# EXECUTIVE ORDER 11246 AFFIRMATIVE ACTION PLAN (AAP) 

For<br>HOSTOS COMMUNITY COLLEGE<br>500 Grand Concourse Bronx, New York<br>Affirmative Action Program

September 1, 2015 - August 31, 2016

PARTS I-V: AAP FOR MINORITIES AND WOMEN

PART VI: AAP FOR INDIVIDUALS WITH DISABILITIES AND PROTECTED VETERANS

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A written copy of this Affirmative Action Plan is available for inspection by any employee or applicant for employment, during normal business hours, in the Office of Compliance and Diversity, Room A-336. Interested persons should contact Michele Dickinson, Esq., Chief Diversity Officer, Title IX Coordinator, and 503/ADA Coordinator, 718-518-4284, mdickinson@hostos.cuny.edu .

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## NARRATIVE

## I. INTRODUCTION

This report is the annual update of the Affirmative Action Plan (AAP) required by federal regulations for women and federally designated racial/ethnic groups and covered veterans and persons with disabilities and covers the time periods:

Reporting year: July 1, 2014 - June 30, 2015 and
Program year: September 1, 2015 - August 31, 2016

## A. Description of College

Eugenio María de Hostos Community College ("the College"), a comprehensive two-year public institution, is the only dual-language college in the The City University of New York (CUNY) system and remains one of the few bi-lingual institutions in the United States. Hostos Community College, governed by the Board of Trustees of CUNY, serves the needs of its diverse students, who not only reside in the Bronx and Upper Manhattan but increasingly from all of New York City's boroughs.

Specifically established to redress the historical pattern of linguistic and national origin discrimination against residents who have limited English proficiency and/or have traditionally been denied access to higher education, the College offers Associate in Arts (A.A.) and Associate in Science (A.S.) degree programs that prepare students for transfers to four-year colleges upon graduation. Hostos Community College also offers Associate in Applied Science (A.A.S.) degree programs that prepare students for specific careers, as well as certificate programs in Administrative Assistant, Community Health, and Practical Nursing (LPN) studies.

Hostos Community College is accredited by the Middle States Association of Colleges and Schools and the Board of Regents of the University of the State of New York. Its career programs are accredited by the New York State Education Department, the Joint Review Committee on Education in Radiologic Technology, and the American Dental Association. The Allied Health programs are accredited by the appropriate agencies, including the Dental Association and the New York Department of Health. Hostos Community College is a member of the American Association of Community and Junior Colleges, the American Committee on Education, the Hispanic Association of Colleges and Universities, the American Education Research Association, the National Association for Bilingual Education, and other professional and learned organizations devoted to the advancement of education.

Hostos Community College is located at $149^{\text {th }}$ Street and the Grand Concourse in the Bronx. The College consists of several facilities. The building at 475 Grand Concourse houses several chemistry and biology laboratories, as well as administrative offices and academic classrooms. The Shirley J. Hinds Allied Health and Science Complex, dedicated in December of 1990, contains a modern library with an on-line bibliographic system, and state-of-the-art laboratories for the College's programs in Radiologic Technology, Chemistry, Biology, Physics, and Medical Laboratory Technology. The Hostos Children's Center, licensed by the State of New York, is
also located in this building.
The building at 500 Grand Concourse contains classrooms, academic and administrative offices, the administrative computing center, the Student Health Services Office, and the Dental Hygiene Program. In addition to numerous academic departments and student organizations and club offices, a collegiate-size swimming pool, two (2) theatres, and a museum-grade art gallery are part of the East Academic Complex that opened in 1994.

The most recent acquisition is the Savoy Manor building which was occupied in 1997. This building, located at 120 East $149^{\text {th }}$ Street, houses the Offices of the Registrar, Bursar, Admissions \& Recruitment, Business Office, and Counseling Center.

## B. History

On April 22, 1968, the then Board of Higher Education created Hostos Community College in response to the demands of Puerto Rican and Hispanic leaders who urged the establishment of a college to meet the needs of the South Bronx. In September 1970, the College admitted a charter class of 623 students at the site of a former factory at 475 Grand Concourse. By June of 1974, the enrollment had increased to over 2,000 students. To ease an increasing space shortage, the State Legislature passed a special bill to acquire the "500 Building" on the Grand Concourse across from the original site. On June 9, 1976, the State Legislature guaranteed the existence of the College with passage of the Landes Higher Education Act.

## C. Mission

Consistent with the mission of The City University of New York to provide access to higher education for all who seek it:

The mission of Eugenio María de Hostos Community College is to offer access to higher education leading to intellectual growth and socio-economic mobility through the development of linguistic, mathematical, technological, and critical thinking proficiencies needed for lifelong learning and for success in a variety of programs.

The College takes pride in its historical role in educating students from diverse ethnic, racial, cultural, and linguistic backgrounds. An integral part of fulfilling its mission is to provide transitional language instruction for all students learning English as a second language along with offerings to foster a multi-cultural environment for all students. Hostos Community College, in addition to offering degree programs, is determined to be a resource to the South Bronx and the other communities served by the College by providing continuing education and cultural events for the further development of the communities it serves.

## II. NON-DISCRIMINATION AND AFFIRMATIVE ACTION POLICIES*

It is the policy of Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, national or ethnic origin, religion, age, sex, sexual orientation, gender identity, marital status, disability, genetic predisposition or carrier status, alienage, citizenship, military or veteran status, unemployment status or status as victim of domestic violence.

Sexual harassment, a form of sex discrimination, is prohibited under the University's Policy on Sexual Misconduct.

As a part of The City University of New York, a public university system, Hostos Community College adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others, Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, Section 402 of the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes," delineated in Executive Order 11246 include American Indian or Alaska Native, Asian, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander, and Women. Updated federal guidelines further expanded these protected classes to include two or more races.
*For the complete Policies and Procedures on Non-Discrimination and Sexual Misconduct and the Affirmative Action Policy please visit:

## HTTP://WWW.CUNY.EDU/ABOUT/ADMINISTRATION/OFFICES/OHRM/POLICIESPROCEDURES.HTML.

## III. DESIGNATION OF RESPONSIBILITY FOR IMPLEMENTATION

To ensure effective implementation of this Affirmative Action Plan, the College has designated specific responsibilities to various personnel. The president, chief diversity officer, executive officers (provost, vice presidents, deans, and administrators), directors, academic department chairpersons as well as managers and supervisors of administrative offices have undertaken the responsibilities described below.

## A. THE PRESIDENT

The president has the primary responsibility to provide leadership and oversee the implementation of the college's affirmative action policies, procedures and diversity programs as well as assuring compliance with all related federal, state, and city laws, rules and regulations as well as the policies of The City University of New York. This role includes, but is not limited to, the following duties:

1. Designate appropriate personnel with the responsibility for overseeing, administering, implementing, and monitoring the College's AAP, specifically, appointing a chief diversity officer (CDO), sexual harassment coordinator, 504/ADA coordinator and a title IX coordinator.
2. Ensure personnel responsible for all AAP components are given the necessary authority, top management support, and staffing to successfully implement their assigned responsibilities.
3. Communicate his/her total involvement and commitment to equal employment opportunity programs including the issuance of an Annual Re-Affirmation Letter supporting affirmative action, diversity and equal opportunity. (See copy of President's Re-Affirmation Letter in VII. Appendix A.)
4. Submit to the Office of Recruitment and Diversity the Annual Report of Investigated Discrimination and Sexual Misconduct Complaints.

## B. CHIEF DIVERSITY OFFICER

The President has designated Michele Dickinson, Esq. to serve as Interim CDO during the reporting year. Ms. Dickinson also served as the College's Interim Title IX Coordinator, Sexual Harassment Coordinator, Director of the Sexual Harassment Awareness and Intake Committee (SHAIC), and 504/ADA Coordinator. ${ }^{1}$ The Office of Compliance and Diversity is located at:

475 Grand Concourse (Building A), Room 336, email: mdickinson@hostos.cuny.edu , Telephone: 718-518-4284.

The CDO is responsible, as the president's designee, for the following:

1. Providing confidential consultation, investigation and resolution of all internal complaints of discrimination/harassment.
2. Disseminating annually to all employees the following: a) Policy on Equal Opportunity, Non-Discrimination, and on Sexual Misconduct; b) Affirmative Action Policy; and c) contact information of the CDO, sexual harassment coordinator, title IX coordinator and the 504/ADA coordinator.
3. Publicizing the policies widely and ensuring they are incorporated into the training curriculum for managers and supervisors and search committees.
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## C. EXECUTIVE OFFICERS, ACADEMIC CHAIRPERSONS, MANAGERS AND SUPERVISORY PERSONNEL

All executive officers, academic chairpersons, managers, and other supervisory personnel are crucial to the success of the equal employment/affirmative action program. These officials ensure compliance with the college's affirmative action policy and help foster an inclusive environment.

Their specific responsibilities include:

1. Adhering to the College's Non-Discrimination Policy and Affirmative Action Policy.
2. Assisting the president and CDO in developing, maintaining, and successfully implementing the AAP.
3. Fostering an inclusive environment within their sphere of influence.
D. DIVERSITY/AFFIRMATIVE ACTION COMMITTEE

The Diversity/Affirmative Action Committee is responsible for:

1. Advising the president of the College in formulating and implementing affirmative action policy on campus.
2. Reviewing proposed amendments to the College governance plan to assure compliance with the University's non-discrimination and affirmative action policies and procedures.
3. Developing and implementing strategic diversity plans.
4. Promoting educational programs to reflect pluralistic values and goals.
5. Submitting to the president a summary of its activities at the end of each academic year.

The members of the Diversity/AA Committee effective Fall 2014 were:
Professor Sonia Maldonado
Education Dept.
Professor Norma Peña De Llorenz
Language and Cognition Dept.
Associate Dean Ana García-Reyes
Community Relations
Professor Hector Soto
Behavioral and Social Sciences

Lisanka Soto
Associate Director Admissions
Professor Nelson Torres
Behavioral and Social Sciences
Professor Jorge Matos
Library
Professor Grace Onovo
Allied Health Sciences
Professor Karen Winkler
Education Dept.

## IV. RESULTS OF STATISTICAL ANALYSES/AREAS OF CONCERN

The College monitors each phase of its selection process (i.e., hires, reclassifications, promotions, and terminations) by conducting several statistical analyses. The CDO takes the following steps: a) compiles and examines information about the placement of incumbents; b) conducts a utilization analysis using data the University Office of Recruitment and Diversity derives to compare incumbency to availability; and c) completes the impact ratio analyses.

The data used in the preparation of the Affirmative Action Plan is collected from the CUNYfirst Ethnicity and Gender Report.

## A. WORKFORCE ANALYSIS

The workforce analysis provides an overview of the representation of women and minorities in the College's organizational units/departments. The analysis identifies the number of employees by gender and race/ethnicity in each job title within the organizational unit as reported on the CUNYfirst Ethnicity and Gender Report dated as of June 30, 2015. For example, during the current reporting year, staffing patterns within the college indicate that representation of women and minorities is widespread and substantial (with the exception of the Maintenance Department, where there no female incumbents). Women are concentrated in job titles with secretarial/clerical responsibilities (Secretarial and Clerical EEO-6 category; Professional/NonFaculty EEO-6 category - Administration III AAU), performing administrative duties. Minorities are concentrated in the Public Safety and Custodial units (Service Maintenance EEO6 category). All job titles, including unit supervisor, are listed from the lowest to highest paid within each department/unit. The Workforce Analysis Report is available, upon request, in the Compliance and Diversity Office.

## B. Job Group Summary

The College's 593 full-time employees are grouped into categories using the relevant EEO Codes. These categories are divided into smaller subgroups called affirmative action units (AAUs), based on the duties as well as educational qualifications and skills required for job titles within the job categories. Each AAU has an individual utilization analysis worksheet (UAW), listing the job titles included in the subdivision. The UAW depicts the total group number as well as the numerical and percentage representation of Females, Total Minority including persons of two or more races, Asians, Blacks, Hispanics and Individuals with Disabilities. (See Appendix B).

Women and minorities represent a significant percentage of the College's employees. As of June 30, 2015, the College had a full-time, permanent workforce of 593 employees. The total number of protected ethnic/racial group members was 447 ( $75 \%$ ), and $308(58 \%)$ were women.

Areas with zero representation of women and/or a protected racial/ethnic group have been identified below.

In the Professorial ranks (excluding Lecturers and Instructors), there are 4 AAUs that have no representation of women or a protected minority group:

1. In Education, Asians are not represented. The lack of representation reflects the low availability rate of Asians for this AAU.
2. In English, blacks are not represented. The lack of representation reflects the low availability rate for this group in this AAU.
3. In Fine, Applied Arts, and Media - Visual and Performing Arts, Asians and Blacks are not represented. The lack of representation reflects the relatively low availability rates of these groups for this AAU.
4. In Foreign Languages, Asians and Blacks are not represented. Both groups have low availability rates.

In the Technical/Paraprofessional EEO-6 category/Administration IV AAU, Asians are not represented.

In the Secretarial and Clerical EEO-6 category/CUNY Administrative Assistant AAU, Asians are not represented, which reflects the relatively low availability rate for this group. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Skilled Crafts EEO-6 category, women and Asians are not represented. The lack of representation reflects the low availability rate for both groups. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by
the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Service/Maintenance EEO-6 category/Custodial Assistant and Custodial Supervisory AAUs, Asians are not represented. The lack of representation reflects the low availability rate for Asians in these job groups.

## C. Determining Availability

"Availability" is an estimate of the proportion of each gender and racial/ethnic group available for employment at the College for a given job group in the relevant labor market during the AAP year. Availability indicates the approximate level at which each gender and racial/ethnic group could reasonably be expected to be represented in a job group.

In adherence to the federal regulations, the College used recent and discrete statistical information to derive availability figures. Because of the University's educational requirements, the availability data is calculated according to information about earned degrees conferred from the U.S. Department of Education and the American Community Survey (2007-2011).

Internal recruitment sources indicated on the CUNY Survey for Selected Titles are used and weighted for titles with promotable and transferrable (feeder) titles. The sources and process to determine the availability data for the two-factor analysis is detailed in the Factor/Source Sheet section of the UAW (see Appendix B).

## D. UTILIZATION ANALYSIS/COMPARISON OF INCUMBENCY TO AVAILABILITY

The utilization analysis compares the percentages of employees by gender and race/ethnicity with the overall availability data for each AAU. The UAW of each AAU indicates the current utilization of incumbents by gender and race/ethnicity. The analysis disaggregates Asians, Blacks, and Hispanics from Total Minorities to identify the percentage representation of these protected racial/racial groups. American Indian or Alaska Native employees comprise less than two percent of the University workforce and local population, thus are not identified as a discrete group in the analysis, but are included in the Total Minority category, Persons of two or more races are counted within the Total Minority.

The utilization analysis determines if any disparity between incumbency and availability exists for any of the protected groups. This disparity or underutilization is defined as any AAU in which fewer minorities or women are employed than would reasonably be expected given their availability in the relevant job market. The percentage difference between incumbency and availability is recorded in terms of whole persons, indicating how many women and members of protected racial/ethnic groups are underutilized. A placement goal is set when underutilization in any job group is one person or more.

The underutilization of females and total minorities is calculated in the UAW and is displayed in the chart Results of Utilization Analysis and Annual Placement Goals in Appendix C. If an AAU has underutilization for a specific protected minority group the number is indicated in
parenthesis.

## E. Historical Progress Report: 2014 and 2015 Utilization Analyses Results

A comparison of the 2014 and 2015 utilization analyses identified changes in the numeric disparity in the AAUs by EEO Categories. The Progress Report - Historical Underutilization in Appendix D displays underutilization from 2011 to 2015.

Within the EEO categories, the difference in underutilization of racial/ethnic groups and women by AAU/job group is:

## Executive/Administrative/Managerial

Last reporting year (2014), the senior-level executive (Administration I) AAU had no underutilization in any category. For this reporting year (2015), the underutilization of Blacks increased by one as a result of a voluntary separation of one Black employee.

Last reporting year (2014), the mid-level executive job group (Administration II) AAU had no underutilization in any of the protected groups. For this reporting period (2015), underutilization of Asians increased by one as a result of the voluntary separation of one Asian employee who was reassigned to a position in the (Administration) I AAU.

The affirmative action units of Administrative Superintendent of Buildings and Grounds, Computer Manager, and Security Director were too small to analyze.

## Faculty

The underutilization of Asians in the Professorial ranks did not change from last reporting period in the AAUs for Education; and Fine, Applied Arts, and Media; in those AAUs, the underutilization remained at one (1). However, in the current reporting year, the underutilization of Asians decreased from one (1) to none in the AAUs for Social Sciences, and Biological/Biomedical Sciences (which incorporates the Agricultural \& Life Sciences AAU in which the underutilization for Asians in the last reporting year was one (1)) as a result on one Asian new hire in each AAU. There is no underutilization of Asians in any other Professorial AAU.

With regard to the underutilization of Blacks in the Professorial ranks, underutilization remains at one (1) in English. There is no underutilization of Blacks in any other Professorial AAU.

The underutilization of women decreased in the Social Sciences AAU from 2 to none; in the Fine, Applied Arts, and Media AAU from 2 to one (1); and in the Physical Sciences (now part of the Biological/Biomedical Sciences AAU) from 2 to one (1) this year as a result of new female hires.

The underutilization of women in the Foreign Languages AAU remains at 3.

The underutilization of women increased in the Health Professions AAU from one (1) to 2, as a result of the separation of 2 females; nevertheless, the utilization of females in this AAU remains high at $68 \%$. The underutilization of women also increased in the English AAU from none to 2 as a result of the separation of one (1) female; nevertheless, more than half ( $52 \%$ ) of this AAU is comprised of females.

There is no underutilization of women in any other Professorial AAU.
There is no underutilization of Hispanics in the Professorial ranks.

## Professional/Non-Faculty

Last reporting year (2014), in the Administration III AAU, Asians were underutilized by four (4). This reporting year (2015), the underutilization of Asians increased by one (1) and otherwise the underutilization figures remained the same.

The College made good faith efforts to recruit a diverse applicant pool, and Asians were represented in the applicant pool. Overall, the College continues to strive toward recruiting Asians and has made continuous increases in the number of applications, interviews, offers, and new hires of Asian candidates. For example, in the Fall 2012 reporting period, the College received 208 applications from candidates who self-identified as Asian. That year, the College interviewed 9 Asian candidates and hired 2 of them. In the 2013 reporting year, the College received 435 applications from Asian candidates, interviewed 24, and hired 2. In the 2014 reporting year, the College received 482 Asian applicants, interviewed 20, and hired 6. This reporting year (2015), the College received 506 applications from Asian candidates, interviewed 25 , and hired 9.

## Secretarial/Clerical

This reporting year (2015), in the CUNY Administrative Assistant AAU, there is underutilization of one (1) female and one (1) Asian. Last year's report (2014) had the same underutilization figures.

This reporting period (2015), in the CUNY Office/Secretarial Assistant AAU, there is underutilization of one (1) Asian. Last year's report (2014) had the same underutilization figures.

This reporting period, underutilization analysis for the Mail/Message Services Worker AAU was not conducted because that AAU was too small to be analyzed.

## Technical/Paraprofessional

In the Computer Specialist AAU, last year's underutilization of one (1) Asian persists and the underutilization of Blacks increased to one (1). However, the underutilization of women decreased from 3 to 2 as a result of the separation of two males.

During this reporting year (2015), in the Accountant Assistant AAU, there was no underutilization in any of the categories. Last year's report (2014) had the same underutilization figures.

In the Administration IV - College Lab Technicians AAU, the underutilization of one (1) Asian persists. Last year's report (2014) had the same underutilization figures.

This reporting period, underutilization analyses for the Accountant and Media Services/Print Shop AAUs were not conducted because those AAUs were too small to be analyzed.

## Skilled Crafts

This reporting period (2015), in the Skilled Crafts AAU, there is underutilization of one (1) female and one (1) Asian. Last year's report (2014) had the same underutilization figure.

## Service/Maintenance

For this reporting period (2015), in the Custodial Supervisory AAU, the underutilization of one (1) female persists.

In the Custodial Assistant AAU, the underutilization of one (1) Asian persists, and the underutilization of females increased from 2 to 3 as a result of one (1) male new hire and one (1) female separation.

For this reporting period (2015), in the Campus Safety Sergeant AAU, the underutilization of one (1) Black persists. However, last year's underutilization of one (1) Asian was eliminated with one Asian new hire.

This reporting period (2015), in the Campus Peace/Security Officer I AAU, there is underutilization of one (1) female. Last year's report (2014) had the same underutilization figure.

This reporting period, underutilization analyses for the Basic Crafts and Campus Peace/Security Officer Level 2 AAUs were not conducted because those AAU's were too small to be analyzed.

## F. Determining Adverse Impact

The Impact Ratio Analysis is based on the information presented in the Personnel Activity Table and Applicant Data Recruitment Documentation. The Impact Ratio Analysis, an evaluation of personnel transactions in each EEO category, determines any disparities or adverse impact in the personnel actions. The personnel transactional data for minorities and non-minorities and for men and women is examined. The analysis indicates if an employment practice results in a negative consequence more often for members of protected groups than for other employees or applicants. In addition to CUNYfirst reports, a variety of sources provide information for the analysis, including the Offices of Human Resources, Academic Affairs, and Compliance and Diversity.

The Impact Ratio Analysis is divided into three areas:
Part One: The Hires Analysis reviews the hiring practices by comparing the number of hires to applicants

Part Two: The Promotion Analysis examines the promotion, upgrades/re-classification and transfers by comparing the number of employees promoted to incumbents;

Part Three: The Termination Analysis calculates the attrition rate by comparing the number of terminations to incumbents.

The actions completed during the previous 12 months are summarized in the following documents:

1. Analysis of Personnel Activity Table
a. New Hires

The College hired 145 new full time employees; of these 67 were women, and 113 were minorities. Of the minorities, 33 are Black, 70 are Hispanic, 9 are Asian, one (1) identified as Two or More Races, and none are American-Indian.

## b. Promotions/Upgrades

Of the 9 members of the professoriate who applied for promotion, 9 received an upgrade in rank. In the Higher Education Officer series 13 employees were reclassified. In the secretarial/clerical job group, there was one promotion.

Of the 9 members of the Professoriate who applied for promotion and received an upgrade in rank, 6 are female and 3 are of minority descent. One (1) white male in the English Department (English AAU), one white male in the Allied Health Sciences Dept. - Dental Hygiene unit (Health Professions AAU), and one (1) Hispanic female in the Mathematics Department (Mathematics and Computer Science AAU) were promoted from Associate Professor to Full Professor.

Two (2) white females from the Library (Library AAU); one white female from the English Department (English AAU); one (1) Black female from the Allied Health Sciences Department Dental Hygiene unit (Health Professions AAU); and one (1) white female from the Natural Sciences Dept. - Biology unit (Biological and Biomedical Sciences AAU) were promoted from Assistant Professor to Associate Professor.

In the Non-Faculty areas:
There were 13 re-classifications in the HEO series: two (2) Hispanic females and one (1) Black female were re-classified from Assistant to HEO to HE Assistant; one (1) Hispanic female and one (1) Black female were re-classified from HE Assistant to HE Associate; two (2) Hispanic
females, two (2) Hispanic males, and one (1) Black female were re-classified from HE Associate to HE Officer.

Finally, during the reporting period, one (1) Hispanic female was promoted from CUNY Office Assistant to CUNY Administrative Assistant.

## c. Terminations/Separations

The number of employees separated from the workforce was 114 , including 53 women and 93 minorities. Of the minorities, 28 are Black, 59 are Hispanic, and 6 are Asian.

## d. Transfers

The number of employees who transferred was 8 , including 7 women and 6 minorities.

## 2. Analysis of Applicant Data-Recruitment Documentation

A review of this year's data-recruitment information reveals that College is recruiting, interviewing, and making job offers to a high percentage of women and protected groups. This reporting period, the College received 5453 total applications. ${ }^{2}$ Of the applicants, 2823 or $51.7 \%$ were women and 3956 or $72.5 \%$ were from minority groups ( $36.4 \%$ Black, $25.9 \%$ Hispanic, $9.2 \%$ Asian, and $1 \%$ other minority groups).

Of the 317 interviews that were conducted, 157 or $49.5 \%$ of the interviewees were women and 240 or $75.7 \%$ were from minority groups ( $28 \%$ Black, $38.8 \%$ Hispanic, $8.5 \%$ Asian, and $.3 \%$ other minority groups).

Of the 152 job offers that were given this reporting year, 74 or $48.6 \%$ were to women and 116 or $76.3 \%$ were to minorities ( $22.3 \%$ Black, $46.7 \%$ Hispanic, $6.5 \%$ Asian, and $.6 \%$ other minority groups). There are no disparities apparent in the number of offers made to female and minority candidates.

See Appendix E for Personnel Activity Table/Applicant Data-Recruitment Documentation.

## 3. Impact Ratio Analysis

The analysis indicated no adverse impact in any of the categories.
The female hiring rate this reporting year is $46.2 \%$. Females were the "Favored Group" in the following EEO-6 categories: Professional/Non-Faculty, Secretarial/Clerical, and

[^1]Service/Maintenance. There were no female new hires in the Skilled Trades EEO-6 category.
The minority hiring rate this reporting year is $77.9 \%$. In the analysis of Non-Minority vs. Minority new hires, minorities were the "Favored Group" in the following EEO-6 categories: Faculty, Professional/Non-Faculty, Technical/Paraprofessional, and Service Maintenance.

With regard to promotions, females were the "Favored Group" in the Faculty, Professional/NonFaculty, and Secretarial/Clerical EEO-6 categories. Minorities were the "Favored Group" in the EEO-6 category.

See Appendix F for the Impact Ratio Analysis.

## G. TENURE ELIGIBILITY SURVEY

A review of the tenure decisions compares employees eligible for tenure to those granted tenure or certificates of continuous employment. Members of the professoriate, college laboratory technicians (CLTs), and lecturers receive tenure or certificates of continuous employment (CCE), respectively, if recommended by Departmental and College-wide Personnel and Budget (P\&B) Committees. The president presents the candidate for tenure or CCE to the Board of Trustees (BOT). If the BOT approves, the tenure status becomes effective on the first of September following approval. In some cases, faculty members may receive consideration for early tenure. See Appendix G for the Tenure Eligibility Survey.

A review of the tenure decisions effective September 1, 2014 reveals the following:
During the reporting period, 16 faculty members and one college laboratory technician were presented for tenure or Certificate of Continuing Employment (CCE): 5 Associate Professors, 7 Assistant Professors, and 1 College Laboratory Technician were presented for tenure; and 4 Lecturers were presented for CCE. All were recommended and granted tenure or CCE by the Board of Trustees, effective September 1, 2014.

The tenure recipients included faculty from the following academic units:
The 5 Associate Professors were from the English Dept.; the Library Dept.; Mathematics Department; and the Natural Sciences Dept. (Biological/Biomedical AAU). Of the Associate Professors, 4 are female, and one (1) is Hispanic. The 7 Assistant Professors were from Allied Health Sciences Dept. (Health Professions AAU); the Education Dept.; the Library Dept.; Mathematics Dept.; and Natural Sciences Dept. Of the Assistant Professors, 4 are female, and 2 are Asian.

## H. ANALYSIS OF SYSTEMIC COMPENSATION

The University manages a number of pay plans with different features: Executive Compensation Plan (ECP), Faculty and Non-Teaching Instructional Staff, and Classified Civil Service (plans for managers and staff).

We conducted an annual review of employee compensation at the College. The results of this review were reviewed with senior management on October 22, 2015. At this review, the Chief Diversity Officer and Human Resources Director discussed specific findings as well as compensation best practices with members of the President's Cabinet.

We reviewed salary organized by Affirmative Action Unit (AAU) within EEO-1 category. Categories are broken down further into Title (Administrators) or Title and Discipline (Faculty). Generally, any area in which there is a pay discrepancy on the basis of race or gender exceeding $5 \%$ is flagged for review of the pay of individual incumbents. (See Appendix K)
The College has developed and documented the following policies and guidelines for effective compensation management.

- Performance Appraisal/Setting of Merit Increases and Pay Increases upon Promotion
- Guidelines for performance appraisal and recommendations of discretionary pay increases are established by University management, subject to requirements established by civil service regulations, government mandates and bargaining unit agreements. These vary according to title and job function.
- All recommendations for pay increases for Executives are reviewed by University management.
- Recommendations for pay increases for faculty and administrative staff are requested by the department managers/supervisors. If approved by the Division Heads, the recommended Higher Education Officer (HEO) actions (through the HEO packet submissions) are submitted to the Director of Human Resources for review. Then the recommended actions for HEO employees are presented to the Administrative Review Committee (ARC). If approved by ARC, the recommended actions (HEO packets) are submitted to the President for his review and approval. Upon receipt of the President's approvals, the pay increases are entered into CUNYFirst. Faculty pay increases are approved through the Personnel and Budget Committee and the President.
- Recommendations for discretionary pay increases for classified civil service staff are limited due to Civil Service regulations and bargaining unit agreements. In those cases where discretionary pay increases are permitted, they are submitted to the Human Resources Department for review to ensure compliance with classified staff contracts and CUNY regulations. Approvals from the Division Heads, President, and CUNY's Central Office are also required.
- Setting of Starting Salaries
- Guidelines for starting salary recommendations are established by University management, subject to requirements established by civil service regulation,
government mandates, budget sufficiency, and bargaining unit agreements. These vary according to employee titles and job functions.
- Starting salaries for Executives are subject to guidelines established by the University and approved by the New York State legislature. Executive starting salaries are limited to a pre-established pay range and are reviewed by University Management. Exceptions to policy require additional justification.
- Faculty and administrators' starting salaries are set within pre-established ranges in bargaining unit agreements. There is also a prescribed practice for justifying any exceptions to starting salary policies, which includes a committee review. Additionally, new HEO Series employees' starting salary is generally about $12 \%$ more than their current salaries, but cannot exceed the pre-established ranges or the posted salary.
- Classified civil service starting salaries are strictly limited due to regulation; in most cases the requirement is that all individuals starting in a civil service title are paid the minimum in the range, or the minimum step for that title. When there are exceptions to this practice, a justification letter from the President and other supporting documents are submitted to the Vice Chancellor for approval.
- Tracking and Evaluation of compensation decisions to assure compliance are performed by the Human Resources Department. Compensation decisions made by the hiring managers are first reviewed by the Human Resources Department for HEO Series employees and classified staff to ensure compliance with policies as well as budget guidelines. Compensation decisions for faculty are reviewed and approved by the Provost and Personnel and Budget Committee.
- Document Retention. Document Retention is government by the CUNY Records Retention and Disposition Schedule (2007). Section 1(310) requires summary personnel records to be retained indefinitely and detailed records, including items such as performance appraisals, be retained for six years following employee resignation/termination. Section 32(333) requires that job classification decisions related to individual employees be retained for ten years. The College has adopted the following policies and guidelines for managing additional elements of pay.
- Bonuses. Bonuses are generally limited to Executives and members of the Classified Managerial service. There is a prescribed procedure for each group developed by the University, in which all eligible incumbents are considered for bonuses at the same point in time. All bonus awards must be justified in a completed performance appraisal. For this program year, the College did not pay bonuses to employees under these plans. However, if bonuses are paid, they must be reviewed and approved by the President.
- Perquisites. Perquisites offered to Executives other than the College President are outlined in the University's Executive Compensation Plan. All executives at a given title or level are offered equivalent perquisites.
- Stock. As a government employer, CUNY does not offer stock or equity to any employee.
- Overtime and Additional Assignments.
- For those job titles where overtime is assigned, all overtime must be approved in advance by the manager of the employee's department. Overtime is usually only assigned to employees in the Public Safety and Facilities Departments when necessary to provide required staff coverage. However, due to necessary fiscal controls, overtime assignments are discouraged and rarely used.
- CUNY has established rules for multiple appointments (assignments) which are outlined in CUNY's "Multiple Position Policy" and apply equally to all incumbents in a given title.
- Differentials. All differentials are available to all incumbents in a given title and are based on factors such as time in service, specific work schedules (such as nights or weekends), specific assignments (such as K-9 patrol for security guards), and degrees/certifications. These conditions are detailed in individual bargaining unit agreements and apply to all incumbents in the respective titles or units.
- Honors and Awards. No honors or awards programs have financial impact.
- Payments upon Severance or Retirement.
- Executives receive payments upon severance or retirement based on years of service in the Executive ranks, which are applied to all Executive titles. Severance provisions are documented in the Executive Compensation Plan developed by the University and described above.
- Faculty, Instructional Staff, and some Classified staff receive terminal payments upon retirement based on a combination of age, overall years of CUNY service, years of service in the title from which the employee retires, and/or the amount of unused accrued sick leave. These rules are established in bargaining unit agreements and Civil Service Policy Bulletins and apply equally to all incumbents in respective titles.


## V. Action-Oriented Programs

The Action-Oriented Programs designed to address the underutilization of women and minorities and any adverse impact of the employment practices are discussed below. These Programs are carried-out throughout the AAP year. The College tailored its action-oriented programs to ensure these initiatives are specific to the problem (s) identified.

## A. Implementation of Action Program 2014 - 2015

The results-oriented activities to address underutilization during the past year (2014-2015) include:

The College continues to make good faith efforts to recruit candidates from protected groups. During the reporting period, job announcements were advertised in various periodicals and websites that have wide circulation and readership, including the Chronicle of Higher Education, Asiansinhighered, HRPromise, naaap.org, womeninhighered, academicdiversitysearch.com, engr.psu.edu/fff, womenforhire.com, dice.com, and the CUNY and Hostos Community College websites. Job advertisements are also disseminated to various ethnic organizations, including the Institute for Research on the African Diaspora in the Americas and the Caribbean (IRADAC), the John D. Calandra Italian-American Institute, and the National Puerto Rican Coalition, Inc, and advertised in other professional publications and list-serves. The College also sends all job announcements to the Bronx Outreach Specialist at the US Dept. of Veterans Affairs and the NYS Adult Career and Continuing Education Services - Vocation Rehabilitation unit (ACCESS - VR), an organization that assists people with disabilities, and New York State workforce agencies. The University sends advertisements to wide-reaching recruiting sources such as DirectEmployer (which posts job announcements on over 3,000 websites and includes disability, diversity and veteran outreach), HERC, Indeed.com, Monster.com, Inside Higher Ed, and Simplyhired.com.

In addition, during job searches, the Chief Diversity Officer (CDO) conducts a "charge" meeting in which search committee members are apprised of the College's commitment to diversity, pluralism, inclusion, and fostering a non-discriminatory working environment. The CDO instructs the search committee to refrain from asking irrelevant interview questions relating to protected categories, including, but not limited to, race, national origin, ethnicity, sex, disability, and military status. The CDO is available for any questions the search committee chair/members may have with respect to diversity and non-discrimination. The College will continue to examine its recruitment practices so that there are diverse applicant pools for vacancy announcements.

Also, the College is in its third year of its five-year Faculty Diversity Strategic Plan, which was implemented in the Fall 2013. The Plan focuses on continuously improving in three goal areas in the faculty ranks: (1) recruitment; (2) retention, and (3) climate. During the reporting period, among other things, the College's Office of Academic Affairs invited a Diversity and Equity Consultant to conduct workshops for chairs, coordinators, directors, and staff designed to explore the culture of inclusivity at Hostos and ways that they can work positively to provide a welcoming and accepting space for everyone in the college community. The College's Office of Academic Affairs also strengthened its faculty mentoring programs and began a faculty resource directory, which provides profiles on faculty members who have scholarly interests in areas of diversity.

Hostos' Office of Compliance and Diversity (OCD) continues to implement its Equal Employment/Education Opportunity (EEO) training program designed to provide supervisors and employees with up-to-date federal, state, and local anti-discrimination laws and regulations,
information about reasonable accommodations, and information regarding filing complaints. During the reporting period, the College also implemented Title IX Sexual Harassment training. The EEO/Title IX training sessions include discussions on the College's commitment to diversity, non-discrimination, and combatting sexual harassment. During the 2014-2015 reporting period, the OCD conducted EEO/Title IX training sessions for new faculty, adjunct faculty, the Financial Aid Office, Human Resources Department, and Public Safety Department, Counselling Center.

1. Goal Attainment 2014-2015: Addressing Underutilization

The College hired 145 employees into full time positions between July 1, 2014 and June 30, 2015 as depicted in the Personnel Activity Table. The impact of these appointments is included in the 2014 Results of the Utilization Analysis and Annual Placement Goals, which identifies the extent to which disparities between incumbency and availability in AAUs were eliminated, reduced or remained unchanged See Appendix C1.

The College's new hires led to attainment of goals during the reporting period. The College successfully achieved its goals in hiring women and minorities in the following EEO-6 groups:

Faculty (Professorial):
Fine/Applied Arts/Media - Female underutilization decreased.
Social Sciences - Female and Asian underutilization was eliminated.
2. Initiatives and Activities

The Faculty Fellowship Publication Program aims at advancing the University goal of a diverse professoriate and the Diversity Projects Development Fund assists in educational activities for or about populations that traditionally under-represented. Both programs support faculty retention and advancement. During the reporting year, three (3) faculty members participated in the Fellowship Publication Program and none participated in the Diversity Projects Development Fund.

Among the activities to promote diversity the College held /conducted the following:
--Celebrating 2015 Black History Month, African American Read-in with Prof. Cynthia Jones, English Dept.;
--Diversity workshop by Diversity and Equity Consultant Benny Vasquez - The College's Office of Academic Affairs hosted a special workshop for chairs, coordinators and directors designed to explore the culture of inclusivity at Hostos and ways that they can work positively to provide a welcoming and accepting space for everyone in the college community;

In addition, the College also held numerous activities to promote diversity via the Hostos Center for the Arts \& Culture, the College's centerpiece for cultural activity. The Center consists of a museum-grade art gallery, a 367 -seat theater, and a 907 -seat concert hall. The Hostos Center for Arts and Culture has distinguished itself for showcasing the cultural traditions of the
communities that the Center serves, by presenting premiere festivals and concert series.
The Hostos Center for Arts and Culture produces and presents dance, painting, sculpture, drama and literary arts, from folk traditions to the avant-garde. A typical season includes a visual arts exhibition; periodic festivals featuring different cultural traditions; the Hostos Repertory Company; and an individual artists' program consisting of commissions and residencies. Other cultural activities include celebrations of Hispanic Heritage Month, Black History Month, Dominican Heritage Month, Puerto Rican Heritage Month, Women's History Month, Hanukkah, Kwanzaa, and Christmas via live music concerts, art and photography exhibits, dance concerts, film presentations, and lectures.

All series are open to the College community at no cost or at significant discounts, depending on the nature of the event. The 2014-2015 season included the following performances:

Ben Atherton-Zeman's Voices of Men - A free performance that uses male celebrity impressions and humor to educate men and women about gender-based violence;

Momma's Hip Hop Kitchen - "Volume 8: Enough is Enough" a free event in honor of Women's History Month, designed to bring awareness to the violence in our communities, especially violence against women;

The Soul of the Clave - Celebrating Hispanic Heritage month with some of the best Latin jazz players in New York City--the SYOTOS Band weaves contemporary uptempo beats with Latin music with a global reach, combining Afro-Cuban, funk, jazz, gospel, and contemporary classical music.

## 3. Dissemination of Non-Discrimination Policy and Program

The Non-Discrimination Policy is available on the College's website, in the Office of Compliance and Diversity (OCD), on the OCD website, and provided at Equal Employment Opportunity (EEO) training sessions for managers and employees. The president's ReAffirmation Letter is sent to all employees and students. The AAP is in the library, in the Office of Compliance and Diversity, and on the OCD website. In Fall 2014, a statement of nondiscrimination was posted in a local Bronx newspaper in English and Spanish. The posting includes a telephone number for people with vision impairments that will direct the caller to a recording of the non-discrimination statement. The College plans such posting on an annual basis.

## B. Response to 2015 Underutilization

The College has established a placement goal whenever minority or female representation within an AAU was less than would reasonably be expected given the availability data. Corrective actions were developed only when the underutilization equaled at least one whole person.

1. Results of Utilization Analysis and Annual Placement Goals for 2015-16

Placement goals to address female and minority underutilization are established by AAU equal to the current availability data for the job group. As the UAWs display, the utilization analysis disaggregates the groups within total minorities to identify underutilization of protected ethnic/racial classes. The College establishes placement goals for women, total minority and each racial/ethnic group underutilized. The goals match the availability data and are displayed in the chart Results of Utilization analysis and annual Placement Goals (Appendix C2).

Placement goals help guide recruitment activities and the College will observe good faith efforts to recruit a broad and inclusive pool of qualified applicants. The College plans to hire in the following job groups in which underutilization currently exists:

Administration I; Administration II; and Administration III; Faculty (Professorial): English, Social Sciences, Physical/Natural Sciences; Computer Specialist; Custodial Supervisor, and Custodial Assistant.

## 2. Employment Practices: Recruitment, Selection, and Advancement

Placement goals to eliminate underutilization are addressed through advertising and recruiting efforts that broaden the applicant pool, as well as other results-oriented campus initiatives. The College's employment practices conform to the bylaws of the Board of Trustees of The City University of New York, applicable collective bargaining agreements as well as Federal, State, and Local laws and regulations.

The College's workforce consists of different employee groups. Executive employment is governed by the contents of the Executive Compensation Plan which is developed by the University and approved by the New York State legislature. Additional guidelines for recruiting are provided by the University's Vice Chancellor for Human Resources Management.

Faculty and Administrative Staff are considered "Instructional Employees" (Teaching and Non-Teaching). Their employment is governed by bargaining unit agreements, supplemented by the University's Standards of Practice and other guidelines issued by the University Office of Recruitment and Diversity, including a University-wide Search Committee Guide.

Classified Civil Service Staff employment is governed by Rules and Regulations developed by the University and overseen by an independent Civil Service Commission under the oversight of the New York State Department of Civil Service. Application and selection practices for Classified Civil Service employees apply equally to all candidates for a given title or level.

As part of the University's affirmative action program, procedures and services to assist campuses in recruitment have been developed. These include:

- Required posting of open positions and of Civil Service Notices of Exam (NOE). Normally faculty vacancies are posted for 60 days and administrative vacancies are posting for 30 days.
- Forwarding of all of the University's job vacancies to the New York State Department of Labor (for posting with the Workforce Centers) as well as to a network of job boards which include job boards dedicated to Individuals with Disabilities, Veterans, Minorities, and Females.
- Maintenance of a job posting site with accessibility features for Individuals with Disabilities.
- Maintenance of a job posting site for veterans featuring a crosswalk between CUNY vacancies and military titles and job codes.
- Collection of all applications into a single system where pre-established screening practices relevant to the specific function may be applied.
- A job application process where all candidates are invited to self-identify race/ethnicity, gender, veteran status, or disability status. This information is kept confidentially and used to analyze the composition of applicant pools by vacancy and overall.
- A committee recruiting process by which a diverse team evaluates candidates according to consistent guidelines and interview questions.
- Educational materials for hiring managers and members of recruiting committees, including compliance guidelines such as prohibited questions.
- A shared on-line site with resources on candidate sourcing (such as internet job board listings for outreach) and other recruitment issues.
- Regular education programs for managers and staff in Human Resources and Diversity on best practices in effective recruiting.
- An annual survey program for new hires to identify potential areas of concern in how the College communicates with its candidates.

The Compliance and Diversity and Human Resources Offices monitor the recruitment and selection practices of all employees. Specifically, the Chief Diversity Officer (CDO) is responsible for ensuring that the following initiatives are undertaken or continue to be implemented:
a. Broadening recruitment efforts to reduce or eliminate underutilization.
b. Charging search committees to familiarize them with recruitment protocols.
c. Attending joint meetings between CDOs and the University Advisory Council on Diversity (UACD) to discuss issues of concern.
d. Attending informational sessions and training provided at monthly meetings of the Council of Chief Diversity Officers (CCDO) and meetings of a University-wide Recruiting Network which meets three times a year. Among other topics, training sessions in this past year covered recruiting and retaining Individuals with Disabilities (January 23, 2015) and recruiting and retaining Veterans (April 20, 2015).
e. Demonstrating compliance with University policy and procedures.
f. Encouraging employees to participate in University-sponsored professional development programs.
g. Ensuring that all interviews, offers of employment and/or wage commitments are consistent with College policy.

The College President has ultimate authority to recommend new hires for approval by the CUNY Board of Trustees.

Employee advancement is governed by University policy, bargaining unit contracts, and Civil Service regulations. The College President has ultimate authority to recommend employee advancements for approval by the CUNY Board of Trustees.

- Promotions into and within the Executive grouping are individually reviewed by the University Office of the Vice Chancellor of Human Resources Management and require detailed job descriptions and substantial written documentation.
- Promotions and tenure decisions within the Faculty ranks are governed by an extensive committee review process, again requiring substantiation and written justification.
- Promotions and other advancements within the Administrative staff are managed through a "reclassification" process that is reviewed by the University Office of Human Resources Management, requiring justification that the new position represents a substantial increase in duties as well as detailed job descriptions and organization charts.
- Promotions and advancements in the Classified Civil Service are achieved either through automatic level advancements detailed in bargaining unit agreements, generally based on years of service, through promotional examinations, or through an evaluation of job duties for various levels of a title, which are detailed in the written Civil Service specifications for that title. The Director of Human Resources as the "Appointing Officer" monitors civil service appointment and promotion processes.
(Include any additional responsibilities of the CDO and any specific corrective actions the College will undertake).


## C. Internal Audit and Reporting

The internal audit and reporting system is used as the basis for evaluating results-oriented programs and affirmative action efforts. The records are maintained in the CUNYfirst system to provide information for updating the Affirmative Action Plan. The president has designated responsibility for implementing the audit and reporting system of the AAP to the CDO who will:

1. Monitor the records of personnel activities, including new hires, transfers, promotions, and terminations.
2. Review personnel activities and the AAP with senior level officers.
3. Advise senior management of program effectiveness and provide recommendations to improve areas of concern.

## VI. INDIVIDUALS WITH DISABILITIES AND PROTECTED VETERANS

## A. Review of Personnel Processes

To ensure that all personnel activities are conducted in a job-related manner that provides and promotes equal employment opportunity for all known employees and applicants with disabilities and protected veterans, reviews are periodically made of the College's examination and selection methods to identify barriers to employment, training, and promotion and to ensure that all personnel activities are conducted in a manner which provides and promotes equal opportunity.

The College asserts that its personnel processes do not stereotype individuals with disabilities or
protected veterans or otherwise limits their access to jobs for which they are qualified and that they are featured in college publications.

## B. Review of Physical and Mental Job Qualifications

To ensure that all physical and mental qualifications and requirements are job-related and consistent with business necessity and promote equal employment opportunity for all employees and applicants with disabilities and protected veterans, reviews are periodically made of the College's physical and mental qualifications and requirements as they relate to employment, training, and promotion.

Any previously reviewed classification of positions will be reviewed again if there is a change in working conditions, which affects the job's physical or mental requirements (e.g. new requirements or equipment). As new job qualifications are established, the College will review the physical and mental job qualification to ensure that the qualifications do not screen out or tend to screen out qualified disabled individuals or protected veterans and that the qualifications are job related and consistent with business necessity and the safe performance of the job.

To the extent that physical or mental job qualification requirements screen out or tend to screen out qualified disabled individuals or protected veterans in the selection of current employees or applicants for employment or other changes in employment status such as promotion or training, the College assures that the requirements are related to the specific job(s) for which the individual is being considered. Both the Human Resources and Compliance and Diversity review job descriptions for vacant positions. Moreover, the University's Office of Human Relations Management conducts periodic analyses of the description of positions for which recruitment will be undertaken. This review compares the position vacancy notice with the established criteria. Any disparity with the essential functions of the job and the qualifications are brought to the attention of the college's Office of Human Resources.

## C. Reasonable Accommodation to Physical and Mental Limitations

(Include reasonable accommodations activity, e.g., number of requests made and honored, facility improvements, web and IT accessibility, universal design)

The College provides reasonable accommodations to physical and mental limitations of applicants and employees with disabilities or disabled veterans. The College makes reasonable accommodations under this condition to those individuals who have requested a reasonable accommodation. Under the University's Reasonable Accommodation Policy, the Human Resources Director is responsible for making arrangements to provide reasonable accommodations to applicants for employment, current employees and visitors. Anyone may request an accommodation by contacting the Human Resources Office.

To formally request an accommodation, individuals with disabilities should contact:
Name: Keisha Pottinger-Moore
Title: Human Resources Manager

Phone: 718-518-6652 Fax: 718-518-6621
Email: kpottinger@hostos.cuny.edu
Procedures for requesting an accommodation are detailed in Procedures for Implementing Reasonable Accommodation at The City University of New York, available at: http://www.cuny.edu/about/administration/offices/ohrm/policies-procedures/reasonableaccommodation.html.

The College also accommodates employees who serve in the armed forces with its liberal military leave policy, which includes granting leaves of absence to employees who participate in honor guards at the funeral of veterans.

## D. Harassment Prevention Procedures

The University has developed procedures to ensure that individuals with disabilities or protected veterans are not harassed. (See II. Non-Discrimination and Affirmative Action Policies). As specified in the University policy, the 504/ADA Coordinator, Michele Dickinson, Esq., is responsible for coordinating efforts to ensure access and non-discrimination for individuals with disabilities. To file a complaint, individuals should contact the 504/ADA Coordinator.

## E. External Dissemination of EEO Policy, Outreach and Positive Recruitment

Efforts to disseminate the Non-Discrimination Policy and conduct outreach and positive recruitment include the following:

1. Publishing the Non-Discrimination Policy in the New York Times by ORD.
2. Initiating and maintaining communication with organizations having special interests in the recruitment of and job accommodations for disabled veterans, other protected veterans, and individuals with disabilities.
3. Including workers with disabilities when employees are pictured in educational, promotional, or job advertisements.
4. Disseminating information concerning employment opportunities to media that reach disabled veterans, other protected veterans, and individuals with disabilities.
5. Informing recruiting sources, in writing and orally, of the Affirmative Action policy for disabled veterans, other protected veterans, and individuals with disabilities.
6. Advertising job openings with a variety of external resources. This is an on-going activity. A listing of job opportunities reported to the State Employment Offices.
7. Participating in programs that employ protected veterans and individuals with disabilities.
F. Internal Dissemination of EEO Policy, Outreach and Positive Recruitment

To foster positive support for the affirmative action program for protected veterans and individuals with disabilities, the College will implement or continue to implement the following internal dissemination of its policy and procedures:

1. Including the policies in the College's policy manual and other in-house publications.
2. Conducting special meetings with senior staff and other supervisory personnel to explain the intent of the policy and individual responsibility for effective implementation.
3. Scheduling training sessions for employees involved in recruitment, selection, promotion.
4. Discussing the policies thoroughly in both employee orientation and management training programs.
5. Posting the Reasonable Accommodation's policy on College bulletin boards, along with CUNY's Non-Discrimination Policy, which includes protection from harassment on the basis of disability.
6. Featuring persons with disabilities in handbooks or similar publications for employees.

## G. Utilization Analysis Review: Benchmark Recruitment Goal

In accordance with Section 503 Rule of the Rehabilitation Act, a hiring benchmark goal of 7\% for the employment of individuals with disabilities in each job category has been established. Further, the Vietnam Era Veterans' Readjustment Assistance Act of 1974 (VEVRAA) has established a benchmark of $7 \%$ for the employment of protected veterans by workforce.

Efforts to achieve these objectives are outlined below.
The recruitment, application and appointment processes are monitored to encourage the representation of protected veterans as well as employees and applicants with disabilities.

Data for employees known to have disabilities and protected veterans could not be acquired with reasonable certainty. However, the college will institute procedures by which to acquire such information - such as through invitation to self-identify - and will begin to track and analyze that data beginning in 2016.

## H. Audit and Reporting System

The 504/ADA Coordinator is responsible for the College's audit and reporting system that addresses the following:

1. Measures the effectiveness of the College's overall Affirmative Action Program and whether the College is in compliance with specific obligations.
2. Indicates the need for remedial action.
3. Measures the degree to which the College's objectives are being met.
4. Determines whether there are any undue hurdles for individuals with disabilities and protected veterans regarding campus sponsored educational, training, recreational, and social activities.

In addition, the 504/ADA Coordinator works with the UACD if audits uncover issues. The campus Coordinators also receive regular guidance concerning reporting systems at the monthly CCDO meetings and the periodic 504/ADA Coordinators meeting.

## I. Responsibility for AAP Implementation

As part of its efforts to ensure equal employment opportunity to disabled veterans, other veterans, and individuals with disabilities, the College has designated specific responsibilities to various staff.

Charles Uwa, Veterans Coordinator<br>Michele Dickinson, Esq., Interim Chief Diversity Officer<br>Raymond Perez, Director, Accessibility Resource Center

## 1. The President

The president is responsible for the implementation of the program and appoints the 504/ADA Coordinator to oversee that the College is in compliance.

## 2. The $504 / \mathrm{ADA}$ Coordinator

The president assigned the duties of the 504/ADA Coordinator to Michele Dickinson, Esq.

The responsibilities of the 504/ADA Coordinator include:

- Monitoring the college for 504/ADA compliance
- Resolving issues before they become potential grievances
- Making and informing applicants of final decision regarding disputed accommodations
- Collecting and maintaining information on number of accommodations requested and provided
- Ensuring pertinent records are stored securely and protected from damage or loss
- Ensuring medical documentation is kept confidential, used to evaluate accommodation requests, and shared only on a need- to- know basis.
- Providing training, if appropriate, to those who interact with individuals with disabilities
- Serving as chair of the 504/ADA committee


## 3. $504 / \mathrm{ADA}$ Committee

The 504/ADA Committee serves as an advisory committee to the Coordinator.
The Committee is comprised of representatives from various divisions, departments, and programs, including individuals with disabilities.

The Committee members are composed of faculty members, staff members, and students who show an interest in promoting the awareness of disabilities-related issues. The members of the committee are:

Co-chairs: Prof. Julie Trachman and Prof. Elyse Zucker
Faculty: Profs. Alice Cunningham, Ralph Schwartz, and Lizette Colon.
Staff: Mr. Jason Libfeld, Ms. Susan Miceli, Nurse Alejandrina Pena, Mr. Joshua Rivera, and Mr. Roberto Williams

Ex-officio: Michele Dickinson, Esq. (Interim Chief Diversity Officer)
Ex-officio: Raymond Perez (Director, Accessibility Resource Center)

## 4. College Officials

In their direct day-to-day contact with college employees, college officials assume certain responsibilities to help the College comply with disability regulations, including working with the Office of Human Resources to identify reasonable accommodations.

## J. Training to Ensure AA Implementation

Employees involved with the recruitment, selection, promotion, disciplinary actions, training, and related processes of individuals with disabilities or veterans are acquainted with the College's Affirmative Action Program. The University Office of Recruitment and Diversity and Office of Professional Development and Learning Management provide training opportunities to help employees maximize their personal and workplace effectiveness, including Diversity Training courses.

The College also provides opportunities for employees to attend pertinent conferences to enhance their knowledge of disability issues.

## K. Compensation

When offering employment or promotion to Individuals with Disabilities and Covered Veterans, the amount of compensation offered is not reduced because of any disability income, pension or other benefit that the applicant or employee receives from another source.

## L. Invitation to Self-Identify

CUNY's Applicant Tracking System guides applicants through a standard process including invitations to self-identify gender, race and ethnicity, veteran status, and disability status. Each applicant moves through these screens before being able to submit his/her application. Details are kept confidentially and used by the Chief Diversity Officer to analyze the composition of applicant pools, by vacancy and overall.

Additionally, in civil service examinations, Veterans may apply for additional "points" added to their exam scores based on either Veteran or Disabled Veteran Status as defined by State of New York statute. Points are granted only where the Veteran has received a minimum passing score on the examination.

Individuals with Disabilities may request reasonable accommodations in the recruiting and interviewing process. The procedure is outlined as following on the Employment Page of the CUNY Website and the Office of Compliance and Diversity page of Hostos Community College's Website. The text of the University's statement is provided below:

Any applicant who requires an accommodation for a disability in order to apply for a position or proceed with the job search process should contact the College's Human Resources office, or the University's Office of Recruitment and Diversity at jobs@cuny.edu, 205 East 42nd Street, $10^{\text {th }}$ Floor, New York, New York 10017.

Incumbent employees are invited to self-identify through a system available in CUNY's Employee Self Service Portal. This information is maintained confidentially in our Enterprise System (CUNYfirst) and forms the basis for the analyses in this report.

## VII. APPENDICES

## APPENDIX A

## PRESIDENT'S REAFFIRMATION LETTER

## APPENDIX A

HOSTOS
NAMED TOP 10 FINALIST
FOR THE 2015 ASPEN PRIZE FOR COMMUNITY COLLEGE EXCELLENCE

OFFICE OF THE PRESIDENT

To: Campus Community
From: David Gómez, Ed.D Interim President

Date: September 19, 2014
Re: Reaffirmation of Commitment to Diversity/Equal Opportunity/Affirmative Action
The City University of New York and Hostos Community College are dedicated to maintaining an inclusive work and learning environment, and I write to strongly reaffirm Hostos Community College's commitment, and my own commitment, to the principles of affirmative action, equal opportunity, and diversity.

It is the policy of The City University of New York and Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, creed, national origin, ethnicity, ancestry, religion, age, sex, sexual orientation, gender identity, marital status, legally registered domestic partnership status, disability, predisposing genetic characteristics, alienage, citizenship, military or veteran status, or status as a victim of domestic violence. Sexual harassment, a form of sex discrimination, is also prohibited. Most recently, unemployment status was added as a protected category.

The City University of New York, as a public university system, adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others Section 1324b of the Immigration and Nationality Act (INA), Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, as amended, Section 402 of the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes," as delineated in Executive Order 11246: (i.e. Black, Hispanic, Asian/Pacific Islander, American Indian/Alaskan Native and Women), were expanded on December 9, 1976 by the Chancellor of The City University of New York to include Italian-Americans. The U.S. Office of Management and Budget further expanded these protected classes in 2006 to include two or more races (not Hispanic or Latino) and replaced Asian/Pacific Islander, with Asian (not Hispanic or Latino) and Native Hawaiian (not Hispanic or Latino), Black was renamed as Black or African American (not Hispanic or Latino) and Hispanic was renamed Hispanic or Latino.

I have assigned the responsibility for the implementation and monitoring of our compliance program to the Chief Diversity Officer, Eugene Sohn, who also serves as the 504/ADA Coordinator and Title IX Coordinator. The vice presidents, deans, directors, managers and supervisors share responsibility for ensuring our compliance with these policies and laws. The Office of Compliance and Diversity is located in Room A-336 at 475 Grand Concourse, and the telephone number is (718) 518-4284.

I look forward to your energetic involvement in the affirmative/diversity programs, and thank you for your assistance and support as we continue in our efforts.

## APPENDICIES B - B23 <br> UTILIZATION ANALYSIS WORKSHEETS

## APPENDIX B - B1 <br> EXECUTIVE/ADMINISTRATIVE/MANAGERIAL FIRST/ MID LEVEL OFFICALS

## UTILIZATION ANALYSIS WORKSHEET <br> Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: | FALL, 2015 |



[^2]
## FACTOR / SOURCE SHEET

FALL, 2015

## Executive/Senior Level Official and Managers ADMINISTRATION I:

## Executive Compensation

PlanTitles

## President

Senior Vice President / Vice President / Assistant Vice President
Administrator
Associate Dean / Associate Administrator
Assistant Dean / Assistant Administrator

FACTORS SOURCES $\frac{\text { WEIGHT }}{\text { Factor } 1}$
Factor 1 Earned Degrees Conferred (EDC) US - PHD, MA, BA 2011-12* for Federal Protected 0.4 Groups.

Factor 2 Promotable, Transferable, Trainable employees within contractors organization. - CUNY
0.6 Survey - selected titles, service requirement and criteria -Source Spring 2013.
*Note: Use of US Dept of Education's Postsecondary Studies Division's Earned Degrees Conferred is updated biannually.


[^3]

[^4]
## FACTOR / SOURCE SHEET

## FALL, 2015

First/Mid Level Officials and Managers ADMINISTRATION II

Higher Education Officer (HEO)
Higher Education Associate (HEA)

| $\frac{\text { FACTORS }}{\text { Factor 1 }}$ | SOURCES <br> 4STATE - Earned Degrees Conferred (EDC) - Bachelors 2011-12* <br> for Federal Protected Groups. | WEIGHT |
| :--- | :--- | ---: |
| Factor 2 | Promotable, Transferable, Trainable employees within contractors organization. - <br> CUNY Survey - selected titles, service requirement and criteria -Source Spring <br> 2014. | 0.6 |
|  | *Note: Use of US Dept of Education's Postsecondary Studies Division's Earned <br> Degrees Conferred is updated biannually. |  |


| Factor 1: |  | Female | $\xrightarrow{* * T o t a l}$ | $\begin{aligned} & \text { Asian or Nat. } \\ & \frac{\text { Haw. or Other }}{\text { Pac. Is. }} \end{aligned}$ | $\begin{array}{r} \begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array} \end{array}$ | $\begin{aligned} & \text { Hispanic } \\ & \text { or Latino } \\ & \hline \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 57.3 | 28.9 | 8.3 | 9.8 | 9.2 |  |  |
| multiply by weight | 0.4 | 22.9 | 11.6 | 3.3 | 3.9 | 3.7 |  |  |
|  |  |  | **Total | $\begin{aligned} & \text { Asian or Nat. } \\ & \text { Haw. or Other } \end{aligned}$ | $\frac{\text { Black or }}{\text { African }}$ | Hispanic |  |  |
| Factor 2: |  | Female | Minority | Pac. Isl. | American | or Latino | Total |  |
| HE asst. |  | 296 | 281 | 30 | 156 | 93 | 461 |  |
| Asst. Prof. |  | 334 | 243 | 88 | 103 | 50 | 615 |  |
| TOTAL |  | 630 | 524 | 118 | 259 | 143 | 1,076 |  |
|  |  | 58.6 | 48.7 | 11.0 | 24.1 | 13.3 |  |  |
| multiply by weight | 0.6 | 35.2 | 29.2 | 6.6 | 14.5 | 8.0 |  | $\frac{\text { Individuals }}{\text { with }}$ |
| OVERALL |  | 58.1 | 40.8 | 9.9 | 18.4 | 11.7 |  | 7.0 |

[^5]
## APPENDIX B2 - B10

## FACULTY: PROFESSORIAL

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2015


[^6]
# FACTOR/SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

FALL, 2015

Affirmative Action Unit:

Constituent Departments:

Job Group:

Job Titles:

## Biological \& Biomedical Sciences

Biology
Physical Sciences

## Professorial

Professor
Associate Professor
Assistant Professor
$\frac{\text { FACTORS }}{\text { Factor } 1} \frac{\text { SOURCES }}{\text { EDC-Ph.D. } 2011-12^{*}-4 \text { States (CT, NY, NJ, PA) and }}$

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of 7/15/2014.
Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*
Biological \& Biomedical Sciences (Weighted at 50\%) Physical Sciences (Weighted at 50\%)

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. IsI. | American | or Latino | Disabilities |
| 44.0 | 22.7 | 11.0 | 4.2 | 5.5 | 7.0 |

[^7] Uneciversity DOCTORATE's degree conferred by Title IV participating institutions 2011-2012
New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races. Data for 4 States $=\mathrm{CT}, \mathrm{NJ}, \mathrm{NY} \& \mathrm{PA}$ (considered as 4 ST ) is weighted at $20 \%$ and US not 4 ST is weighted at $80 \%$.

|  | FEMALE | **Total Minority | $\begin{array}{r} \mathrm{ASIAN/} \\ \underline{\text { PAC. ISL. }} \end{array}$ | $\begin{array}{r} \text { BLACK } \\ \text { NON-HISP. } \end{array}$ | $\begin{array}{r} \text { Hispanic or } \\ \text { Latino } \end{array}$ | $\frac{\text { AM.IND.I }}{\text { AL.NAT. }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agriculture, Agriculture Operations and Related Sciences | 45.1\% | 17.7\% | 2.9\% | 5.7\% | 8.6\% | 0.3\% |
| Architecture and Related Services | 52.7\% | 25.6\% | 6.2\% | 10.6\% | 7.9\% | 0.9\% |
| Area, Ethnic, Cultural, Gender, and Group Studies | 66.1\% | 45.4\% | 12.4\% | 17.3\% | 11.2\% | 2.9\% |
| Biological and Biomedical Sciences | 54.6\% | 26.0\% | 13.1\% | 5.1\% | 6.1\% | 0.6\% |
| Business, Management, Marketing, Support Services | 44.9\% | 35.5\% | 9.7\% | 20.1\% | 4.2\% | 0.8\% |
| Communication, Journalism, and Related Programs | 58.2\% | 20.9\% | 6.4\% | 6.9\% | 5.3\% | 0.4\% |
| Communications Technologies/Technicians Support Services | 6.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Computer and Information Sciences and Support Services | 21.2\% | 27.8\% | 17.5\% | 5.8\% | 3.7\% | 0.3\% |
| Education | 67.9\% | 31.7\% | 4.0\% | 19.4\% | 6.8\% | 0.7\% |
| Engineering | 25.6\% | 27.6\% | 16.4\% | 4.7\% | 5.1\% | 0.3\% |
| Engineering Technologies and Engineering-related Fields | 58.0\% | 18.8\% | 4.7\% | 8.5\% | 1.9\% | 1.9\% |
| English Language and Literature/Letters | 61.1\% | 15.9\% | 3.8\% | 5.0\% | 5.5\% | 0.9\% |
| Family and Consumer Sciences/Human Sciences | 85.3\% | 23.5\% | 7.3\% | 14.0\% | 1.1\% | 0.4\% |
| Foreign Languages, Literatures, and Linguistics | 61.0\% | 24.6\% | 7.2\% | 2.0\% | 13.7\% | 0.3\% |
| Health Professions and Related Programs | 75.0\% | 24.6\% | 9.1\% | 10.1\% | 4.3\% | 0.6\% |
| History | 45.3\% | 17.8\% | 3.7\% | 7.7\% | 5.0\% | 0.3\% |
| Homeland Security, Law Enforcement, Firefighting, etc. | 46.2\% | 18.1\% | 1.2\% | 7.8\% | 6.5\% | 1.2\% |
| Legal Professions and Studies | 61.1\% | 38.3\% | 8.8\% | 18.1\% | 4.9\% | 3.3\% |
| Liberal Arts and Sciences, General Studies and Humanities | 56.3\% | 16.9\% | 3.4\% | 6.8\% | 2.3\% | 3.4\% |
| Library Science | 55.6\% | 19.7\% | 15.1\% | 0.0\% | 1.8\% | 0.0\% |
| Mathematics and Statistics | 26.8\% | 18.1\% | 9.4\% | 2.7\% | 4.9\% | 0.0\% |
| Multi/Interdisciplinary Studies | 64.0\% | 25.6\% | 6.3\% | 10.8\% | 6.5\% | 0.9\% |
| Natural Resources and Conservation | 48.0\% | 20.2\% | 7.1\% | 6.1\% | 4.7\% | 1.7\% |
| Parks, Recreation, Leisure and Fitness Studies | 43.8\% | 16.9\% | 3.2\% | 8.3\% | 4.2\% | 0.0\% |
| Philosophy and Religious Studies | 29.7\% | 16.4\% | 5.1\% | 5.4\% | 4.1\% | 0.3\% |
| Physical Sciences | 33.4\% | 18.5\% | 8.9\% | 3.3\% | 4.8\% | 0.3\% |
| Psychology | 73.1\% | 24.0\% | 6.6\% | 7.5\% | 8.1\% | 0.6\% |
| Public Administration and Social Service Professions | 64.9\% | 33.4\% | 6.1\% | 19.1\% | 7.0\% | 0.0\% |
| Science Technologies/Technicians | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Social Sciences | 50.9\% | 21.8\% | 7.3\% | 6.0\% | 6.9\% | 0.4\% |
| Theology and Religious Vocations | 25.5\% | 29.6\% | 9.0\% | 16.6\% | 3.6\% | 0.1\% |
| Visual and Performing Arts | 49.3\% | 16.6\% | 7.7\% | 3.2\% | 4.8\% | 0.2\% |
| TOTAL ALL FIELDS PhD and PhD Other | 54.9\% | 25.7\% | 8.4\% | 9.8\% | 6.0\% | 0.5\% |
|  |  |  |  |  |  |  |
| OHRM/jc - S: Jjmcbh's My DocumentsIEDCIEDC 2012 RAW datalTest Map PHD 2012 Pctg FEDERAL.rpt |  |  |  |  |  |  |

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |  |



[^8]
# FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

## FALL, 2015

## Affirmative Action Unit:

## Constituent Departments:

## Job Group:

## Job Titles:

Education

## English as a Second Language (ESL)

Teacher Education

## Professorial

Professor
Associate Professor
Assistant Professor

## FACTORS SOURCES

Factor 1 EDC-Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*
Education

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. Isl. | American | or Latino | Disabilities |
| 67.9 | 31.7 | 4.0 | 19.4 | 6.8 | 7.0 |

[^9]of New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races.


| Agriculture, Agriculture Operations and Related Sciences | $45.1 \%$ | $17.7 \%$ | $2.9 \%$ | $5.7 \%$ | $8.6 \%$ | $0.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Architecture and Related Services | $52.7 \%$ | $25.6 \%$ | $6.2 \%$ | $10.6 \%$ | $7.9 \%$ | $0.9 \%$ |
| Area, Ethnic, Cultural, Gender, and Group Studies | $66.1 \%$ | $45.4 \%$ | $12.4 \%$ | $17.3 \%$ | $11.2 \%$ | $2.9 \%$ |
| Biological and Biomedical Sciences | $54.6 \%$ | $26.0 \%$ | $13.1 \%$ | $5.1 \%$ | $6.1 \%$ | $0.6 \%$ |
| Business, Management, Marketing, Support Services | $44.9 \%$ | $35.5 \%$ | $9.7 \%$ | $20.1 \%$ | $4.2 \%$ | $0.8 \%$ |
| Communication, Journalism, and Related Programs | $58.2 \%$ | $20.9 \%$ | $6.4 \%$ | $6.9 \%$ | $5.3 \%$ | $0.4 \%$ |
| Communications Technologies/Technicians Support Services | $6.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Computer and Information Sciences and Support Services | $21.2 \%$ | $27.8 \%$ | $17.5 \%$ | $5.8 \%$ | $3.7 \%$ | $0.3 \%$ |
| Education | $67.9 \%$ | $31.7 \%$ | $4.0 \%$ | $19.4 \%$ | $6.8 \%$ | $0.7 \%$ |
| Engineering | $25.6 \%$ | $27.6 \%$ | $16.4 \%$ | $4.7 \%$ | $5.1 \%$ | $0.3 \%$ |
| Engineering Technologies and Engineering-related Fields | $58.0 \%$ | $18.8 \%$ | $4.7 \%$ | $8.5 \%$ | $1.9 \%$ | $1.9 \%$ |
| English Language and Literature/Letters | $61.1 \%$ | $15.9 \%$ | $3.8 \%$ | $5.0 \%$ | $5.5 \%$ | $0.9 \%$ |
| Family and Consumer Sciences/Human Sciences | $85.3 \%$ | $23.5 \%$ | $7.3 \%$ | $14.0 \%$ | $1.1 \%$ | $0.4 \%$ |
| Foreign Languages, Literatures, and Linguistics | $61.0 \%$ | $24.6 \%$ | $7.2 \%$ | $2.0 \%$ | $13.7 \%$ | $0.3 \%$ |
| Health Professions and Related Programs | $75.0 \%$ | $24.6 \%$ | $9.1 \%$ | $10.1 \%$ | $4.3 \%$ | $0.6 \%$ |
| History | $45.3 \%$ | $17.8 \%$ | $3.7 \%$ | $7.7 \%$ | $5.0 \%$ | $0.3 \%$ |
| Homeland Security, Law Enforcement, Firefighting, etc. | $46.2 \%$ | $18.1 \%$ | $1.2 \%$ | $7.8 \%$ | $6.5 \%$ | $1.2 \%$ |
| Legal Professions and Studies | $61.1 \%$ | $38.3 \%$ | $8.8 \%$ | $18.1 \%$ | $4.9 \%$ | $3.3 \%$ |
| Liberal Arts and Sciences, General Studies and Humanities | $56.3 \%$ | $16.9 \%$ | $3.4 \%$ | $6.8 \%$ | $2.3 \%$ | $3.4 \%$ |
| Library Science | $55.6 \%$ | $19.7 \%$ | $15.1 \%$ | $0.0 \%$ | $1.8 \%$ | $0.0 \%$ |
| Mathematics and Statistics | $26.8 \%$ | $18.1 \%$ | $9.4 \%$ | $2.7 \%$ | $4.9 \%$ | $0.0 \%$ |
| Multillnterdisciplinary Studies | $64.0 \%$ | $25.6 \%$ | $6.3 \%$ | $10.8 \%$ | $6.5 \%$ | $0.9 \%$ |
| Natural Resources and Conservation | $48.0 \%$ | $20.2 \%$ | $7.1 \%$ | $6.1 \%$ | $4.7 \%$ | $1.7 \%$ |
| Parks, Recreation, Leisure and Fitness Studies | $43.8 \%$ | $16.9 \%$ | $3.2 \%$ | $8.3 \%$ | $4.2 \%$ | $0.0 \%$ |
| Philosophy and Religious Studies | $29.7 \%$ | $16.4 \%$ | $5.1 \%$ | $5.4 \%$ | $4.1 \%$ | $0.3 \%$ |
| Physical Sciences | $33.4 \%$ | $18.5 \%$ | $8.9 \%$ | $3.3 \%$ | $4.8 \%$ | $0.3 \%$ |
| Psychology | $73.1 \%$ | $24.0 \%$ | $6.6 \%$ | $7.5 \%$ | $8.1 \%$ | $0.6 \%$ |
| Public Administration and Social Service Professions | $64.9 \%$ | $33.4 \%$ | $6.1 \%$ | $19.1 \%$ | $7.0 \%$ | $0.0 \%$ |
| Science Technologies/Technicians | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Social Sciences | $50.9 \%$ | $21.8 \%$ | $7.3 \%$ | $6.0 \%$ | $6.9 \%$ | $0.4 \%$ |
| Theology and Religious Vocations | $25.5 \%$ | $29.6 \%$ | $9.0 \%$ | $16.6 \%$ | $3.6 \%$ | $0.1 \%$ |
| Visual and Performing Arts | $49.3 \%$ | $16.6 \%$ | $7.7 \%$ | $3.2 \%$ | $4.8 \%$ | $0.2 \%$ |
| TOTAL ALL FIELDS PhD and PhD Other | $54.9 \%$ | $25.7 \%$ | $8.4 \%$ | $9.8 \%$ | $6.0 \%$ | $0.5 \%$ |

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## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |



[^10]
# FACTOR/SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

FALL, 2015

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## English Language and Literature/Letters

English

Professor
Associate Professor
Assistant Professor
FACTORS SOURCES
Factor 1 EDC- Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of 7/15/2014.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*

## English Language and Literature/Letters

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. Isl. | American | or Latino | Disabilities |
| 61.1 | 15.9 | 3.8 | 5.0 | 5.5 | 7.0 |

[^11]University DOCTORATE's degree conferred by Title IV participating institutions 2011-2012
vew York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races. Data for 4 States = CT, NJ, NY \& PA(considered as 4ST) is weighted at $20 \%$ and US not 4 ST is weighted at $80 \%$.

|  | FEMALE | **Total Minority | $\begin{array}{r} \text { ASIAN } / \\ \hline \text { PAC. ISL. } \end{array}$ | $\begin{array}{r} \text { BLACK } \\ \text { NON-HISP. } \\ \hline \end{array}$ | $\begin{array}{r} \text { Hispanic or } \\ \text { Latino } \end{array}$ | $\frac{\text { AM.IND./I }}{\text { AL.NAT. }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agriculture, Agriculture Operations and Related Sciences | 45.1\% | 17.7\% | 2.9\% | 5.7\% | 8.6\% | 0.3\% |
| Architecture and Related Services | 52.7\% | 25.6\% | 6.2\% | 10.6\% | 7.9\% | 0.9\% |
| Area, Ethnic, Cultural, Gender, and Group Studies | 66.1\% | 45.4\% | 12.4\% | 17.3\% | 11.2\% | 2.9\% |
| Biological and Biomedical Sciences | 54.6\% | 26.0\% | 13.1\% | 5.1\% | 6.1\% | 0.6\% |
| Business, Management, Marketing, Support Services | 44.9\% | 35.5\% | 9.7\% | 20.1\% | 4.2\% | 0.8\% |
| Communication, Journalism, and Related Programs | 58.2\% | 20.9\% | 6.4\% | 6.9\% | 5.3\% | 0.4\% |
| Communications Technologies/Technicians Support Services | 6.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Computer and Information Sciences and Support Services | 21.2\% | 27.8\% | 17.5\% | 5.8\% | 3.7\% | 0.3\% |
| Education | 67.9\% | 31.7\% | 4.0\% | 19.4\% | 6.8\% | 0.7\% |
| Engineering | 25.6\% | 27.6\% | 16.4\% | 4.7\% | 5.1\% | 0.3\% |
| Engineering Technologies and Engineering-related Fields | 58.0\% | 18.8\% | 4.7\% | 8.5\% | 1.9\% | 1.9\% |
| English Language and Literature/Letters | 61.1\% | 15.9\% | 3.8\% | 5.0\% | 5.5\% | 0.9\% |
| Family and Consumer Sciences/Human Sciences | 85.3\% | 23.5\% | 7.3\% | 14.0\% | 1.1\% | 0.4\% |
| Foreign Languages, Literatures, and Linguistics | 61.0\% | 24.6\% | 7.2\% | 2.0\% | 13.7\% | 0.3\% |
| Health Professions and Related Programs | 75.0\% | 24.6\% | 9.1\% | 10.1\% | 4.3\% | 0.6\% |
| History | 45.3\% | 17.8\% | 3.7\% | 7.7\% | 5.0\% | 0.3\% |
| Homeland Security, Law Enforcement, Firefighting, etc. | 46.2\% | 18.1\% | 1.2\% | 7.8\% | 6.5\% | 1.2\% |
| Legal Professions and Studies | 61.1\% | 38.3\% | 8.8\% | 18.1\% | 4.9\% | 3.3\% |
| Liberal Arts and Sciences, General Studies and Humanities | 56.3\% | 16.9\% | 3.4\% | 6.8\% | 2.3\% | 3.4\% |
| Library Science | 55.6\% | 19.7\% | 15.1\% | 0.0\% | 1.8\% | 0.0\% |
| Mathematics and Statistics | 26.8\% | 18.1\% | 9.4\% | 2.7\% | 4.9\% | 0.0\% |
| Mult//nterdisciplinary Studies | 64.0\% | 25.6\% | 6.3\% | 10.8\% | 6.5\% | 0.9\% |
| Natural Resources and Conservation | 48.0\% | 20.2\% | 7.1\% | 6.1\% | 4.7\% | 1.7\% |
| Parks, Recreation, Leisure and Fitness Studies | 43.8\% | 16.9\% | 3.2\% | 8.3\% | 4.2\% | 0.0\% |
| Philosophy and Religious Studies | 29.7\% | 16.4\% | 5.1\% | 5.4\% | 4.1\% | 0.3\% |
| Physical Sciences | 33.4\% | 18.5\% | 8.9\% | 3.3\% | 4.8\% | 0.3\% |
| Psychology | 73.1\% | 24.0\% | 6.6\% | 7.5\% | 8.1\% | 0.6\% |
| Public Administration and Social Service Professions | 64.9\% | 33.4\% | 6.1\% | 19.1\% | 7.0\% | 0.0\% |
| Science Technologies/Technicians | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Social Sciences | 50.9\% | 21.8\% | 7.3\% | 6.0\% | 6.9\% | 0.4\% |
| Theology and Religious Vocations | 25.5\% | 29.6\% | 9.0\% | 16.6\% | 3.6\% | 0.1\% |
| Visual and Performing Arts | 49.3\% | 16.6\% | 7.7\% | 3.2\% | 4.8\% | 0.2\% |
| TOTAL ALL FIELDS PhD and PhD Other | 54.9\% | 25.7\% | 8.4\% | 9.8\% | 6.0\% | 0.5\% |
|  |  |  |  |  |  |  |
| OHRMMc - S:Jjmcbh's My DocumentsIEDCIEDC 2012 RAW datalTest Map PHD 2012 Pctg FEDERAL.rpt |  |  |  |  |  |  |

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | ---: |
| Semester/Year: $\quad$ FALL, 2015 |


| AFFIRMATIVE ACTION UNIT: <br> Fine/Applied Arts/Media |  | CONSTITUENT DEPARTMENTS: <br> Visual/Performing Arts Visual/Performing Arts \& Media Design |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EEO CATEGORY: <br> PROFESSIONAL: PROFESSORIAL |  | Job Titles: <br> Professor <br> Associate Professor <br> Assistant Professor |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> PROFESSORIAL |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  | s with <br> ties |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 49.3 |  | 16.6 |  | 7.7 |  | 3.2 |  | 4.8 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |  |
| $\qquad$ <br> No. Male: $\qquad$ 6 | (W) |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CURRENT UTILIZATION: |  | 3 |  | 2 | \# | 0 | \# | 0 | \# | 2 |  | TER |
|  |  | \% $\quad 33.3$ |  | 22.2 |  | 0.0 |  | 0.0 |  | 22.2 |  |  |
| OVERALL AVAILABILITY: |  | \% 49.3 | \% | 16.6 | \% | 7.7 | \% | 3.2 | \% | 4.8 | \% | 7.0 |
| UNDERUTILIZATION: |  | \% $\%$ \%\% | \% | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ | \%\% <br> $\#$ | $\begin{array}{r}7.7 \\ \hline 0.7 \\ \hline 1 \\ \hline\end{array}$ | \%\% | $\begin{array}{r}3.2 \\ \hline 0.3 \\ \hline 0 \\ \hline\end{array}$ | \% $\begin{aligned} & \text { \% } \\ & \text { U }\end{aligned}$ | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ |  |  |

[^12]
# FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

FALL, 2015

Affirmative Action Unit:

## Constituent Departments:

Fine/Applied Arts/Media

Visual/Performing Arts
Visual/Performing Arts \& Media Design

## Professorial

Professor
Associate Professor
Assistant Professor

FACTORS SOURCES $\quad$ WEIGHT
Factor 1 EDC- Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*

## Visual and Performing Arts

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. IsI. | American | or Latino | Disabilities |
| 49.3 | 16.6 | 7.7 | 3.2 | 4.8 | 7.0 |

[^13]University DOCTORATE's degree conferred by Title IV participating institutions 2011-2012
vew York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races. Data for 4 States $=\mathrm{CT}, \mathrm{NJ}, \mathrm{NY}$ \& PA(considered as 4 ST ) is weighted at $20 \%$ and US not 4 ST is weighted at $80 \%$.

|  | FEMALE | **Total Minority | $\begin{array}{r} \text { ASIAN } / \\ \hline \text { PAC. ISL. } \end{array}$ | $\begin{array}{r} \text { BLACK } \\ \text { NON-HISP. } \end{array}$ | $\begin{array}{r} \text { Hispanic or } \\ \text { Latino } \end{array}$ | $\frac{\text { AM.IND./I }}{\text { AL.NAT. }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Agriculture, Agriculture Operations and Related Sciences | 45.1\% | 17.7\% | 2.9\% | 5.7\% | 8.6\% | 0.3\% |
| Architecture and Related Services | 52.7\% | 25.6\% | 6.2\% | 10.6\% | 7.9\% | 0.9\% |
| Area, Ethnic, Cultural, Gender, and Group Studies | 66.1\% | 45.4\% | 12.4\% | 17.3\% | 11.2\% | 2.9\% |
| Biological and Biomedical Sciences | 54.6\% | 26.0\% | 13.1\% | 5.1\% | 6.1\% | 0.6\% |
| Business, Management, Marketing, Support Services | 44.9\% | 35.5\% | 9.7\% | 20.1\% | 4.2\% | 0.8\% |
| Communication, Journalism, and Related Programs | 58.2\% | 20.9\% | 6.4\% | 6.9\% | 5.3\% | 0.4\% |
| Communications Technologies/Technicians Support Services | 6.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Computer and Information Sciences and Support Services | 21.2\% | 27.8\% | 17.5\% | 5.8\% | 3.7\% | 0.3\% |
| Education | 67.9\% | 31.7\% | 4.0\% | 19.4\% | 6.8\% | 0.7\% |
| Engineering | 25.6\% | 27.6\% | 16.4\% | 4.7\% | 5.1\% | 0.3\% |
| Engineering Technologies and Engineering-related Fields | 58.0\% | 18.8\% | 4.7\% | 8.5\% | 1.9\% | 1.9\% |
| English Language and Literature/Letters | 61.1\% | 15.9\% | 3.8\% | 5.0\% | 5.5\% | 0.9\% |
| Family and Consumer Sciences/Human Sciences | 85.3\% | 23.5\% | 7.3\% | 14.0\% | 1.1\% | 0.4\% |
| Foreign Languages, Literatures, and Linguistics | 61.0\% | 24.6\% | 7.2\% | 2.0\% | 13.7\% | 0.3\% |
| Health Professions and Related Programs | 75.0\% | 24.6\% | 9.1\% | 10.1\% | 4.3\% | 0.6\% |
| History | 45.3\% | 17.8\% | 3.7\% | 7.7\% | 5.0\% | 0.3\% |
| Homeland Security, Law Enforcement, Firefighting, etc. | 46.2\% | 18.1\% | 1.2\% | 7.8\% | 6.5\% | 1.2\% |
| Legal Professions and Studies | 61.1\% | 38.3\% | 8.8\% | 18.1\% | 4.9\% | 3.3\% |
| Liberal Arts and Sciences, General Studies and Humanities | 56.3\% | 16.9\% | 3.4\% | 6.8\% | 2.3\% | 3.4\% |
| Library Science | 55.6\% | 19.7\% | 15.1\% | 0.0\% | 1.8\% | 0.0\% |
| Mathematics and Statistics | 26.8\% | 18.1\% | 9.4\% | 2.7\% | 4.9\% | 0.0\% |
| Multi/Interdisciplinary Studies | 64.0\% | 25.6\% | 6.3\% | 10.8\% | 6.5\% | 0.9\% |
| Natural Resources and Conservation | 48.0\% | 20.2\% | 7.1\% | 6.1\% | 4.7\% | 1.7\% |
| Parks, Recreation, Leisure and Fitness Studies | 43.8\% | 16.9\% | 3.2\% | 8.3\% | 4.2\% | 0.0\% |
| Philosophy and Religious Studies | 29.7\% | 16.4\% | 5.1\% | 5.4\% | 4.1\% | 0.3\% |
| Physical Sciences | 33.4\% | 18.5\% | 8.9\% | 3.3\% | 4.8\% | 0.3\% |
| Psychology | 73.1\% | 24.0\% | 6.6\% | 7.5\% | 8.1\% | 0.6\% |
| Public Administration and Social Service Professions | 64.9\% | 33.4\% | 6.1\% | 19.1\% | 7.0\% | 0.0\% |
| Science Technologies/Technicians | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Social Sciences | 50.9\% | 21.8\% | 7.3\% | 6.0\% | 6.9\% | 0.4\% |
| Theology and Religious Vocations | 25.5\% | 29.6\% | 9.0\% | 16.6\% | 3.6\% | 0.1\% |
| Visual and Performing Arts | 49.3\% | 16.6\% | 7.7\% | 3.2\% | 4.8\% | 0.2\% |
| TOTAL ALL FIELDS PhD and PhD Other | 54.9\% | 25.7\% | 8.4\% | 9.8\% | 6.0\% | 0.5\% |
|  |  |  |  |  |  |  |
| OHRM/jc - S: Jimcbh's My DocumentsIEDCIEDC 2012 RAW datalTest Map PHD 2012 Pctg FEDERAL.rpt |  |  |  |  |  |  |

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio de Maria Hostos Community College |
| :--- | ---: |
| Semester/Year: $\quad$ FALL, 2015 |



[^14]
## FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL

FALL, 2015

## Affirmative Action Unit:

## Foreign Languages

## Constituent Departments:

Modern Languages

## Job Group:

## Professorial

Job Titles:
Distinguished Professor
Professor
Assistant Professor
FACTORS SOURCES
Factor 1 EDC- Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*
Foreign Languages, Literatures, and Linguistics

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. IsI. | American | or Latino | Disabilities |
| 61.0 | 24.6 | 7.2 | 2.0 | 13.7 | 7.0 |

[^15]of New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races.


| Agriculture, Agriculture Operations and Related Sciences | $45.1 \%$ | $17.7 \%$ | $2.9 \%$ | $5.7 \%$ | $8.6 \%$ | $0.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Architecture and Related Services | $52.7 \%$ | $25.6 \%$ | $6.2 \%$ | $10.6 \%$ | $7.9 \%$ | $0.9 \%$ |
| Area, Ethnic, Cultural, Gender, and Group Studies | $66.1 \%$ | $45.4 \%$ | $12.4 \%$ | $17.3 \%$ | $11.2 \%$ | $2.9 \%$ |
| Biological and Biomedical Sciences | $54.6 \%$ | $26.0 \%$ | $13.1 \%$ | $5.1 \%$ | $6.1 \%$ | $0.6 \%$ |
| Business, Management, Marketing, Support Services | $44.9 \%$ | $35.5 \%$ | $9.7 \%$ | $20.1 \%$ | $4.2 \%$ | $0.8 \%$ |
| Communication, Journalism, and Related Programs | $58.2 \%$ | $20.9 \%$ | $6.4 \%$ | $6.9 \%$ | $5.3 \%$ | $0.4 \%$ |
| Communications Technologies/Technicians Support Services | $6.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Computer and Information Sciences and Support Services | $21.2 \%$ | $27.8 \%$ | $17.5 \%$ | $5.8 \%$ | $3.7 \%$ | $0.3 \%$ |
| Education | $67.9 \%$ | $31.7 \%$ | $4.0 \%$ | $19.4 \%$ | $6.8 \%$ | $0.7 \%$ |
| Engineering | $25.6 \%$ | $27.6 \%$ | $16.4 \%$ | $4.7 \%$ | $5.1 \%$ | $0.3 \%$ |
| Engineering Technologies and Engineering-related Fields | $58.0 \%$ | $18.8 \%$ | $4.7 \%$ | $8.5 \%$ | $1.9 \%$ | $1.9 \%$ |
| English Language and Literature/Letters | $61.1 \%$ | $15.9 \%$ | $3.8 \%$ | $5.0 \%$ | $5.5 \%$ | $0.9 \%$ |
| Family and Consumer Sciences/Human Sciences | $85.3 \%$ | $23.5 \%$ | $7.3 \%$ | $14.0 \%$ | $1.1 \%$ | $0.4 \%$ |
| Foreign Languages, Literatures, and Linguistics | $61.0 \%$ | $24.6 \%$ | $7.2 \%$ | $2.0 \%$ | $13.7 \%$ | $0.3 \%$ |
| Health Professions and Related Programs | $75.0 \%$ | $24.6 \%$ | $9.1 \%$ | $10.1 \%$ | $4.3 \%$ | $0.6 \%$ |
| History | $45.3 \%$ | $17.8 \%$ | $3.7 \%$ | $7.7 \%$ | $5.0 \%$ | $0.3 \%$ |
| Homeland Security, Law Enforcement, Firefighting, etc. | $46.2 \%$ | $18.1 \%$ | $1.2 \%$ | $7.8 \%$ | $6.5 \%$ | $1.2 \%$ |
| Legal Professions and Studies | $61.1 \%$ | $38.3 \%$ | $8.8 \%$ | $18.1 \%$ | $4.9 \%$ | $3.3 \%$ |
| Liberal Arts and Sciences, General Studies and Humanities | $56.3 \%$ | $16.9 \%$ | $3.4 \%$ | $6.8 \%$ | $2.3 \%$ | $3.4 \%$ |
| Library Science | $55.6 \%$ | $19.7 \%$ | $15.1 \%$ | $0.0 \%$ | $1.8 \%$ | $0.0 \%$ |
| Mathematics and Statistics | $26.8 \%$ | $18.1 \%$ | $9.4 \%$ | $2.7 \%$ | $4.9 \%$ | $0.0 \%$ |
| Multillnterdisciplinary Studies | $64.0 \%$ | $25.6 \%$ | $6.3 \%$ | $10.8 \%$ | $6.5 \%$ | $0.9 \%$ |
| Natural Resources and Conservation | $48.0 \%$ | $20.2 \%$ | $7.1 \%$ | $6.1 \%$ | $4.7 \%$ | $1.7 \%$ |
| Parks, Recreation, Leisure and Fitness Studies | $43.8 \%$ | $16.9 \%$ | $3.2 \%$ | $8.3 \%$ | $4.2 \%$ | $0.0 \%$ |
| Philosophy and Religious Studies | $29.7 \%$ | $16.4 \%$ | $5.1 \%$ | $5.4 \%$ | $4.1 \%$ | $0.3 \%$ |
| Physical Sciences | $33.4 \%$ | $18.5 \%$ | $8.9 \%$ | $3.3 \%$ | $4.8 \%$ | $0.3 \%$ |
| Psychology | $73.1 \%$ | $24.0 \%$ | $6.6 \%$ | $7.5 \%$ | $8.1 \%$ | $0.6 \%$ |
| Public Administration and Social Service Professions | $64.9 \%$ | $33.4 \%$ | $6.1 \%$ | $19.1 \%$ | $7.0 \%$ | $0.0 \%$ |
| Science Technologies/Technicians | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Social Sciences | $50.9 \%$ | $21.8 \%$ | $7.3 \%$ | $6.0 \%$ | $6.9 \%$ | $0.4 \%$ |
| Theology and Religious Vocations | $25.5 \%$ | $29.6 \%$ | $9.0 \%$ | $16.6 \%$ | $3.6 \%$ | $0.1 \%$ |
| Visual and Performing Arts | $49.3 \%$ | $16.6 \%$ | $7.7 \%$ | $3.2 \%$ | $4.8 \%$ | $0.2 \%$ |
| TOTAL ALL FIELDS PhD and PhD Other | $54.9 \%$ | $25.7 \%$ | $8.4 \%$ | $9.8 \%$ | $6.0 \%$ | $0.5 \%$ |

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## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | ---: |
| Semester/Year: $\quad$ FALL, 2015 |


| AFFIRMATIVE ACTION UNIT: <br> Health Professions |  | CONSTITUENT DEPARTMENTS: <br> Allied Health Sciences - Dental Hygiene <br> Allied Health Sciences - Nursing <br> Allied Health Sciences - Radiological Technology |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EEO CATEGORY: <br> PROFESSIONAL: PROFESSORIAL |  | Job Titles: <br> Professor <br> Associate Professor Assistant Professor |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> PROFESSORIAL |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  | Is with ities |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 75.0 |  | 24.6 |  | 9.1 |  | 10.1 |  | 4.3 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |  |
| $\qquad$ <br> - <br> No. Male: $\qquad$ | Females **Total <br> Minority Asian or Nat. <br> Haw. or Other <br> Pac. Isl. Black or <br> African <br> American Hispanic <br> or Latino Individuals with <br> Disabilities |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CURRENT UTILIZATION: |  | 17 |  | 13 | \# | 3 | \# | 4 |  | 5 |  | TER |
|  |  |  |  | 52.0 |  | 12.0 | \% |  | \% |  | \% | 0.0 |
| OVERALL AVAILABILITY: |  | $\% \quad 75.0$ | \% | 24.6 | \% | 9.1 | \% | 10.1 | \% | 4.3 | \% | 7.0 |
| UNDERUTILIZATION: |  | \%\% <br> Uu |  | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ | \% $\begin{aligned} & \text { \% } \\ & \# \\ & \text { UU }\end{aligned}$ | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ | \% $\begin{aligned} & \text { \% } \\ & \text { U }\end{aligned}$ | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ | \% $\begin{aligned} & \% \\ & \text { UU }\end{aligned}$ | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ |  |  |

[^16]
# FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

## FALL, 2015

## Affirmative Action Unit:

## Constituent Departments:

## Health Professions

Allied Health Sciences - Dental Hygiene
Allied Health Sciences - Nursing
Allied Health Sciences - Radiological Technology

Job Group:

## Professorial

## Job Titles:

## Professor

Associate Professor
Assistant Professor

| FACTORS | SOURCES | $\frac{\text { WEIGHT }}{1.0}$ |
| :--- | :--- | :--- |
|  | EDC-Ph.D. 2011-12* -4 States (CT, NY, NJ, PA) and |  |

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*
Health Professions and Related Programs

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. Isl. | American | or Latino | Disabilities |
| 75.0 | 24.6 | 9.1 | 10.1 | 4.3 | 7.0 |

[^17]of New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races.


| Agriculture, Agriculture Operations and Related Sciences | $45.1 \%$ | $17.7 \%$ | $2.9 \%$ | $5.7 \%$ | $8.6 \%$ | $0.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Architecture and Related Services | $52.7 \%$ | $25.6 \%$ | $6.2 \%$ | $10.6 \%$ | $7.9 \%$ | $0.9 \%$ |
| Area, Ethnic, Cultural, Gender, and Group Studies | $66.1 \%$ | $45.4 \%$ | $12.4 \%$ | $17.3 \%$ | $11.2 \%$ | $2.9 \%$ |
| Biological and Biomedical Sciences | $54.6 \%$ | $26.0 \%$ | $13.1 \%$ | $5.1 \%$ | $6.1 \%$ | $0.6 \%$ |
| Business, Management, Marketing, Support Services | $44.9 \%$ | $35.5 \%$ | $9.7 \%$ | $20.1 \%$ | $4.2 \%$ | $0.8 \%$ |
| Communication, Journalism, and Related Programs | $58.2 \%$ | $20.9 \%$ | $6.4 \%$ | $6.9 \%$ | $5.3 \%$ | $0.4 \%$ |
| Communications Technologies/Technicians Support Services | $6.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Computer and Information Sciences and Support Services | $21.2 \%$ | $27.8 \%$ | $17.5 \%$ | $5.8 \%$ | $3.7 \%$ | $0.3 \%$ |
| Education | $67.9 \%$ | $31.7 \%$ | $4.0 \%$ | $19.4 \%$ | $6.8 \%$ | $0.7 \%$ |
| Engineering | $25.6 \%$ | $27.6 \%$ | $16.4 \%$ | $4.7 \%$ | $5.1 \%$ | $0.3 \%$ |
| Engineering Technologies and Engineering-related Fields | $58.0 \%$ | $18.8 \%$ | $4.7 \%$ | $8.5 \%$ | $1.9 \%$ | $1.9 \%$ |
| English Language and Literature/Letters | $61.1 \%$ | $15.9 \%$ | $3.8 \%$ | $5.0 \%$ | $5.5 \%$ | $0.9 \%$ |
| Family and Consumer Sciences/Human Sciences | $85.3 \%$ | $23.5 \%$ | $7.3 \%$ | $14.0 \%$ | $1.1 \%$ | $0.4 \%$ |
| Foreign Languages, Literatures, and Linguistics | $61.0 \%$ | $24.6 \%$ | $7.2 \%$ | $2.0 \%$ | $13.7 \%$ | $0.3 \%$ |
| Health Professions and Related Programs | $75.0 \%$ | $24.6 \%$ | $9.1 \%$ | $10.1 \%$ | $4.3 \%$ | $0.6 \%$ |
| History | $45.3 \%$ | $17.8 \%$ | $3.7 \%$ | $7.7 \%$ | $5.0 \%$ | $0.3 \%$ |
| Homeland Security, Law Enforcement, Firefighting, etc. | $46.2 \%$ | $18.1 \%$ | $1.2 \%$ | $7.8 \%$ | $6.5 \%$ | $1.2 \%$ |
| Legal Professions and Studies | $61.1 \%$ | $38.3 \%$ | $8.8 \%$ | $18.1 \%$ | $4.9 \%$ | $3.3 \%$ |
| Liberal Arts and Sciences, General Studies and Humanities | $56.3 \%$ | $16.9 \%$ | $3.4 \%$ | $6.8 \%$ | $2.3 \%$ | $3.4 \%$ |
| Library Science | $55.6 \%$ | $19.7 \%$ | $15.1 \%$ | $0.0 \%$ | $1.8 \%$ | $0.0 \%$ |
| Mathematics and Statistics | $26.8 \%$ | $18.1 \%$ | $9.4 \%$ | $2.7 \%$ | $4.9 \%$ | $0.0 \%$ |
| Mult/IInterdisciplinary Studies | $64.0 \%$ | $25.6 \%$ | $6.3 \%$ | $10.8 \%$ | $6.5 \%$ | $0.9 \%$ |
| Natural Resources and Conservation | $48.0 \%$ | $20.2 \%$ | $7.1 \%$ | $6.1 \%$ | $4.7 \%$ | $1.7 \%$ |
| Parks, Recreation, Leisure and Fitness Studies | $43.8 \%$ | $16.9 \%$ | $3.2 \%$ | $8.3 \%$ | $4.2 \%$ | $0.0 \%$ |
| Prilosophy and Religious Studies | $29.7 \%$ | $16.4 \%$ | $5.1 \%$ | $5.4 \%$ | $4.1 \%$ | $0.3 \%$ |
| Physical Sciences | $33.4 \%$ | $18.5 \%$ | $8.9 \%$ | $3.3 \%$ | $4.8 \%$ | $0.3 \%$ |
| Psychology | $73.1 \%$ | $24.0 \%$ | $6.6 \%$ | $7.5 \%$ | $8.1 \%$ | $0.6 \%$ |
| Public Administration and Social Service Professions | $64.9 \%$ | $33.4 \%$ | $6.1 \%$ | $19.1 \%$ | $7.0 \%$ | $0.0 \%$ |
| Science Technologies/Technicians | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Social Sciences | $50.9 \%$ | $21.8 \%$ | $7.3 \%$ | $6.0 \%$ | $6.9 \%$ | $0.4 \%$ |
| Theology and Religious Vocations | $25.5 \%$ | $29.6 \%$ | $9.0 \%$ | $16.6 \%$ | $3.6 \%$ | $0.1 \%$ |
| Visual and Performing Arts | $49.3 \%$ | $16.6 \%$ | $7.7 \%$ | $3.2 \%$ | $4.8 \%$ | $0.2 \%$ |
| TOTAL ALL FIELDS PhD and PhD Other | $54.9 \%$ | $25.7 \%$ | $8.4 \%$ | $9.8 \%$ | $6.0 \%$ | $0.5 \%$ |

OHRM/jc - S:Jjmcbh's My Documents\EDCIEDC 2012 RAW datalTest Map PHD 2012 Pctg FEDERAL.rpt

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ Fall 2015 |



[^18]
## LIBRARY

## PROFESSIONAL: Professorial; Non-ProfessoriaL-Instructor and Lecturer

JOB GROUP: Professor
FACULTY Associate Professor
Assistant Professor- Librarian
Assistant Professor

## SOURCE

WEIGHTING
Factor 1: 4State Earned Degree Conferred (EDC) - M.A. and Ph.D. 2011-12* weighted at 1.0 $50 \%$ and National - USN4ST EDC M.A. and Ph.D. 2011-12* weighted at $50 \%$. Derived from NCES-Postsecondary Studies Division.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of 07/15/2014.

Factor 1: 4State - Earned Degree Conferred (EDC) - M.A. and Ph.D. 2009-10* - Library Science.

|  | Female |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | **Total <br> Minority | $\frac{\text { Asian or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Isl. }}}$ | $\begin{array}{r} \frac{\text { Black or }}{\text { African }} \\ \text { American } \end{array}$ | $\begin{aligned} & \text { Hispanic } \\ & \text { or Latino } \end{aligned}$ |
| Ph.D. |  | 63.6 | 27.3 | 18.2 | 0.0 | 9.1 |
| 50\% weight | 0.5 | (31.8) | (13.7) | (9.1) | (0.0) | (4.6) |
| M.A. |  | 79.0 | 13.5 | 3.4 | 4.5 | 4.7 |
| 50\% weight | 0.5 | (39.5) | (6.8) | (1.7) | (2.3) | (2.4) |
| TOTAL |  | 71.3 | 20.5 | 10.8 | 2.3 | 7.0 |
| weight at $\mathbf{. 2 0}$ |  | 14.3 | 4.1 | 2.2 | 0.5 | 1.4 |

National - USN4ST (EDC) - M.A. and Ph.D. 2009-10* - Library Science.


| Sum of 4State and | 14.3 | 4.1 | 2.2 | 0.5 | 1.4 | Individuals with |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| USN4ST | 54.0 | 14.4 | 7.4 | 1.8 | 3.0 | Disabilities |
|  | 68.3 | 18.5 | 9.6 | 2.3 | 4.4 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.
${ }^{* * *}$ Action taken to combine all faculty titles in this job group is based on the review of the internal population. (e.g. $89 \%$ of persons in the Instructor rank and $94 \%$ of persons in the Lecturer rank hold the MA degree).

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |  |


| AFFIRMATIVE ACTION UNIT: <br> Mathematics \& Computer Science |  | CONSTITUENT DEPARTMENTS: <br> Mathematics <br> Business - Office Technology |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EEO CATEGORY: <br> PROFESSIONAL: PROFESSORIAL |  | Job Titles: <br> Professor <br> Associate Professor <br> Assistant Professor |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> PROFESSORIAL |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | ${ }^{* *}$ Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  | s with ties |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 26.0 |  | 19.5 |  | 10.5 |  | 3.1 |  | 4.7 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |  |
| $\qquad$ No. Male: 11 |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Females |  | $\begin{aligned} & \text { **Total } \\ & \text { Minority } \end{aligned}$ |  | Asian or Nat. Haw. or Other Pac. Isl. |  | $\begin{aligned} & \text { Black or } \\ & \text { African } \\ & \text { American } \end{aligned}$ |  | Hispanic or Latino |  | $s$ with <br> ies |
| CURRENT UTILIZATION: |  | 11 |  | 12 | \# | 4 | \# | 4 | \# | 4 |  | TER |
|  |  | $\% \quad 50.0$ |  | 54.5 |  | 18.2 | \% | 18.2 | \% | 18.2 |  | 0.0 |
| OVERALL AVAILABILITY: |  | $\% \quad 26.0$ | \% | 19.5 | \% | 10.5 | \% | 3.1 | \% | 4.7 | \% | 7.0 |
| UNDERUTILIZATION: |  |  | \%\% <br> U | NONE <br> 0.0 <br> 0 | \% $\begin{aligned} & \text { \% } \\ & \# \\ & \text { U }\end{aligned}$ | NONE <br> 0.0 <br> 0 | \%\% <br> U | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0 \\ \hline\end{array}$ | \%\% <br> U | NONE <br> 0.0 <br> 0 |  |  |

[^19]
# FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

FALL, 2015

## Affirmative Action Unit:

## Constituent Departments:

Mathematics \& Computer Science

Mathematics
Business - Office Technology

## Professorial

## Professor

Associate Professor
Assistant Professor

Job Group:

Job Titles:

WEIGHT

## FACTORS SOURCES

Factor 1 EDC-Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*
Mathematics and Statistics (Weighted at 86.4\%)
Computer and Information Sciences and Support Services
(Weighted at 13.6\%)

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. Isl. | American | or Latino | Disabilities |
| 26.0 | 19.5 | 10.5 | 3.1 | 4.7 | 7.0 |

[^20]of New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races.


| Agriculture, Agriculture Operations and Related Sciences | $45.1 \%$ | $17.7 \%$ | $2.9 \%$ | $5.7 \%$ | $8.6 \%$ | $0.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Architecture and Related Services | $52.7 \%$ | $25.6 \%$ | $6.2 \%$ | $10.6 \%$ | $7.9 \%$ | $0.9 \%$ |
| Area, Ethnic, Cultural, Gender, and Group Studies | $66.1 \%$ | $45.4 \%$ | $12.4 \%$ | $17.3 \%$ | $11.2 \%$ | $2.9 \%$ |
| Biological and Biomedical Sciences | $54.6 \%$ | $26.0 \%$ | $13.1 \%$ | $5.1 \%$ | $6.1 \%$ | $0.6 \%$ |
| Business, Management, Marketing, Support Services | $44.9 \%$ | $35.5 \%$ | $9.7 \%$ | $20.1 \%$ | $4.2 \%$ | $0.8 \%$ |
| Communication, Journalism, and Related Programs | $58.2 \%$ | $20.9 \%$ | $6.4 \%$ | $6.9 \%$ | $5.3 \%$ | $0.4 \%$ |
| Communications Technologies/Technicians Support Services | $6.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Computer and Information Sciences and Support Services | $21.2 \%$ | $27.8 \%$ | $17.5 \%$ | $5.8 \%$ | $3.7 \%$ | $0.3 \%$ |
| Education | $67.9 \%$ | $31.7 \%$ | $4.0 \%$ | $19.4 \%$ | $6.8 \%$ | $0.7 \%$ |
| Engineering | $25.6 \%$ | $27.6 \%$ | $16.4 \%$ | $4.7 \%$ | $5.1 \%$ | $0.3 \%$ |
| Engineering Technologies and Engineering-related Fields | $58.0 \%$ | $18.8 \%$ | $4.7 \%$ | $8.5 \%$ | $1.9 \%$ | $1.9 \%$ |
| English Language and Literature/Letters | $61.1 \%$ | $15.9 \%$ | $3.8 \%$ | $5.0 \%$ | $5.5 \%$ | $0.9 \%$ |
| Family and Consumer Sciences/Human Sciences | $85.3 \%$ | $23.5 \%$ | $7.3 \%$ | $14.0 \%$ | $1.1 \%$ | $0.4 \%$ |
| Foreign Languages, Literatures, and Linguistics | $61.0 \%$ | $24.6 \%$ | $7.2 \%$ | $2.0 \%$ | $13.7 \%$ | $0.3 \%$ |
| Health Professions and Related Programs | $75.0 \%$ | $24.6 \%$ | $9.1 \%$ | $10.1 \%$ | $4.3 \%$ | $0.6 \%$ |
| History | $45.3 \%$ | $17.8 \%$ | $3.7 \%$ | $7.7 \%$ | $5.0 \%$ | $0.3 \%$ |
| Homeland Security, Law Enforcement, Firefighting, etc. | $46.2 \%$ | $18.1 \%$ | $1.2 \%$ | $7.8 \%$ | $6.5 \%$ | $1.2 \%$ |
| Legal Professions and Studies | $61.1 \%$ | $38.3 \%$ | $8.8 \%$ | $18.1 \%$ | $4.9 \%$ | $3.3 \%$ |
| Liberal Arts and Sciences, General Studies and Humanities | $56.3 \%$ | $16.9 \%$ | $3.4 \%$ | $6.8 \%$ | $2.3 \%$ | $3.4 \%$ |
| Library Science | $55.6 \%$ | $19.7 \%$ | $15.1 \%$ | $0.0 \%$ | $1.8 \%$ | $0.0 \%$ |
| Mathematics and Statistics | $26.8 \%$ | $18.1 \%$ | $9.4 \%$ | $2.7 \%$ | $4.9 \%$ | $0.0 \%$ |
| Multillnterdisciplinary Studies | $64.0 \%$ | $25.6 \%$ | $6.3 \%$ | $10.8 \%$ | $6.5 \%$ | $0.9 \%$ |
| Natural Resources and Conservation | $48.0 \%$ | $20.2 \%$ | $7.1 \%$ | $6.1 \%$ | $4.7 \%$ | $1.7 \%$ |
| Parks, Recreation, Leisure and Fitness Studies | $43.8 \%$ | $16.9 \%$ | $3.2 \%$ | $8.3 \%$ | $4.2 \%$ | $0.0 \%$ |
| Philosophy and Religious Studies | $29.7 \%$ | $16.4 \%$ | $5.1 \%$ | $5.4 \%$ | $4.1 \%$ | $0.3 \%$ |
| Physical Sciences | $33.4 \%$ | $18.5 \%$ | $8.9 \%$ | $3.3 \%$ | $4.8 \%$ | $0.3 \%$ |
| Psychology | $73.1 \%$ | $24.0 \%$ | $6.6 \%$ | $7.5 \%$ | $8.1 \%$ | $0.6 \%$ |
| Public Administration and Social Service Professions | $64.9 \%$ | $33.4 \%$ | $6.1 \%$ | $19.1 \%$ | $7.0 \%$ | $0.0 \%$ |
| Science Technologies/Technicians | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Social Sciences | $50.9 \%$ | $21.8 \%$ | $7.3 \%$ | $6.0 \%$ | $6.9 \%$ | $0.4 \%$ |
| Theology and Religious Vocations | $25.5 \%$ | $29.6 \%$ | $9.0 \%$ | $16.6 \%$ | $3.6 \%$ | $0.1 \%$ |
| Visual and Performing Arts | $49.3 \%$ | $16.6 \%$ | $7.7 \%$ | $3.2 \%$ | $4.8 \%$ | $0.2 \%$ |
| TOTAL ALL FIELDS PhD and PhD Other | $54.9 \%$ | $25.7 \%$ | $8.4 \%$ | $9.8 \%$ | $6.0 \%$ | $0.5 \%$ |

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## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |



[^21]
# FACTOR / SOURCE SHEET - PROFESSIONAL: PROFESSORIAL 

FALL, 2015

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

Social Science

Behaviorial Sciences- Behavioral Science
Behaviorial Sciences- Social Science

## Professorial

Professor
Associate Professor
Assistant Professor
FACTORS SOURCES
WEIGHT
Factor 1 EDC-Ph.D. 2011-12* - 4States (CT, NY, NJ, PA) and US Non-4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2012 is the latest data available as of $7 / 15 / 2014$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2011-12*

## Social Sciences

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. Isl. | American | or Latino | Disabilities |
| 50.9 | 21.8 | 7.3 | 6.0 | 6.9 | 7.0 |

[^22]${ }^{\text {of }}$ New York Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races.


| Agriculture, Agriculture Operations and Related Sciences | $45.1 \%$ | $17.7 \%$ | $2.9 \%$ | $5.7 \%$ | $8.6 \%$ | $0.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Architecture and Related Services | $52.7 \%$ | $25.6 \%$ | $6.2 \%$ | $10.6 \%$ | $7.9 \%$ | $0.9 \%$ |
| Area, Ethnic, Cultural, Gender, and Group Studies | $66.1 \%$ | $45.4 \%$ | $12.4 \%$ | $17.3 \%$ | $11.2 \%$ | $2.9 \%$ |
| Biological and Biomedical Sciences | $54.6 \%$ | $26.0 \%$ | $13.1 \%$ | $5.1 \%$ | $6.1 \%$ | $0.6 \%$ |
| Business, Management, Marketing, Support Services | $44.9 \%$ | $35.5 \%$ | $9.7 \%$ | $20.1 \%$ | $4.2 \%$ | $0.8 \%$ |
| Communication, Journalism, and Related Programs | $58.2 \%$ | $20.9 \%$ | $6.4 \%$ | $6.9 \%$ | $5.3 \%$ | $0.4 \%$ |
| Communications Technologies/Technicians Support Services | $6.7 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Computer and Information Sciences and Support Services | $21.2 \%$ | $27.8 \%$ | $17.5 \%$ | $5.8 \%$ | $3.7 \%$ | $0.3 \%$ |
| Education | $67.9 \%$ | $31.7 \%$ | $4.0 \%$ | $19.4 \%$ | $6.8 \%$ | $0.7 \%$ |
| Engineering | $25.6 \%$ | $27.6 \%$ | $16.4 \%$ | $4.7 \%$ | $5.1 \%$ | $0.3 \%$ |
| Engineering Technologies and Engineering-related Fields | $58.0 \%$ | $18.8 \%$ | $4.7 \%$ | $8.5 \%$ | $1.9 \%$ | $1.9 \%$ |
| English Language and Literature/Letters | $61.1 \%$ | $15.9 \%$ | $3.8 \%$ | $5.0 \%$ | $5.5 \%$ | $0.9 \%$ |
| Family and Consumer Sciences/Human Sciences | $85.3 \%$ | $23.5 \%$ | $7.3 \%$ | $14.0 \%$ | $1.1 \%$ | $0.4 \%$ |
| Foreign Languages, Literatures, and Linguistics | $61.0 \%$ | $24.6 \%$ | $7.2 \%$ | $2.0 \%$ | $13.7 \%$ | $0.3 \%$ |
| Health Professions and Related Programs | $75.0 \%$ | $24.6 \%$ | $9.1 \%$ | $10.1 \%$ | $4.3 \%$ | $0.6 \%$ |
| History | $45.3 \%$ | $17.8 \%$ | $3.7 \%$ | $7.7 \%$ | $5.0 \%$ | $0.3 \%$ |
| Homeland Security, Law Enforcement, Firefighting, etc. | $46.2 \%$ | $18.1 \%$ | $1.2 \%$ | $7.8 \%$ | $6.5 \%$ | $1.2 \%$ |
| Legal Professions and Studies | $61.1 \%$ | $38.3 \%$ | $8.8 \%$ | $18.1 \%$ | $4.9 \%$ | $3.3 \%$ |
| Liberal Arts and Sciences, General Studies and Humanities | $56.3 \%$ | $16.9 \%$ | $3.4 \%$ | $6.8 \%$ | $2.3 \%$ | $3.4 \%$ |
| Library Science | $55.6 \%$ | $19.7 \%$ | $15.1 \%$ | $0.0 \%$ | $1.8 \%$ | $0.0 \%$ |
| Mathematics and Statistics | $26.8 \%$ | $18.1 \%$ | $9.4 \%$ | $2.7 \%$ | $4.9 \%$ | $0.0 \%$ |
| Multi/lnterdisciplinary Studies | $64.0 \%$ | $25.6 \%$ | $6.3 \%$ | $10.8 \%$ | $6.5 \%$ | $0.9 \%$ |
| Natural Resources and Conservation | $48.0 \%$ | $20.2 \%$ | $7.1 \%$ | $6.1 \%$ | $4.7 \%$ | $1.7 \%$ |
| Parks, Recreation, Leisure and Fitness Studies | $43.8 \%$ | $16.9 \%$ | $3.2 \%$ | $8.3 \%$ | $4.2 \%$ | $0.0 \%$ |
| Philosophy and Religious Studies | $29.7 \%$ | $16.4 \%$ | $5.1 \%$ | $5.4 \%$ | $4.1 \%$ | $0.3 \%$ |
| Physical Sciences | $33.4 \%$ | $18.5 \%$ | $8.9 \%$ | $3.3 \%$ | $4.8 \%$ | $0.3 \%$ |
| Psychology | $73.1 \%$ | $24.0 \%$ | $6.6 \%$ | $7.5 \%$ | $8.1 \%$ | $0.6 \%$ |
| Public Administration and Social Service Professions | $64.9 \%$ | $33.4 \%$ | $6.1 \%$ | $19.1 \%$ | $7.0 \%$ | $0.0 \%$ |
| Science Technologies/Technicians | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ | $0.0 \%$ |
| Social Sciences | $50.9 \%$ | $21.8 \%$ | $7.3 \%$ | $6.0 \%$ | $6.9 \%$ | $0.4 \%$ |
| Theology and Religious Vocations | $25.5 \%$ | $29.6 \%$ | $9.0 \%$ | $16.6 \%$ | $3.6 \%$ | $0.1 \%$ |
| Visual and Performing Arts | $49.3 \%$ | $16.6 \%$ | $7.7 \%$ | $3.2 \%$ | $4.8 \%$ | $0.2 \%$ |
| TOTAL ALL FIELDS PhD and PhD Other | $54.9 \%$ | $25.7 \%$ | $8.4 \%$ | $9.8 \%$ | $6.0 \%$ | $0.5 \%$ |

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## APPENDIX B11 - B12

FACULTY: LECTURERS

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |



[^23]
# FACTOR / SOURCE SHEET - PROFESSIONAL: NON-PROFESSORIAL-LECTURER 

FALL, 2015

## Affirmative Action Unit:

## Education

Constituent Departments
Couseling Center
Language \& Cognition- English as a Second Language

Job Group:
LECTURER

Job Titles:
Lecturer

> | FACTORS | SOURCES |
| :--- | :--- |
| Factor | EDC - BA. 2011-12* - 4State (CT, NJ, NY, PA) |
|  |  |
|  |  |
|  | weighted at $50 \%$ and US Non-4ST weighted at $50 \%$. |
|  | *Note: US Dept of Education's Postsecondary Studies Division |
| indicates 2012 is the latest data available as of $7 / 15 / 2014$. |  |

Factor 1: EDC - BA. 2011-12* 4States (CT,NJ,NY,PA) and US Non-4ST.
Education

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | *Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. 1 sl. | American | or Latino | Disabilities |
| 79.6 | 16.3 | 2.2 | 6.1 | 6.6 | 7.0 |

[^24]Uniest BACHELOR's degree conferred by Title IV participating institutions 2011-2012
Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races Data for 4 States = CT, NJ, NY \& PA(considered as 4ST) is weighted at $50 \%$ and USn4ST is weighted at $50 \%$.

|  |  |  | ASIAN/ | BLACK | Hispanic or | AM.IND./ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FEMALE | **Total Minority | PAC. ISL. | NON-HISP. | Latino | AL.NAT. |
| Agriculture, Agriculture Operations and Related Sciences | 54.2\% | 15.3\% | 4.1\% | 3.8\% | 5.3\% | 0.5\% |
| Architecture and Related Services | 41.7\% | 31.9\% | 11.3\% | 5.9\% | 12.8\% | 0.4\% |
| Area, Ethnic, Cultural, Gender, and Group Studies | 69.9\% | 47.6\% | 11.4\% | 15.5\% | 16.1\% | 1.4\% |
| Biological and Biomedical Sciences | 59.3\% | 34.9\% | 17.5\% | 7.5\% | 7.8\% | 0.5\% |
| Business, Management, Marketing, Support Services | 47.4\% | 32.7\% | 9.2\% | 12.0\% | 9.9\% | 0.5\% |
| Communication, Journalism, and Related Programs | 63.6\% | 26.3\% | 4.5\% | 11.1\% | 8.8\% | 0.4\% |
| Communications Technologies/Technicians Support Services | 34.1\% | 30.4\% | 5.4\% | 11.2\% | 11.2\% | 0.5\% |
| Computer and Information Sciences and Support Services | 17.4\% | 33.0\% | 11.1\% | 10.7\% | 9.3\% | 0.5\% |
| Construction Trades | 5.0\% | 12.7\% | 2.5\% | 2.6\% | 6.9\% | 0.3\% |
| Education | 79.6\% | 16.3\% | 2.2\% | 6.1\% | 6.6\% | 0.5\% |
| Engineering | 19.7\% | 27.9\% | 14.1\% | 4.4\% | 7.6\% | 0.3\% |
| Engineering Technologies and Engineering-related Fields | 10.0\% | 23.5\% | 5.0\% | 9.2\% | 7.5\% | 0.8\% |
| English Language and Literature/Letters | 69.4\% | 24.2\% | 4.7\% | 8.0\% | 9.1\% | 0.5\% |
| Family and Consumer Sciences/Human Sciences | 89.1\% | 27.8\% | 5.3\% | 11.5\% | 9.3\% | 0.5\% |
| Foreign Languages, Literatures, and Linguistics | 71.7\% | 31.7\% | 5.6\% | 4.6\% | 19.3\% | 0.4\% |
| Health Professions and Related Programs | 84.4\% | 29.7\% | 8.4\% | 12.5\% | 7.2\% | 0.5\% |
| History | 41.1\% | 18.5\% | 3.6\% | 4.8\% | 8.0\% | 0.5\% |
| Homeland Security, Law Enforcement, Firefighting, etc. | 46.3\% | 39.2\% | 3.0\% | 18.5\% | 15.7\% | 0.5\% |
| Legal Professions and Studies | 68.2\% | 43.4\% | 5.8\% | 21.2\% | 14.6\% | 0.6\% |
| Liberal Arts and Sciences, General Studies and Humanities | 62.7\% | 32.6\% | 3.8\% | 15.3\% | 10.9\% | 0.9\% |
| Library Science | 93.3\% | 6.7\% | 1.1\% | 2.2\% | 3.3\% | 0.0\% |
| Mathematics and Statistics | 44.6\% | 24.8\% | 11.0\% | 5.3\% | 7.0\% | 0.3\% |
| Mechanic and Repair Technologies/Technicians | 3.0\% | 21.6\% | 4.9\% | 3.2\% | 11.9\% | 1.3\% |
| Military Technologies and Applied Sciences | 16.2\% | 30.0\% | 0.0\% | 26.2\% | 2.5\% | 1.2\% |
| Multi/Interdisciplinary Studies | 61.6\% | 30.6\% | 6.9\% | 10.6\% | 11.0\% | 0.6\% |
| Natural Resources and Conservation | 48.4\% | 14.8\% | 4.9\% | 2.4\% | 5.1\% | 0.7\% |
| Parks, Recreation, Leisure and Fitness Studies | 43.6\% | 20.2\% | 3.5\% | 8.5\% | 6.6\% | 0.4\% |
| Personal and Culinary Services | 53.0\% | 28.5\% | 4.5\% | 13.6\% | 8.7\% | 1.0\% |
| Philosophy and Religious Studies | 38.0\% | 23.9\% | 5.8\% | 7.5\% | 8.0\% | 0.6\% |
| Physical Sciences | 40.1\% | 24.4\% | 10.8\% | 5.6\% | 6.0\% | 0.5\% |
| Precision Production | 10.3\% | 10.3\% | 3.4\% | 3.4\% | 1.7\% | 0.0\% |
| Psychology | 77.3\% | 33.9\% | 7.0\% | 12.2\% | 12.5\% | 0.5\% |
| Public Administration and Social Service Professions | 82.6\% | 43.0\% | 3.6\% | 23.5\% | 13.7\% | 0.7\% |
| Science Technologies/Technicians | 47.4\% | 29.2\% | 8.7\% | 5.8\% | 10.8\% | 1.2\% |
| Social Sciences | 51.9\% | 34.7\% | 8.7\% | 11.8\% | 11.9\% | 0.5\% |
| Theology and Religious Vocations | 26.9\% | 12.2\% | 2.0\% | 5.7\% | 3.4\% | 0.3\% |
| Transportation and Materials Moving | 16.8\% | 36.7\% | 7.6\% | 11.0\% | 15.3\% | 0.5\% |
| Visual and Performing Arts | 61.7\% | 24.9\% | 6.6\% | 6.6\% | 9.3\% | 0.6\% |
| TOTAL ALL FIELDS | 57.5\% | 29.5\% | 7.7\% | 10.3\% | 9.6\% | 0.5\% |

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## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |  |



[^25]
# FACTOR / SOURCE SHEET - PROFESSIONAL: NON-PROFESSORIAL-LECTURER 

FALL, 2015

## Affirmative Action Unit:

English

Constituent Departments:
English

## Job Group:

## LECTURER

Job Titles:
Distinguished Lecturer Lecturer

| FACTORS | SOURCES |
| ---: | :--- |
| Factor | EDC - BA. 2011-12* - 4State (CT, NJ, NY, PA)  <br>  weighted at $50 \%$ and US Non-4ST weighted at $50 \%$. <br>   <br>  * Note: US Dept of Education's Postsecondary Studies Division <br> indicates 2012 is the latest data available as of $7 / 15 / 2014$. . |

Factor EDC - BA. 2011-12* - 4State (CT, NJ, NY, PA) indicates 2012 is the latest data available as of 7/15/2014.

Factor 1: EDC - BA. 2011-12* 4States (CT,NJ,NY,PA) and US Non-4ST. English Language and Literature/Letters

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic | with |
| Female | Minority | Pac. IsI. | American | or Latino | Disabilities |
| 69.4 | 24.2 | 4.7 | 8.0 | 9.1 | 7.0 |

${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

Uniest BACHELOR's degree conferred by Title IV participating institutions 2011-2012
Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races Data for 4 States = CT, NJ, NY \& PA(considered as 4ST) is weighted at $50 \%$ and USn4ST is weighted at $50 \%$.

|  |  |  | ASIAN | BLAC | Hispanic or | AM.IND. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FEMALE | *Total Minority | PAC. ISL. | NON-HISP. | Latino | AL.NAT. |
| Agriculture, Agriculture Operations and Related Sciences | 54.2\% | 15.3\% | 4.1\% | 3.8\% | 5.3\% | 0.5\% |
| Architecture and Related Services | 41.7\% | 31.9\% | 11.3\% | 5.9\% | 12.8\% | 0.4\% |
| Area, Ethnic, Cultural, Gender, and Group Studies | 69.9\% | 47.6\% | 11.4\% | 15.5\% | 16.1\% | 1.4\% |
| Biological and Biomedical Sciences | 59.3\% | 34.9\% | 17.5\% | 7.5\% | 7.8\% | 0.5\% |
| Business, Management, Marketing, Support Services | 47.4\% | 32.7\% | 9.2\% | 12.0\% | 9.9\% | 0.5\% |
| Communication, Journalism, and Related Programs | 63.6\% | 26.3\% | 4.5\% | 11.1\% | 8.8\% | 0.4\% |
| Communications Technologies/Technicians Support Services | 34.1\% | 30.4\% | 5.4\% | 11.2\% | 11.2\% | 0.5\% |
| Computer and Information Sciences and Support Services | 17.4\% | 33.0\% | 11.1\% | 10.7\% | 9.3\% | 0.5\% |
| Construction Trades | 5.0\% | 12.7\% | 2.5\% | 2.6\% | 6.9\% | 0.3\% |
| Education | 79.6\% | 16.3\% | 2.2\% | 6.1\% | 6.6\% | 0.5\% |
| Engineering | 19.7\% | 27.9\% | 14.1\% | 4.4\% | 7.6\% | 0.3\% |
| Engineering Technologies and Engineering-related Fields | 10.0\% | 23.5\% | 5.0\% | 9.2\% | 7.5\% | 0.8\% |
| English Language and Literature/Letters | 69.4\% | 24.2\% | 4.7\% | 8.0\% | 9.1\% | 0.5\% |
| Family and Consumer Sciences/Human Sciences | 89.1\% | 27.8\% | 5.3\% | 11.5\% | 9.3\% | 0.5\% |
| Foreign Languages, Literatures, and Linguistics | 71.7\% | 31.7\% | 5.6\% | 4.6\% | 19.3\% | 0.4\% |
| Health Professions and Related Programs | 84.4\% | 29.7\% | 8.4\% | 12.5\% | 7.2\% | 0.5\% |
| History | 41.1\% | 18.5\% | 3.6\% | 4.8\% | 8.0\% | 0.5\% |
| Homeland Security, Law Enforcement, Firefighting, etc. | 46.3\% | 39.2\% | 3.0\% | 18.5\% | 15.7\% | 0.5\% |
| Legal Professions and Studies | 68.2\% | 43.4\% | 5.8\% | 21.2\% | 14.6\% | 0.6\% |
| Liberal Arts and Sciences, General Studies and Humanities | 62.7\% | 32.6\% | 3.8\% | 15.3\% | 10.9\% | 0.9\% |
| Library Science | 93.3\% | 6.7\% | 1.1\% | 2.2\% | 3.3\% | 0.0\% |
| Mathematics and Statistics | 44.6\% | 24.8\% | 11.0\% | 5.3\% | 7.0\% | 0.3\% |
| Mechanic and Repair Technologies/Technicians | 3.0\% | 21.6\% | 4.9\% | 3.2\% | 11.9\% | 1.3\% |
| Military Technologies and Applied Sciences | 16.2\% | 30.0\% | 0.0\% | 26.2\% | 2.5\% | 1.2\% |
| Multi/Interdisciplinary Studies | 61.6\% | 30.6\% | 6.9\% | 10.6\% | 11.0\% | 0.6\% |
| Natural Resources and Conservation | 48.4\% | 14.8\% | 4.9\% | 2.4\% | 5.1\% | 0.7\% |
| Parks, Recreation, Leisure and Fitness Studies | 43.6\% | 20.2\% | 3.5\% | 8.5\% | 6.6\% | 0.4\% |
| Personal and Culinary Services | 53.0\% | 28.5\% | 4.5\% | 13.6\% | 8.7\% | 1.0\% |
| Philosophy and Religious Studies | 38.0\% | 23.9\% | 5.8\% | 7.5\% | 8.0\% | 0.6\% |
| Physical Sciences | 40.1\% | 24.4\% | 10.8\% | 5.6\% | 6.0\% | 0.5\% |
| Precision Production | 10.3\% | 10.3\% | 3.4\% | 3.4\% | 1.7\% | 0.0\% |
| Psychology | 77.3\% | 33.9\% | 7.0\% | 12.2\% | 12.5\% | 0.5\% |
| Public Administration and Social Service Professions | 82.6\% | 43.0\% | 3.6\% | 23.5\% | 13.7\% | 0.7\% |
| Science Technologies/Technicians | 47.4\% | 29.2\% | 8.7\% | 5.8\% | 10.8\% | 1.2\% |
| Social Sciences | 51.9\% | 34.7\% | 8.7\% | 11.8\% | 11.9\% | 0.5\% |
| Theology and Religious Vocations | 26.9\% | 12.2\% | 2.0\% | 5.7\% | 3.4\% | 0.3\% |
| Transportation and Materials Moving | 16.8\% | 36.7\% | 7.6\% | 11.0\% | 15.3\% | 0.5\% |
| Visual and Performing Arts | 61.7\% | 24.9\% | 6.6\% | 6.6\% | 9.3\% | 0.6\% |
| TOTAL ALL FIELDS | 57.5\% | 29.5\% | 7.7\% | 10.3\% | 9.6\% | 0.5\% |

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## APPENDIX B-13 PROFESSIONAL/NON FACULTY

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

## College: Eugenio Maria de Hostos Community College

Semester/Year: FALL, 2015


[^26]FALL, 2015

## Professional Non-Faculty

 ADMINISTRATION III:Higher Education assistant (HEa)
Assistant to Higher Education Officer (aHEO)


[^27]
## APPENDIX B14-B15

## SECRETARIAL/CLERICAL

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2015

| AFFIRMATIVE ACTION UNIT: <br> CUNY ADMINISTRATIVE ASSISTANT |  | Constituent Departments: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Secretarial and Clerical |  | Job Titles: <br> CUNY Administrative Assistants |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> CUNY ADMINISTRATIVE ASSISTANT |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or rican American |  | Hispanic or Latino |  |  |
| FACTORS: Weighting Females Minority Pac. Isl. African American Latino <br> 1. \% availability of Minorities/Females with <br> requisite skills in immediate labor areas.       |  |  |  |  |  |  |  |  |  |  |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable. | 1.00 | 91.1 |  | 72.2 |  | 6.7 |  | 39.0 |  | 26.0 |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Females |  | **Total Minority | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or |  | Individuals with Disabilities |  |
| CURRENT UTILIZATION: |  | $\begin{array}{lr} \# & \mathbf{8} \\ \% & 80.0 \\ \hline \end{array}$ |  | $\begin{array}{r} 10 \\ \hline 100.0 \\ \hline \end{array}$ | $\begin{aligned} & \# \\ & \% \end{aligned}$ | $\begin{array}{r} \mathbf{0} \\ 0.0 \\ \hline \end{array}$ |  | $\begin{array}{r} 6 \\ \hline 60.0 \\ \hline \end{array}$ |  | $\begin{array}{r} 4 \\ \hline 40.0 \end{array}$ | \% | $\begin{array}{r}\text { ENTER } \\ 0.0 \\ \hline\end{array}$ |
| OVERALL AVAILABILITY: |  | \% 91.1 | \% | 72.2 | \% | 6.7 | \% | 39.0 | \% | 26.0 | \% | 7.0 |
| UNDERUTILIZATION: |  | $\begin{array}{lr} \% & 11.1 \\ \# & 1.11 \\ \hline & 1 \\ \hline \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \# \\ & U U \end{aligned}$ | NONE <br> 0.00 <br> 0 | $\left[\begin{array}{l} \% \\ \# \\ U \end{array}\right]$ | 6.7 <br> 0.67 <br> 1 | $\begin{aligned} & \% \\ & \# \\ & \# \\ & U U \end{aligned}$ | $\begin{array}{r} \mathrm{NONE} \\ \hline 0.00 \\ \hline 0 \end{array}$ |  | NONE <br> 0.00 <br> 0 |  |  |

[^28]
# CUNY ADMINISTRATIVE ASSISTANT 

Secretarial and Clerical

## CUNY ADMINISTRATIVE

## ASSISTANT

| SOURCE |  | WEIGHTING |
| :--- | :--- | ---: |
| Factor 1: | N/A | 0.0 |
| Factor 2: | CUNY Survey Spring 2011 - Permanent CUNY Office Assistant (level 3 or above) and Mail <br> Message Services Worker titles. The CUNY Administrative Assistant title is strictly promotional <br> from the Permanent CUNY Office Assistant (level 3 or above) and Mail Message Services Worker <br> titles with years of service requirement. | 1.0 |


|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Asian or Nat. Haw. or Other | Black or African | Hispanic or | $\frac{\text { Individuals }}{\underline{\text { with }}}$ |
| Female | Minority | Pac. IsI. | American | Latino | Disabilities |
| 91.1 | 72.2 | 6.7 | 39.0 | 26.0 | 7.0 |

[^29]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |


| AFFIRMATIVE ACTION UNIT: <br> CUNY OFFICE/SECRETARIAL ASSISTANT: |  | Constituent Departments: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Secretarial and Clerical |  | Job Titles: <br> CUNY Office/Secretarial Assistant (all levels) |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> CUNY OFFICE/SECRETARIAL ASSISTANT |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  |  |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 89.9 |  | 26.5 |  | 3.7 |  | 11.6 |  | 9.8 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |  |
|     <br> GROUP TOTAL NO.: 51   <br>  No. Male: 3 Nomale: $\quad 48$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  | viduals with isabilities |
| CURRENT UTILIZATION: |  | ${ }^{\#} \begin{array}{r} 48 \\ \hline \end{array}$ | \| | $\begin{array}{r} 51 \\ \hline 100.0 \\ \hline \end{array}$ |  | 1 <br> 2.0 | $\left.\right\|^{\#}$ | $\begin{array}{r} 11 \\ \hline 21.6 \\ \hline \end{array}$ | \# | $\begin{array}{r} 38 \\ \hline 74.5 \\ \hline \end{array}$ | \% | $\begin{array}{r}\text { ENTER } \\ 0.0 \\ \hline\end{array}$ |
| OVERALL AVAILABILITY: |  | \% 89.9 | \% | 26.5 | \% | 3.7 | \% | 11.6 | \% | 9.8 | \% | 7.0 |
| UNDERUTILIZATION: |  | $\begin{array}{lr} \hline \% & \text { NONE } \\ \hline & 0.00 \\ & 0 \\ \hline \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \text { uu } \end{aligned}$ | NONE <br> 0.00 <br> 0 | $\begin{aligned} & \% \\ & \# \\ & \# \\ & u \end{aligned} .$ | 1.7 <br> 0.89 <br> 1 | $\left\lvert\, \begin{aligned} & \% \\ & \# \\ & \# \end{aligned}\right.$ | NONE <br> 0.00 <br> 0 | uv | NONE <br> 0.00 <br> 0 |  |  |

[^30]ONE (1) TWO OR MORE RACES IN THIS JOB GROUP

## CUNY OFFICE/SECRETARIAL ASSISTANT

Secretarial and Clerical

Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - Secretaries, and Administrative Assistants (5700); Word Processors and Typists (5820); and Office Administrative Support Workers, all other (5940), Office Clerks, General (5860).

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| 89.9 | 26.5 | 3.7 | 11.6 | 9.8 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## APPENDIX B16-B18

## TECHNICAL/PARAPROFESSIONAL

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^31]
## FALL, 2015

## ADMINISTRATION IV: College Laboratory Technician Series

## ADMINISTRATION IV: (titles listed below)

Senior College Laboratory Technician (Sr. CLT)
College Laboratory Technician (CLT)
Overall Availability Data for the following main areas/fields are provided in the TAB: "IA ADM 4 Factors AD F2015"
$\star \wedge \wedge$ Health Technologist \& Technicians
$\approx \wedge \wedge$ Engineering \& Related Technologists \& Technicians
$\approx \wedge \wedge$ Science Technicians
$\approx \wedge \wedge$ Computer Technicians
$* \wedge \wedge$ Broadcasting Equipment / Communications Technicians
$* \wedge \wedge$ Business \& Management / Service Occupations

[^32]This section requires numbers to be entered onto the cells which indicate " ENTER ". If there are NO employees, please enter the number zero (0). The workforce numbers entered here will automatically be populated on the TAB:"IA ADM 4 UAW F2015" worksheet. Assessment of the type of work/area the CLT works in is required. (ex. CLT who sets up the audio visual equipment should be counted in Broadcasting/Communications; CLT who sets up the tools/cooking equipment in the kitchen for the culinary students should be counted in Business \& Management/Serv. Occupations) Please input Workforce numbers (\# of technicians in area/field) in cells H23,H24,H25,H26,H27,H28. In cells N29, Q29, T29, W29, Z29, AC29, and AF29 enter Workforce numbers by Gender and Ethnicity. Cells N29 and Q29 will be highlighted in RED if total does not equal cell H 29 .


This section computes the weighted Overall Availability (OA) for each area with the percentage of employees and totals the OA for all areas/fields. The information in the cells of the dotted bordered box will automatically be used for calculating the underutilization on IA ADM 4 UAW F2015 worksheet.

| Weighted Overall Availability of the areas by \% of employees | \% of technicians in area/field | Female | **Total Minority | $\frac{\frac{\text { Asian or Nat. }}{\text { Haw. or Other }}}{\text { Pac. Isl. }}$ | Black or African American | $\frac{\text { Hispanic or }}{\text { Latino }}$ | $\frac{\text { Individuals with }}{\text { Disabilities }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Health Numbers in this area are computed with | 29\% | 17.2 | 9.1 | 2.1 | 4.3 | 2.2 |  |
| Engineering the weight and the Occupation. The | 0\% | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |
| Science $\quad$ TOTAL OA is populated on the UAW | 29\% | 13.0 | 7.9 | 3.0 | 2.1 | 1.8 |  |
| Computers sheet and the UU is automatically | 0\% | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |
| Broadcasting/Communications | 21\% | 7.2 | 7.2 | 1.5 | 2.0 | 3.4 |  |
| Bus.\& Mngmnt / Serv. Occupations | 21\% | 8.1 | 5.1 | 1.0 | 1.2 | 2.8 |  |
| TOTAL OVERALL AVAILABILITY (OA) |  | 45.5 | 29.3 | 7.6 | 9.6 | 10.2 | 0.7 |

[^33]FALL, 2015
NOTE: The Overall Availability is used by weighting these Areas/Fields by the number of employees that the college has.
(Worksheet TAB ADM 4 Factors allows for computation of employees by entering the college workforce numbers and computes the TOTAL Overall Availability for Administration IV)

Technical/Paraprofessional
ADMINISTRATION IV: College Lab Technicians (CLTs): Chief CLT, Senior CLT, and CLT
$\begin{array}{ll}\text { FACTORS } & \text { SOURCES } \\ \text { Factor 1a: } & \text { WEIGHT } \\ 2007-2011 \text { American Community Survey (ACS) - 4States (CT,NJ,NY,PA). }\end{array}$
Factor 1b: 4STATES Earned Degrees Conferred (EDC) - Bachelors 2011-12* for gender and federal protected groups. 0.1

Note: Use of US Dept of Education's Postsecondary Studies Division's Earned Degrees Conferred is updated biannually. Due to formatting of cells, percentages are rounded up or down.

| HEALTH TECHNOLOGISTS \& TECHNICIANS | FEMALE | $\begin{array}{r} \stackrel{* T O T A L}{ } \\ \text { MINORITY } \end{array}$ | $\frac{\text { Asian or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Isl. }}}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array}$ | $\frac{\text { Hispanic or }}{\text { Latino }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Factors 1a and 1b Health Tech. \& Tech. | 59.2 | 31.3 | 7.4 | 14.7 | 7.5 |
| ENGINEERING \& RELATED <br> TECHNOLOGISTS \& TECHNICIANS | FEMALE | $\begin{array}{r} { }^{* * T O T A L} \\ \text { MINORITY } \\ \hline \end{array}$ | $\frac{\text { Asian or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Isl. }}}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array}$ | $\frac{\text { Hispanic or }}{\underline{\text { Latino }}}$ |
| Factors 1a and 1b Eng. \& Related Tech. \& Tech. | 16.3 | 25.3 | 5.9 | 8.8 | 9.0 |
| SCIENCE TECHNICIANS | FEMALE | **TOTAL MINORITY | $\frac{\frac{\text { Aslan or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Iss. }}}}{\text { Prent }}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array}$ | Hispanic or Latino |
| Factors 1a and 1b Science Tech. | 44.7 | 27.4 | 10.4 | 7.2 | 6.3 |
| COMPUTER TECHNICIANS | FEMALE | $\stackrel{{ }^{* * T O T A L}}{\text { MINORITY }}$ | $\frac{\text { Asian or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Isl. }}}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array}$ | $\frac{\text { Hispanic or }}{\text { Latino }}$ |
| Factors 1a and 1b Computer Tech. | 22.9 | 36.8 | 22.6 | 7.0 | 5.7 |
| BROADCASTING EQUIPMENT / COMMUNICATIONS TECHNICIANS | FEMALE | $\frac{{ }^{* * T O T A L}}{\text { MINORITY }}$ | $\frac{\frac{\text { Assan or Nat. }}{\text { Haw. or Other }}}{\text { Pac. Isl. }}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \underline{\text { American }} \end{array}$ | Hispanic or Latino |
| Factors 1a and 1b Broadcasting Equip./ Comm. Tech. | 34.4 | 34.4 | 7.3 | 9.4 | 16.0 |
| BUSINESS \& MANAGEMENT SERVICE OCCUPATIONS | FEMALE | $\begin{aligned} & \text { MINTOTAL } \\ & \text { MINORITY } \end{aligned}$ | $\frac{\text { Asian or Nat. }}{\frac{\text { Haw. or Other }}{\text { Pac. Isl. }}}$ | $\begin{array}{r} \text { Black or } \\ \text { African } \\ \text { American } \end{array}$ | $\xrightarrow{\text { Hispanic or }}$ <br> Latino |
| Factors 1a and 1b Bus. \& Management \& Service Occ. | 38.7 | 24.4 | 4.8 | 5.8 | 13.3 |

[^34]** 17. OCCUPTIONI CLTs HEALTH TECHNOLOGISTS AND TECH. CLTs

## Occupations by Federal Groups by Geography


** 11. OCCUPATION= ENGINEERS - TECHNICIALS. Occupations by Federal Groups by Geography

*** 16. OCCUPATION CLTs BUSINESS \& MANAGEMENT SERVICES AND CLTs SCIENCE TECHS Occupations by Federal Groups by Geography

| Geography | Occupation | TOTAL MINORITY calculated | Black, nH | LatinoHispanic | Asian / Haw. Pac. Isl. | Native AmericanAlaska Native | Females |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NY-NJ-CT-PA 1910 Biological Technicians |  | 696 | 100 | 280 | 278 | 17 | 981 |
| 1920 Chemical Technicians 1965 Miscellaneous life, physical and social sciens |  | 2,964 | 870 | 614 | 1,318 | 0 | 3,955 |
|  |  | 7,062 | 1,964 | 1,541 | 2,651 | 83 | 12,214 |

** 6. OCCUPATION= Computer Specialists.
Occupations by Federal Groups by Geography

| Geography | Occupation | TOTAL MINORITY calculated | Black, nH | LatinoHispanic | Asian / Haw. Pac. IsI. | Native AmericanAlaska Native | Females |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NY-NJ-CT-P | 1050 Computer Support Specialists | 22,564 | 8,080 | 6,215 | 7,182 | 54 | 20,076 |
|  | 1020 Software developers, applications and systeı | 45,846 | 4,517 | 3,238 | 36,320 | 48 | 23,899 |
|  | 1400 Computer Hardware Engineers | 3,413 | 566 | 607 | 2,193 | 0 | 1,522 |

* 3. OCCUPATION= Broadcasting / Media Titles.

Occupations by Federal Groups by Geography

16. OCCUPATION CLTs BUSINESS \& MANAGEMENT SERVICES AND CLTs SCIENCE TECHS

Occupations by Federal Groups by Geography

| Geography | Occupation | TOTAL |  |  | Native |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Asian / | American- |  |
|  |  | MINORITY <br> calculated | Black, nH | LatinoHispanic | Haw. Pac. IsI. | Alaska <br> Native | Females |
|  |  |  |  |  |  |  |  |
| NY-NJ-CT-P | 1900 Agricult | 882 | 170 | 519 | 176 | 17 | 1,366 |

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |


| AFFIRMATIVE ACTION UNIT: <br> COMPUTER SPECIALISTS |  | Constituent Departments: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Technical/Paraprofessional |  | Job Titles: <br> IT Senior Associate <br> IT Associate <br> IT Assistant <br> IT Support Assistant |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> COMPUTER SPECIALISTS |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or frican American |  | Hispanic or Latino |  |  |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 26.4 |  | 33.6 |  | 19.7 |  | 7.1 |  | 5.4 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |  |
| $$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or frican American |  | Hispanic or Latino |  | iduals with sabilities |
| CURRENT UTILIZATION: |  |  | \# | - 23 |  | $\begin{array}{r}4 \\ \hline 16.7 \\ \hline\end{array}$ |  | $\begin{array}{r}1 \\ \hline 4.2 \\ \hline\end{array}$ | \# | $\begin{array}{r}17 \\ \hline 70.8 \\ \hline\end{array}$ | \% | $\begin{array}{r} \text { ENTER } \\ \hline 0.0 \\ \hline \end{array}$ |
| OVERALL AVAILABILITY: |  | \% 26.4 | \% | 33.6 | \% | 19.7 | \% | 7.1 | \% | 5.4 | \% | 7.0 |
| UNDERUTILIZATION: |  | $\begin{array}{\|cr} \% & 9.7 \\ \hline & 2.34 \\ \hline \end{array}$ |  | NONE <br> 0.00 <br> 0 | $\begin{aligned} & \% \\ & \# \\ & \# \\ & \text { uu } \end{aligned}$ | $\begin{array}{r} 3.0 \\ \hline 0.73 \\ \hline 1 \\ \hline \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \hline \text { uu } \end{aligned}$ | $\begin{array}{r} 2.9 \\ \hline 0.70 \\ \hline 1 \\ \hline \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \hline \text { uu } \end{aligned}$ | NONE <br> 0.00 <br> 0 |  |  |

${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races. ONE (1) TWO OR MORE RACES IN THIS JOB GROUP

## COMPUTER SPECIALISTS

Technical/Paraprofessional

## COMPUTER SPECIALIST:

IT Senior Associate<br>IT Associate<br>IT Assistant<br>IT Support Assistant

SOURCE
WEIGHTING
Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - Computer 1.0 Scientist Systems Analyst (1000); Computer Programmer (1010); Computer Software Engineers (1020); Computer Support Specialists (1050); Database Administrator (1060); Network Systems \& Data Communication Analysts (1110); Computer Hardware Engineers (1400); Computer Operators (5800); and Computer Control Programmers and Operators (7900).

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| $\underline{26.4}$ | 33.6 | 19.7 | 7.1 | 5.4 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: $\quad$ Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2015

| AFFIRMATIVE ACTION UNIT: <br> ACCOUNTANTS - ACCOUNTANT ASSISTANT |  | Constituent Departments: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Technical/Paraprofessional |  | Job Titles: <br> Finance Accountant Assistant Assistant Purchasing Agent |  |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> Finance Accountant Assistant |  |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  |  |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 50.8 |  | 26.7 |  | 11.8 |  | 7.8 |  | 5.9 |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable. |  |  |  |  |  |  |  |  |  |  |  |  |
| GROUP TOTAL NO.: $\qquad$ No. Male: 1$\qquad$ 4$\qquad$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Females |  | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  | iduals with sabilities |
| CURRENT UTILIZATION: |  | $\begin{array}{lr} \# & \mathbf{4} \\ & 80.0 \\ \hline \end{array}$ |  | $\begin{array}{r} 5 \\ \hline 100.0 \\ \hline \end{array}$ |  | 1 <br> 20.0 |  | 1 <br> 20.0 |  | 3 <br> 60.0 | \# | ENTER |
| overall availability: |  | $\% \quad 50.8$ |  | 26.7 | \% | 11.8 | \% | 7.8 | \% | 5.9 | \% | 7.0 |
| UNDERUTILIZATION: |  | $\begin{array}{lr} \% & \text { NONE } \\ \hline \# & 0.00 \\ \hline U & 0 \\ \hline \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \# \\ & \text { UU } \end{aligned}$ | NONE <br> 0.00 <br> 0 | \% | NONE <br> 0.00 <br> 0 | $\begin{aligned} & \% \\ & \# \\ & \# \\ & \text { UU } \end{aligned} .$ | $\begin{array}{r} \text { NONE } \\ \hline 0.00 \\ \hline 0 \end{array}$ | $\begin{aligned} & \% \\ & \# \\ & \# \\ & \text { UU } \end{aligned} .$ | NONE <br> 0.00 <br> 0 |  |  |

[^35]FALL, 2015

# ACCOUNTANTS - ACCOUNTANT ASSISTANT 

Technical/Paraprofessional

## ACCOUNTANT:

## ACCOUNTING ASSISTANT:

Finance Accountant Assistant
Assistant Purchasing Agent

SOURCE

Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - "Accountants and Auditors (code 800) and Purchasing Managers (150)

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| 50.8 | 26.7 | 11.8 | 7.8 | 5.9 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## APPENDIX B-19

## SKILLED CRAFTS

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2015 |


**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.
ONE (1) AMER. INDIAN IN THIS JOB GROUP

# SKILLED TRADES/CRAFTS 

Skilled Crafts

## SKILLED

## TRADES/CRAFTS:

| Carpenter | Maintenance Worker |
| :--- | :--- |
| Laborer | Oiler |
| Electrician | Painter |
| Electrician Helper | Plumber |
| High Pressure Plant Tender | Plumber Helper |
| Locksmith | Thermostat Repairer |
| Stationary Engineer |  |

SOURCE
Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - "Stationary Engineer \& Boiler Operator" (8610), "Carpenters" (6230), "Electricians" (6355), "Painters, Construction Maintenance" (6420), "Pipelayers, Plumbers, Pipefitters" (6440), "Machinist" (8030), "Construction Manager" (220), Automotive Service Technicians \& Mechanics" (7200), "Elevator Installer \& Repairer" (6700), "Roofer" (6515), "Cement Mason, Concrete Finishers \& Terrazzo Worker" (6250), "Locksmith and Safe Repairers" (7540), "Plasters and Stucco Mason" (6460), "Construction Laborers" (6260), "Maintenance and Repairer Workers, General" (7340), and "Maintenance Workers, Machinery" (7350).

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| 2.5 | 29.7 | 2.6 | 7.0 | 18.7 | 7.0 |

[^36]
## APPENDIX B-20 - B-23 SERVICE/MAINTENANCE

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: Fall, 2015 |



[^37]
## Fall, 2015

## CAMPUS PUBLIC SAFETY SERGEANT

CAMPUS PUBLIC SAFETY SERGEANT Campus Public Safety Sergeant Campus Security Specialist
SOURCE WEIGHTING
Factor 1: N/A
0.0
Factor 2: CUNY Permanent Campus Peace Officer Level 1 and 2

Factor 2: CUNY Survey Spring 2011 - Permanent Campus Peace Officer Level 1 and 2s with years of service requirement.

|  | Asian or Nat. |  |  | Individuals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | Black or | Hispanic or | with |
| Female | Minority | Pac. Isl. | African American | Latino | Disabilities |
| 23.7 | 87.6 | 7.4 | 55.8 | 24.1 | 7.0 |

[^38]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |  |
| :--- | :--- |
| Semester/Year: | FALL, 2015 |


| AFFIRMATIVE ACTION UNIT: <br> CAMPUS PEACE/SECURITY OFFICER LEVEL 1 |  | Constituent Departments: |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Service/Maintenance |  | Job Titles: <br> Campus Peace/Security Officer Level 1 Campus Security Assistant |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> CAMPUS PEACE/SECURITY OFFICER LEVEL 1 |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting | Females | **Total Minority |  | Asian or Nat. Haw. or Other Pac. Isl. |  | Black or African American |  | Hispanic or Latino |  |  |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 | 28.4 |  | 66.7 |  | 7.1 |  | 28.1 |  | 29.3 |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{array}{ll} \text { GROUP TOTAL NO.: } & 31 \\ \text { No. Male: } 23 & \text { No. Female: } 8 \\ \hline \end{array}$ |  | Females |  |  | Asian or Nat. Haw. or Other Pac. Isl. |  |  |  |  |  |  |
|  |  |  | **Total Minority |  |  |  | Black or African American |  | Hispanic or Latino | Individuals with Disabilities |
| CURRENT UTILIZATION: |  |  | $\begin{array}{\|lr} \# & \mathbf{8} \\ \hline \% & 25.8 \\ \hline \end{array}$ |  | $\begin{array}{r} 31 \\ \hline 100.0 \\ \hline \end{array}$ |  | $\begin{array}{r} \mathbf{2} \\ \hline 6.5 \\ \hline \end{array}$ |  | $\begin{array}{r} 13 \\ \hline 41.9 \\ \hline \end{array}$ |  | 15 <br> 48.4 | $\begin{array}{lr} \# & \text { ENTER } \\ & 0.0 \\ \hline \end{array}$ |
| OVERALL AVAILABILITY: |  | \% 28.4 |  | 66.7 | \% | 7.1 |  | $\underline{28.1}$ | \% | 29.3 | $\% \quad 7.0$ |
| UNDERUTILIZATION: |  | $\begin{array}{lr} \% & 2.6 \\ \hline \# & 0.80 \\ \hline & 1 \\ \hline \end{array}$ |  | NONE <br> 0.00 | $\begin{aligned} & \% \\ & \# \\ & \hline \end{aligned}$ | 0.6 <br> 0.20 <br> 0 |  | NONE <br> 0.00 <br> 0 | \% | NONE <br> 0.00 <br> 0 |  |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.
ONE (1) AMER. INDIAN IN THIS JOB GROUP

## CAMPUS PEACE/SECURITY OFFICER LEVEL 1

Service/Maintenance

## CAMPUS PEACE/

SECURITY OFFICER LEVEL 1: Campus Peace/Security Officer Level 1 Campus Security Assistant

SOURCE
Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) -
WEIGHTING Residence Geography, New York City - Police and Sheriffs Patrol Officer (3850)

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Is. | American | Latino | Disabilities |
| 28.4 | 66.7 | 7.1 | $\underline{28.1}$ | 29.3 | 7.0 |

[^39]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2015


[^40]
# CUSTODIAL SUPERVISORY 

Service/Maintenance

## CUSTODIAL

## SUPERVISORY:

Custodial Principal Supervisor<br>Custodial Assistant Principal Supervisor<br>Custodial Senior Supervisor<br>Custodial Supervisor

SOURCE
Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - "First Line Supervisors/Managers of Housekeeping/Janitorial Workers (4200)

WEIGHTING

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | **Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| 29.0 | 40.0 | 2.4 | 13.8 | 22.1 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./AI. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2015

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## CUSTODIAL ASSISTANT

Service/Maintenance

## CUSTODIAL ASSISTANT:

Custodial Assistant

SOURCE
WEIGHTING

Factor 1: 2007-2011 U.S. Census- American Community Survey (ACS) - NY, NJ, CT, PA - "Janitors and 1.0 Building Cleaners" (4220)

|  |  | Asian or Nat. | Black or |  | Individuals |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | ** Total | Haw. or Other | African | Hispanic or | with |
| Female | Minority | Pac. Isl. | American | Latino | Disabilities |
| 27.3 | 48.9 | 2.8 | 15.6 | 28.8 | 7.0 |

**Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

## APPENDIX C-C1 COMPARING INCUMBENCY TO AVAILABILTY AND ANNUAL PLACEMENT GOALS

*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis
TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. Isl. - Enter as many lines as needed or delete lines as unwanted. ()= number of person(s) needed to eliminate under-utilization.


## 2015 Comparing Incumbency to Availability and Annual Placement Goals

## Source Data: Fall 2015 Affirmative Action Plan (AAP) Utilization Analysis Worksheet (UAWs)

*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis.
TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. Isl.
Enter as many lines as needed or delete lines as unwanted.

| Affirmative Action Units (within EEO6 Category) | Female <br> Incumbency \% | Female <br> Availabilty \% | Establish <br> Goal? <br> Yes/No | If Yes, Goal for Females \% (\#) | Total Minority Incumbency \% | Total <br> Minority <br> Availabilty \% | Establish <br> Goal? <br> Yes/No | If Yes, Goal for <br> Total Minorities* <br> TM \% (\#) and indicate if there is UU in a specific group \% (\#) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. EXECUTIVE/ADMINISTRATIVE/MANAGERIAL |  |  |  |  |  |  |  |  |
| 2A. FACULTY: PROFESSORIAL |  |  |  |  |  |  |  |  |
| Biological \& Biomedical Sci. | 38.9\% | 44.0\% | YES | 44\% (1) | 55.6\% | 22.7\% | NO |  |
| English | 52.4\% | 61.1\% | YES | 61.1\% (2) | 14.3\% | 15.9\% | NO | B: $5 \%$ (1) |
| Fine/Applied Arts/Media | 33.3\% | 49.3\% | YES | 49.3\% (1) | 22.2\% | 16.6\% | NO | A/PI: 7.7\% (1) |
| Foreign Languages | 16.7\% | 61.0\% | YES | 61\% (3) | 66.7\% | 24.6\% | NO |  |
| Health Professions | 68.0\% | 75.0\% | YES | 75\% (2) | 52.0\% | 24.6\% | NO |  |
| 2B. FACULTY: INSTRUCTOR |  |  |  |  |  |  |  |  |
| 2C. FACULTY: LECTURER |  |  |  |  |  |  |  |  |
| English | 42.9\% | 69.4\% | YES | 69.4\% (2) | 42.9\% | 24.2\% | NO |  |
| 3. PROFESSIONAL/NON FACULTY |  |  |  |  |  |  |  |  |
| 4. SECRETARIAL/CLERICAL |  |  |  |  |  |  |  |  |
| CUNY Administrative Assistant | 80.0\% | 91.1\% | YES | 91.1\% (1) | 100.0\% | 72.2\% | NO | A/PI: 6.7\% (1) |
| 5. TECHNICAL/PARA PROFESSIONAL |  |  |  |  |  |  |  |  |
| Computer Specialists | 16.7\% | 26.4\% | YES | 26.4\% (2) | 95.8\% | 33.6\% | NO | A/PI: 19.7\% (1) <br> B: 7.1\% (1) |
| 6. SKILLED CRAFTS |  |  |  |  |  |  |  |  |
| Skilled Crafts | 0.0\% | 2.5\% | YES | 2.5\% (1) | 40.7\% | 29.7\% | NO | A/PI: 2.6\% (1) |
| 7. SERVICE MAINTENANCE |  |  |  |  |  |  |  |  |
| Campus Peace Officer Ivl 1 | 25.8\% | 28.4\% | YES | 28.4\% (1) | 100.0\% | 66.7\% | NO |  |
| Custodial Supervisory | 20.0\% | 29.0\% | YES | 29\% (1) | 100.0\% | 40.0\% | NO |  |
| Custodial Assistant | 19.4\% | 27.3\% | YES | 27.3\% (3) | 96.8\% | 48.9\% | NO | A/PI: 2.8\% (1) |

## APPENDIX D - D5

## HISTORICAL UNDERUTILIZATION/PROGRESS REPORT



| \# = Total number of individuals within unit | AAU = Affirmative Action Unit |
| :--- | :--- |
| UU = Underutilization | Constituent Departments = List all Departments in AAU. |
| JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups |  |



| \# = Total number of individuals within unit | AAU = Affirmative Action Unit |
| :--- | :--- |
| UU = Underutilization | Constituent Departments = List all Departments in AAU. |
| JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups |  |



\# = Total number of individuals within unit
AAU = Affirmative Action Unit
Constituent Departments $=$ List all Departments in AAU.
UU = Underutilization
** Total Minority (incl. Black, Hisp. As./Pac.Isl. Al.Ind./Al.Nat. and Two or More Races)
JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2011-2015


[^41]

| \# = Total number of individuals within unit | AAU = Affirmative Action Unit | Constituent Departments $=$ List all Departments in AAU. |
| :--- | :--- | :--- |
| UU $=$ Underutilization | ** Total Minority (incl. Black, Hisp. As./Pac.Isl. Al.Ind./Al. Nat. and Two or More Races) |  |
| JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups |  |  |

## APPENDIX E-E1

## PERSONNEL ACTIVITY TABLE/APPLICANT DATA-RECRUITMENT DOCUMENTATION



## REMINDER:

${ }^{*}$ Unknowns are subtracted from all totals.
**Total Non-Minority is equal to White including Italian American.
${ }^{* * * *}$ Total Minority is the sum of Black or African Am., Hispanic or Latino, Asian or Nat. Haw. or Other Pacific Islander, American Indian/Alaska Native and Two or More Races. ****TOTAL is the sum of Total Minority and Total Non-Minority.

2015 APPLICANT DATA - RECRUITMENT DOCUMENTATION (page 2 of 2 )

| coLl | Eugenio | Maria de | stos Con | unity C | Ilege |  |  |  |  |  |  | Period Covered: $\mathbf{7 / 1 / 1 4}$ to $6 / 30 / 15$ |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL**** |  |  | BLACK OR AFRICAN AM. |  | HISPANIC OR Latino |  | NAT. HAW. OR OTHER PAC. ISL |  | AMER. IND. <br> ALASK. NAT. |  | TWO OR MORERACES |  | total MINORITY*** |  |  | $\begin{gathered} \text { WHITE } \\ \text { (incl. Italian Am.) } \end{gathered}$ |  | UNKNOWN* |  | TOTAL NON-MINORITY** |  |  |
|  | MALE | female | total | Male | female | MAI | Ifemale | MALE | fremale | Male | ${ }^{\text {fremale }}$ | MALE | ${ }^{\text {female }}$ | MALE | Pmanle | total | MALI | fremale | MALE | fremale | MALE | Pmale | torat |
| EXEC./ADMIN.MANAGERIAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 347 | 362 | 709 | 135 | 156 | 79 | 87 | 15 | 31 | 1 | 1 | 0 | 0 | 230 | 275 | 505 | 117 | 87 | 87 | 36 | 117 | 87 | 204 |
| Interviews | 16 | 16 | 32 | 7 | 7 | 4 | 3 | 1 | 2 | 0 | 0 | 0 | 0 | 12 | 12 | 24 | 4 | 4 | 2 | 0 | 4 | 4 | 8 |
| Offers | 7 | 7 | 14 | 0 | 0 | 5 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 6 | 3 | 9 | 1 | 4 | 0 | 0 | 1 | 4 | 5 |
| TOTAL WORKFORCE Eth.\& Gender Report | 38 | 52 | 90 | 7 | 8 | 18 | 29 | 3 | 5 | 0 | 0 | 0 | 0 | 28 | 42 | 70 | 10 | 10 | 0 | 0 | 10 | 10 | 20 |
| FACOLTY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 561 | 593 | 1154 | 103 | 123 | 60 | 72 | 84 | 68 | 3 | 11 | 0 | 0 | 250 | 274 | 524 | 311 | 319 | 172 | 56 | 311 | 319 | 630 |
| Interviews | 41 | 39 | 80 | 5 | 6 | 7 | 9 | 7 | 3 | 0 | 0 | 0 | 0 | 19 | 18 | 37 | 22 | 21 | 10 | 3 | 22 | 21 | 43 |
| Offers | 24 | 20 | 44 | 3 | 4 | 8 | 6 | 2 | 2 | 0 | 0 | 0 | 0 | 13 | 12 | 25 | 11 | 8 | 0 | 0 | 11 | 8 | 19 |
| TOTAL WORKFORCE Eth. \& Gender Report | 89 | 98 | 187 | 9 | 16 | 27 | 28 | 8 | 8 | 0 | 0 | 0 | 1 | 44 | 53 | 97 | 45 | 45 | 0 | 0 | 45 | 45 | 90 |
| PROFESSIONAL/NON-FACULTY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 903 | 1707 | 2610 | 341 | 673 | 244 | 540 | 95 | 153 | 5 | 13 | 0 | 0 | 685 | 1379 | 2064 | 218 | 328 | 282 | 161 | 218 | 328 | 546 |
| Interviews | 49 | 82 | 131 | 13 | 25 | 22 | 43 | 3 | 5 | 0 | 0 | 0 | 0 | 38 | 73 | 111 | 11 | 9 | 9 | 1 | 11 | 9 | 20 |
| Offers | 11 | 28 | 39 | 1 | 7 | 7 | 14 | 1 | 1 | 0 | 0 | 0 | 0 | 9 | 22 | 31 | 2 | 6 | 0 | 0 | 2 | 6 | 8 |
| TOTAL WORKFORCE Eth.\& Gender Report | 32 | 66 | 98 | 9 | 20 | 15 | 36 | 3 | 1 | 0 | 0 | 1 | 1 | 28 | 58 | 86 | 4 | 8 | 0 | 0 | 4 | 8 | 12 |
| (EECRETARIAL/CLERICAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 6 | 26 | 32 | 0 | 5 | 4 | 16 | 2 | 2 | 0 | 1 | 0 | 1 | 6 | 25 | 31 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| Interviews | 0 | 11 | 11 | 0 | 2 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 10 | 10 | 0 | 1 | 4 | 1 | 0 | 1 | 1 |
| Offers | 0 | 11 | 11 | 0 | 2 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 10 | 10 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| TOTAL WORKFORCE Eth.\& Gender Report | 7 | 58 | 65 | 3 | 14 | 4 | 40 | 0 | 1 | 0 | 0 | 0 | 1 | 7 | 56 | 63 | 0 | 2 | 0 | 0 | 0 | 2 | 2 |
| TECHNICALPARAPROFESSIONAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 125 | 10 | 135 | 42 | 3 | 35 | 3 | 29 | 2 | 0 | 0 | 0 | 0 | 106 | 8 | 114 | 19 | 2 | 18 | 2 | 19 | 2 | 21 |
| Interviews | 7 | 0 | 7 | 3 | 0 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 7 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Offers | 2 | 0 | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL WORKFORCE Eth.\& Gender Report | 30 | 16 | 46 | 4 | 2 | 20 | 10 | 4 | 1 | 0 | 0 | 1 | 0 | 29 | 13 | 42 | 1 | 3 | 0 | 0 | 1 | 3 | 4 |
| SKILLED TRADES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 48 | 4 | 52 | 16 | 4 | 7 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 26 | 4 | 30 | 22 | 0 | 12 | 2 | 22 | 0 | 22 |
| Interviews | 5 | 0 | 5 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 3 | 0 | 8 | 0 | 3 | 0 | 3 |
| Offers | 5 | 0 | 5 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 3 | 0 | 0 | 0 | 3 | 0 | 3 |
| TOTAL WORKFORCE Eth.\& Gender Report | 28 | 0 | 28 | 3 | 0 | 7 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 11 | 0 | 11 | 17 | 0 | 0 | 0 | 17 | 0 | 17 |
| SERVICEMAINTENANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 640 | 121 | 761 | 327 | 62 | 221 | 45 | 19 | 4 | 8 | 2 | 0 | 0 | 575 | 113 | 688 | 65 | 8 | 76 | 9 | 65 | 8 | 73 |
| Interviews | 42 | 9 | 51 | 19 | 1 | 16 | 8 | 5 | 0 | 0 | 0 | 0 | 0 | 40 | 9 | 49 | 2 | 0 | 1 | 0 | 2 | 0 | 2 |
| Offers | 29 | 8 | 37 | 15 | 1 | 11 | 7 | 3 | 0 | 0 | 0 | 0 | 0 | 29 | 8 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL WORKFORCE Eth.\& Gender Report | 61 | 18 | 79 | 27 | 7 | 29 | 11 | 3 | 0 | 1 | 0 | 0 | 0 | 60 | 18 | 78 | 1 | 0 | 0 | 0 | 1 | 0 | 1 |
| total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants @ | 2630 | 2823 | 5453 | 964 | 1026 | 650 | 763 | 246 | 260 | 18 | 28 | 0 | 1 | 1878 | 2078 | 3956 | 752 | 745 | 647 | 266 | 752 | 745 | 1497 |
| Interviews | 160 | 157 | 317 | 48 | 41 | 53 | 70 | 17 | 10 | 0 | 0 | 0 | 1 | 118 | 122 | 240 | 42 | 35 | 34 | 5 | 42 | 35 | 77 |
| Offers | 78 | 74 | 152 | 20 | 14 | 34 | 37 | 7 | 3 | 0 | 0 | 0 | 1 | 61 | 55 | 116 | 17 | 19 | 0 | 0 | 17 | 19 | 36 |
| TOTAL WORKFORCE Eth.\& Gender Report | 285 | 308 | 593 | 62 | 67 | 120 | 154 | 21 | 16 | 2 | 0 | 2 | 3 | 207 | 240 | 447 | 78 | 68 | 0 | 0 | 78 | 68 | 146 |
| REMINDER: <br> *Unknowns are subtracted from all totals. <br> **Total Non-Minority is equal to White including Italian American. |  |  |  |  | ${ }^{* * *}$ Total Minority is the sum of Black or African Am., Hispanic or ****TOTAL is the sum of Total Minority and Total Non-Minority. <br> @ APPLICANTS are those who apply and meet the minimum qual |  |  |  |  |  |  | Latino, | Asian or N <br> for a speci | t. Haw. or <br> ic position | Other Paci | ic Islande | , Ameri | an Indian/ | aska Na | ve and | or More |  |  |

## APPENDIX F - F7 IMPACT RATIO ANALYSIS

IMPACT ANALYSIS WORKSHEETS

| HIRES ANALYSIS <br> Eugenio Maria de Hostos Community College <br> February 29, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JOB <br> AREAS/ CATEGORY |  | MINORITY <br> HIRES |  |  |  |  |  | FEMALE <br> HIRES |  |  |  |  |  | PERCENTAGE OF HIRES |  |  |  |
|  |  | NON MIN |  | MIN |  | TOTAL |  | MALE |  | FEMALE |  | TOTAL |  | \% of non-min hires | \% of min hires | \% of male hires | \% of female hires |
|  |  | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES |  |  |  |  |
| \# | TOTAL | 1497 | 32 | 3956 | 113 | 5453 | 145 | 2630 | 78 | 2823 | 67 | 5453 | 145 | 2.1\% | 2.9\% | 3.0\% | 2.4\% |
| 1 | Exec./Adm./Mngri. | 204 | 5 | 505 | 9 | 709 | 14 | 347 | 7 | 362 | 7 | 709 | 14 | 2.5\% | 1.8\% | 2.0\% | 1.9\% |
| 2 | Faculty | 630 | 17 | 524 | 25 | 1154 | 42 | 561 | 24 | 593 | 18 | 1154 | 42 | 2.7\% | 4.8\% | 4.3\% | 3.0\% |
| 3 | Professional/Non-Fac. | 546 | 6 | 2064 | 28 | 2610 | 34 | 903 | 11 | 1707 | 23 | 2610 | 34 | 1.1\% | 1.4\% | 1.2\% | 1.3\% |
| 4 | Secretarial/Clerical | 1 | 1 | 31 | 10 | 32 | 11 | 6 | 0 | 26 | 11 | 32 | 11 | 100.0\% | 32.3\% | 0.0\% | 42.3\% |
| 5 | Techn./Paraprofessional | 21 | 0 | 114 | 2 | 135 | 2 | 125 | 2 | 10 | 0 | 135 | 2 | 0.0\% | 1.8\% | 1.6\% | 0.0\% |
| 6 | skilled Trades | 22 | 3 | 30 | 2 | 52 | 5 | 48 | 5 | 4 | 0 | 52 | 5 | 13.6\% | 6.7\% | 10.4\% | 0.0\% |
| 7 | Service/Maintenance | 73 | 0 | 688 | 37 | 761 | 37 | 640 | 29 | 121 | 8 | 761 | 37 | 0.0\% | 5.4\% | 4.5\% | 6.6\% |
|  | TOTAL | 1497 | 32 | 3956 | 113 | 5453 | 145 | 2630 | 78 | 2823 | 67 | 5453 | 145 | 2\% | 3\% | 3\% | 2\% |


| February 29, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | JOB <br> AREAS/ | RATE FOR |  | RATE FOR |  | IRA | over <br> ALL <br> RATE | ONLY IF IRA UNDER 0.8 |  |  |  | * IRA LESS THAN 0.8 AND DIF >=1 PERSON <br> ** IRA LESS THAN 0.8 AND STD DEV $>=2$ | FISHER TEST |  |  |  |  |  |
|  | CATEGORY | UNFAV. GROUP |  | FAV. GROUP |  |  |  | EXPECT | ACTL | DIF | $\begin{aligned} & \hline \text { STD } \\ & \text { DEV } \end{aligned}$ |  | FISHER'S VALUE | NON-MIN APPLICANTS | NON-MIN HIRED | MIN APPLICANTS | MIN HIRED | FISHER TEST RESULT NOTE |
| \# | A |  |  |  |  | + | ${ }^{6}$ | H |  | - ${ }^{\text {J K }}$ | L | M | N | 0 | P | a |
| 1 | Exec./Adm./Mngrl. | minoRTY | 1.8\% |  |  | Non-min | 2.5\% | 0.73 | 2.0\% | 9 | 9 | 0 | 0.58 |  | N/A |  |  |  |  |  |
| 2 | Faculty | nov-min | 2.7\% | minorit | 4.8\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Professional/Non-Fac. | Nov-min | 1.1\% | minortr | 1.4\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 | Secretaria/Clerical | minorit | 32.3\% | Non-min | 100.0\% | 0.32 | 34.4\% | 10 | 10 | 0 | 1.40 |  | 0.3438 | 1 | 1 | 31 | 10 | NO SIGNIF. DIFF. |
| 5 | Techn./Paraprofessional | nov-min | 0.0\% | minorit | 1.8\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Skilled Trades | minorit | 6.7\% | Non-min | 13.6\% | 0.49 | 9.6\% | 2 | 2 | 0 | 0.84 |  | 0.3523 | 22 | 3 | 30 | 2 | NO SIGNIF. DIFF. |
| 7 | Service/Maintenance | nov-min | 0.0\% | minortr | 5.4\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | total |  |  |  |  |  |  | 21 | 21 | 0 |  |  |  |  |  |  |  |  |


|  | IRA WORKSHEET FOR MALE VS FEMALE \% OF HIRES |  |  |  |  |  |  |  |  |  |  |  | ES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| February 29, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | JOB <br> AREAS/ | RATE FOR |  | RATE FOR |  | IRA | over <br> ALL <br> RatE | ONLY IF IRA UNDER 0.8 |  |  |  |  | FISHER'S TEST |  |  |  |  |  |
|  | CATEGORY | UNFAV | Oup | FAV. GROUP |  |  |  | EXPECT | ACTL | DIF | $\begin{aligned} & \hline \text { STD } \\ & \text { DEV } \\ & \hline \end{aligned}$ |  | FISHER'S value | male app | male hires | female app | female hires | FISHER TEST RESULT NOTE |
| \# ${ }^{\text {\# }}$ | A |  |  |  |  | D | E | F | $\underline{6}$ | H | 1 | J | L | M | N | 0 | P | Q |
| 1 | Exec./Adm./Mngrl. | female | 1.9\% | MALE | 2.0\% | 0.96 |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | female | 3.0\% | MALE | 4.3\% | 0.71 | 3.6\% | 21 | 18 | 3 | 1.13 | * | N/A |  |  |  |  |  |
| 3 | Professional/Non-Fac. | MALE | 1.2\% | female | 1.3\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - | Secretarial/Clerical | maLE | 0.0\% | FEMALE | 42.3\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Techn./Paraprofessional | female | 0.0\% | MALE | 1.6\% | 0.00 | 1.5\% | 0 | 0 | 0 | 0.40 |  | N/A |  |  |  |  |  |
| 6 | Skilled Trades | FEMALE | 0.0\% | MALE | 10.4\% | 0.00 | 9.6\% | 0 | 0 | 0 | 0.68 |  | 0.659 | 48 | 5 | 4 | 0 | NO SIGNIF. DIFF. |
| 7 | Service/Maintenance | MALE | 4.5\% | FEMALE | 6.6\% |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | TOTAL: |  |  |  |  |  |  | 21 | 18 | 3 |  |  |  |  |  |  |  |  |


| JOB <br> AREAS/ CATEGORY |  | MINORITY |  |  |  |  |  | FEMALE |  |  |  |  |  | PERCENTAGE OF PROMOTION |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | PROMOTION |  |  |  |  |  | PROMOTION |  |  |  |  |  |  |  |  |  |
|  |  | NON MIN |  | MIN |  | TOTAL |  | MALE |  | FEMALE |  | TOTAL |  | \% of non-min PROMOTED | \% of min promoted | \% OF MEN promoted | $\%$ OF FEMALEpromoted |
|  |  | mcumbent | ProMoted | wcumbent | ProMoted | mCumbent | Promoteo | wCument | ProMoted | ncumbent | Promoteo | mCumbent | Promoteo |  |  |  |  |
| \# | TOTAL | 146 | 9 | 447 | 14 | 593 | 23 | 285 | 8 | 308 | 15 | 593 | 23 | 6\% | 3\% | 3\% | 5\% |
| 1 | Exec./Adm./Mngrl. | 20 | 2 | 70 | 7 | 90 | 9 | 38 | 4 | 52 | 5 | 90 | 9 | 10\% | 10\% | 11\% | 10\% |
| 2 | Faculty | 90 | 6 | 97 | 3 | 187 | 9 | 89 | 3 | 98 | 6 | 187 | 9 | 7\% | 3\% | 3\% | 6\% |
| 3 | Professional/Non-Fac. | 12 | 1 | 86 | 3 | 98 | 4 | 32 | 1 | 66 | 3 | 98 | 4 | 8\% | 3\% | 3\% | 5\% |
| 4 | Secretarial/Clerical | 2 | 0 | 63 | 1 | 65 | 1 | 7 | 0 | 58 | 1 | 65 | 1 | 0\% | 2\% | 0\% | 2\% |
| 5 | Techn./Paraprofessional | 4 | 0 | 42 | 0 | 46 | 0 | 30 | 0 | 16 | 0 | 46 | 0 | 0\% | 0\% | 0\% | 0\% |
| 6 | Skilled Trades | 17 | 0 | 11 | 0 | 28 | 0 | 28 | 0 | 0 | 0 | 28 | 0 | 0\% | 0\% | 0\% | 0\% |
| 7 | Service/Maintenance | 1 | 0 | 78 | 0 | 79 | 0 | 61 | 0 | 18 | 0 | 79 | 0 | 0\% | 0\% | 0\% | 0\% |
|  | TOTAL | 146 | 9 | 447 | 14 | 593 | 23 | 285 | 8 | 308 | 15 | 593 | 23 | 6\% | 3\% | 3\% | 5\% |

## IRA WORKSHEET FOR NON-MIN VS MIN \% OF PROMOTION



|  | IRA WORKSHEET FOR MALE VS FEMALE \% OF PROMOTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| February 29, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | JOB AREAS | RATE FOR |  | RATE FOR |  | IRA | over <br> ALL <br> RATE | ONLY IF IRA UNDER 0.8 |  |  |  |  |  |  |  |  |  |  |  |
|  | CATEGORY | UNFAV. GROUP |  | FAV. GROUP |  |  |  | EXPECT | ACTL | DIF | $\begin{aligned} & \text { STD } \\ & \text { DEV } \end{aligned}$ | STD DEV $=2$ |  | FISHER'S Value | male incum | male prmt | female incum | female prmt | FISHER TEST RESULT <br> NOTE |
| \# | A |  |  |  |  | D |  | F | 6 | H | 1 | J | K | L | M | N | 0 | P | Q |
| 1 | Exec./Adm./Mngrl. | female | 9.6\% | male | 10.5\% | 0.913 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | MaLE | 3.4\% | female | 6.1\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Professional/Non-Fac. | maLE | 3.1\% | female | 4.5\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 | Secretarial/Clerical | male | 0.0\% | female | 1.7\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Techn./Paraprofessional | NA |  | N/A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Skilled Trades | NA |  | NA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Service/Maintenance | NA |  | NA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | TOTAL |  |  |  |  |  |  | 0 | 0 | 0 |  |  |  |  |  |  |  |  |  |


| JOB <br> AREAS/ CATEGORY |  | MINORITY <br> termination |  |  |  |  |  | FEMALE <br> termination |  |  |  |  |  | PERCENTAGE OF TERMINATION |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | NON MIN |  | MIN |  | TOTAL |  | MALE |  | FEMALE |  | TOTAL |  |  |  |  |  |
|  |  | Incumbent | termunted | ncumbent | teranated | Incumbent | termunted | Incumbent | teranated | пncumbent | termanted | Incumbent | terminated | \% of non-min TERMINATED | \% of min TERMINATED | \% OF MEN TERMINATED | \% OF FEMALE TERMINATED |
| \# | TOTAL | 146 | 21 | 447 | 93 | 593 | 114 | 285 | 61 | 308 | 53 | 593 | 114 | 14\% | 21\% | 21\% | 17\% |
| 1 | Exec./Adm./MngrI. | 20 | 5 | 70 | 7 | 90 | 12 | 38 | 6 | 52 | 6 | 90 | 12 | 25\% | 10\% | 16\% | 12\% |
| 2 | Faculty | 90 | 7 | 97 | 18 | 187 | 25 | 89 | 15 | 98 | 10 | 187 | 25 | 8\% | 19\% | 17\% | 10\% |
| 3 | Professional/Non-Fac. | 12 | 4 | 86 | 20 | 98 | 24 | 32 | 5 | 66 | 19 | 98 | 24 | 33\% | 23\% | 16\% | 29\% |
| 4 | Secretarial/Clerical | 2 | 1 | 63 | 5 | 65 | 6 | 7 | 0 | 58 | 6 | 65 | 6 | 50\% | 8\% | 0\% | 10\% |
| 5 | Techn./Paraprofessional | 4 | 0 | 42 | 6 | 46 | 6 | 30 | 3 | 16 | 3 | 46 | 6 | 0\% | 14\% | 10\% | 19\% |
| 6 | Skilled Trades | 17 | 3 | 11 | 1 | 28 | 4 | 28 | 4 | 0 | 0 | 28 | 4 | 18\% | 9\% | 14\% | 0\% |
| 7 | Service/Maintenance | 1 | 1 | 78 | 36 | 79 | 37 | 61 | 28 | 18 | 9 | 79 | 37 | 100\% | 46\% | 46\% | 50\% |
|  | TOTAL | 146 | 21 | 447 | 93 | 593 | 114 | 285 | 61 | 308 | 53 | 593 | 114 | 14\% | 21\% | 21\% | 17\% |


| February 29, 2016 IRA WORKSHEET FOR NON-MIN VS MIN \% OF TERMINATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | JOB AREAS/ | RATE FOR <br> UNFAV. GROUP |  | RATE FOR <br> FAV. GROUP |  | IRA |  | ONLY IF IRA UNDER 0.8 |  |  |  |  |  | FISHER TEST |  |  |  |  |  |
|  | CATEGORY |  |  | EXPECT | ACTL |  |  | DIF | $\begin{aligned} & \hline \text { STD } \\ & \text { DEV } \end{aligned}$ | FISHER'S Value | min incumb |  |  | min terminated | non-min incumb | $\begin{aligned} & \text { non-min } \\ & \text { terminate } \end{aligned}$ | FISHER TEST RESULT NOTE |
| \# | A |  |  |  |  |  |  |  | F | 6 | H | 1 | J | K | L | M | N | 0 | P | a |
| 1 | Exec./Adm./Mngrl. | мом-Mı | 25.0\% | minority | 10.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | minorit | 18.6\% | noor-min | 7.8\% | 0.419 | 13.4\% | 12 | 18 | 6 | 2.16 | * | ** | N/A |  |  |  |  |  |
| 3 | Professional/Non-Fac. | Non-min | 33.3\% | minorit | 23.3\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 | Secretaria/Clerical | Non-min | 50.0\% | minorit | 7.9\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Techn./Paraprofessional | minorit | 14.3\% | nov-min | 0.0\% | 0.000 | 13.0\% | 5 | 6 | 1 | 0.81 | * |  | 0.5600 | 42 | 6 | 4 | 0 | NO SIGNIF. DIFF. |
| 6 | Skilled Trades | NoN-MIN | 17.6\% | minority | 9.1\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Service/Maintenance | NoN-MIN | 100.0\% | minoRIT | 46.2\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | TOTAL |  |  |  |  |  |  | 17 | 24 | 7 |  |  |  |  |  |  |  |  |  |


| I IRA WORKSHEET FOR MALE VS FEMALE \% OF TERMINATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| February 29, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | JOB AREAS/ | RATE FOR <br> unfav. GROUP |  | RATE FOR <br> fav. GROUP |  |  |  | ONLY IF IRA UNDER 0.8 |  |  |  |  |  | FISHER TEST |  |  |  |  |  |
|  | CATEGORY |  |  | IRA | EXPECT | ACTL |  | dif | $\begin{aligned} & \hline \text { STD } \\ & \text { DEV } \end{aligned}$ | FISHER'S value | emale incumb |  |  | female terminated | male incumb | male terminated | FISHER TEST RESULT NOTE |
| \# | A |  |  |  |  |  |  |  | - | F | 6 | H | + |  | K | - | M | N | 0 | P | O |
| 1 | Exec./Adm./Mngri. | male | 15.8\% | female | 11.5\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | MaLE | 16.9\% | female | 10.2\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Professional/Non-Fac. | female | 28.8\% | maLE | 15.6\% | 0.543 | 24.5\% | 16 | 19 | 3 | 1.421 | * |  | N/A |  |  |  |  |  |
| 4 | Secretarial/Clerical | female | 10.3\% | male | 0.0\% | 0.000 | 9.2\% | 5 | 6 | 1 | 0.893 | * |  | N/A |  |  |  |  |  |
| 5 | Techn./Paraprofessional | female | 18.8\% | MALE | 10.0\% | 0.533 | 13.0\% | 2 | 3 | 1 | 0.839 | * |  | 0.342 | 16 | 3 | 30 | 3 | NO SIGNIF. DIFF |
| 6 | Skilled Trades | male | 14.3\% | female | 0.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Service/Maintenance | female | 50.0\% | male | 45.9\% | 0.918 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | TOTAL |  |  |  |  |  |  | 23 | 28 | 5 |  |  |  |  |  |  |  |  |  |



FISHER'S for NON-MIN VS MIN \% OF HIRES-
Secretarial/Clerical


FISHER'S for NON-MIN VS MIN \% OF HIRES-
Skilled Trades


FISHER'S for MALE VS FEMALE \% OF HIRES-
Skilled Trades


FISHER'S for NON-MIN VS MIN \% OF TERMINATION- Technical/Paraprofessional


FISHER'S for MALE VS FEMALE \%
OF TERMINATION- Technical/Paraprofessional

## APPENDIX G - G8

## TENURE ELIGIBILITY SURVEY

Eligible for Tenure, Effective:September 1, 2014

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIAN AMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 5 (3) | 1 (1) | 4 (3) |  | 4 (3) |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| Assistant Prof. | 7 | 3 | 4 | 3 | 2 |  |  |  | 2 |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 4 | 2 | 2 | 1 |  |  |  |  |  |  |  | 1 |  |  | 2 |  |  |  |  |
| CLT's | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 17 | 7 | 10 | 5 | 6 |  |  |  | 2 |  |  | 1 |  | 1 | 2 |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
17

NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIAN AMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORE RACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 5 (3) | 1 (1) | 4 (3) |  | 4 (3) |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |
| Assistant Prof. | 7 | 3 | 4 | 3 | 2 |  |  |  | 2 |  |  |  |  |  |  |  |  |  |  |
| $\underline{\text { Lecturer (CCE) }}$ | 4 | 2 | 2 | 1 |  |  |  |  |  |  |  | 1 |  |  | 2 |  |  |  |  |
| CLT's | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 17 | 7 | 10 | 5 | 6 |  |  |  | 2 |  |  | 1 |  | 1 | 2 |  |  |  |  |

## COLLEGE: Eugenio Maria de Hostos Community College

DEPARTMENT: Allied Health Sciences
1
Eligible for Tenure, Effective: September 1, 2014

|  |  | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ |  | AM. IND.I ALSK. NAT. |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIAN AMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORE RACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio Maria de Hostos Community College
DEPARTMENT Education $\qquad$
Eligible for Tenure, Effective: September 1, 2014

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
1
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIAN AMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORE RACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Eligible for Tenure, Effective: September 1, 2014

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 2 |  | 2 |  | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 3 | 1 | 2 | 1 | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  |  |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 2 |  | 2 |  | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 3 | 1 | 2 | 1 | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio Maria de Hostos Community College
DEPARTMENT
Humanities
Eligible for Tenure, Effective: September 1, 2014

|  | TOTAL | $\begin{aligned} & \text { Sub-Total } \\ & \text { Gender } \end{aligned}$ |  | WHITE |  | $\begin{aligned} & \text { ITALIAN } \\ & \text { AMERICAN } \end{aligned}$ |  | ASIAN/ NAT. HAW.I OTHER PAC. ISL. |  | $\begin{gathered} \hline \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |
| CLT's | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |
| TOTAL | 2 |  | 2 |  |  |  |  |  |  |  |  |  |  |  | 2 |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND./ } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |
| CLT's | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |
| TOTAL | 2 |  | 2 |  |  |  |  |  |  |  |  |  |  |  | 2 |  |  |  |  |

TENURE ELIGIBILITY SURVEY


Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIAN AMERICAN |  | $\begin{aligned} & \hline \text { ASIAN/ NAT. HAW.I } \\ & \text { OTHER PAC. ISL. } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |

TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio Maria de Hostos Community College
DEPARTMENT: Library
2
Eligible for Tenure, Effective: September 1, 2014

|  |  |  |  |  |  |  |  | $\begin{array}{\|c\|} \hline \text { ASIAN } \\ \text { OTHE } \end{array}$ | A |  |  |  |  |  |  | PUE | CAN | TWO | DRE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 1 |  | 1 |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 2 |  | 2 |  | 1 |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORE RACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 1 |  | 1 |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 2 |  | 2 |  | 1 |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |

TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio Maria de Hostos Community College
DEPARTMENT: Mathematics $\qquad$
Eligible for Tenure, Effective: September 1, 2014

|  | TOTAL | Sub-Total Gender |  | WHITE |  |  |  | ASIAN/ NAT. HAW.I OTHER PAC. ISL. |  | $\begin{aligned} & \text { AM. IND.I } \\ & \text { ALSK. NAT. } \end{aligned}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 3 | 1 | 2 | 2 |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 5 | 2 | 3 | 2 | 1 |  |  |  | 1 |  |  | 1 |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Gender |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORERACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 3 | 1 | 2 | 2 |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 5 | 2 | 3 | 2 | 1 |  |  |  | 1 |  |  | 1 |  |  |  |  |  |  |  |

TENURE ELIGIBILITY SURVEY


Number Recommended for Tenure, Effective:
September 1, 2014
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | $\begin{aligned} & \text { Sub-Total } \\ & \text { Gender } \\ & \hline \end{aligned}$ |  | WHITE |  | ITALIANAMERICAN |  | ASIAN/ NAT. HAW./ OTHER PAC. ISL. |  | $\begin{gathered} \text { AM. IND.I } \\ \text { ALSK. NAT. } \end{gathered}$ |  | BLACK |  | HISPANIC |  | PUERTO RICAN |  | TWO OR MORE RACES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 2 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## APPENDIX H

## FALL 2015 UNDERUTILIZATION SUMMARY PROFESSORIAL JOB GROUPS ONLY

Fall 2015 Underutilization Summary: Results of Utilization Analysis by Affirmative Action Unit Comparison of Incumbents to Availability Data (Professorial* Only)

COLLEGE: $\qquad$ Total \# Professoriate_

*Professorial = Einstein Professor, Distinguished Professor, Professor, Associate Professor, and Assistant Professor (including all EOC titles as appropriate).

| PART B: |  |
| :---: | :---: |
| \# of UU <br> AAUs | Total \# of <br> AAUs |
| 6 | 9 |

## APPENDIX J

## ORGANIZATIONAL CHART



HOSTOS COMMUNITY COLLEGE
EXECUTIVE ORGANIZATIONAL CHART

# APPENDIX K COMPENSATION REVIEW 

Thank you for hosting my staff on October 22, 2015 for a Cabinet-level discussion on CUNY's commitment to compensation equity and a review of compensation practices. I appreciate the active participation of you and your team and know that we will benefit from the comments that have come from the discussions. I also hope this effort has provided you with information and insight concerning compensation issues in general.

This review would not have been possible without the participation of your Human Resources and Diversity Offices, who are responsible for maintaining accurate employee data and for reviewing areas of potential risk. They have taken the time to go over the analysis in detail and I appreciate their commitment.

CUNY has a non-discrimination policy that covers all areas of employment, including compensation, and an annual senior management review of compensation and compensation practices is one of the expectations of Federal regulatory agencies. Moving forward, this review will be incorporated into Affirmative Action monitoring conducted by your Chief Diversity Officer with support from your Human Resources Office. CUNY's Office of Recruitment and Diversity (ORD) will keep your campus informed about regulatory developments and provide technical assistance, as we do today. We are also glad to address any questions you may have.

Again, thank you for your support of this important effort.

Sincerely,


Sylvia Miranda
Interim University Dean for Recruitment and Diversity
cc:
Michele Dickinson
Shirley Shevach

## APPENDIX L

VETS 100 A

## APPENDIX A TO PART 61-300 - FEDERAL CONTRACTOR VETERANS' EMPLOYMENT <br> REPORT VETS-100A <br> FEDERAL CONTRACTOR VETERANS' EMPLOYMENT REPORT VETS-100A

(For covered contracts entered into or modified on or after December 1, 2003.)

OMB NO: 1293-0005
Expires: 09/30/2014
Persons are not required to respond to this collection of information unless it displays a valid OMB number

RETURN COMPLETED REPORT TO
VETS-100 Submission
VETERANS' EMPLOYMENT AND TRAINING SERVICE (VETS)
Service Center
In care of: Department of Labor National Contact Center (DOL-NCC) (Suite 200)
14120 Newbrook Drive
Chantilly, VA 20151


ATTN: Human Resource/EEO Department

COMPANY IDENTIFICATION INFORMATION (Omit items preprinted above-ADD Company Contact Information Below)


| NAME OF HIRING LOCATION: |  |  |  |
| :--- | :--- | :--- | :--- |
| Eugenio Maria de Hostos Community College | ADDRESS (NUMBER AND STREET): |  |  |
| CITY: | COU Grand Concourse |  |  |
| Bronx | Bronx | STATE: | ZIP CODE: |


| NAICS: | 6 | 1 | 1 | 3 | 1 | 0 | DUNS: | 7 | 0 | - | 8 | 3 | 0 | - | 9 | 3 | 5 | 2 | $\left.\begin{array}{l}\text { EMPLOYER ID } \\ (I R S ~ T A X N O\end{array}\right)$ | 1 | 3 | - | 6 | 4 | 0 | 0 | 4 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

INFORMATION ON EMPLOYEES

|  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NUMBER OF EMPLOYEES |  |  |  |  | NEW HIRES (PREVIOUS 12 MONTHS) |  |  |  |  |
| Job CATEGORIES | $\begin{aligned} & \text { DISABLED } \\ & \text { VETERANS } \end{aligned}$ |  | ARMED FORCES SERVICE MEDAL VETERANS $(\mathrm{N})$ |  | TOTAL EMPLOYEES, BOTH VETERANS AND NON-VETERANS (P) |  |  |  |  | TOTAL NEW HIRES, BOTH VETERANS AND NON-VETERANS $(\mathrm{U})$ |
| EXECUTIVE/SENIOR LEVEL OFFICIALS AND MANAGERS | 0 | 0 | 0 | 0 | 17 | 0 | 0 | 0 | 0 | 4 |
|  | 0 | 2 | 0 | 0 | 63 | 0 | 0 | 0 | 0 | 8 |
| professovalis | 0 | 8 | 0 | 0 | 264 | 0 | 2 | 0 | 0 | 41 |
| technchans | 0 | 0 | 0 | 0 | 14 | 0 | 0 | 0 | 0 | 1 |
| Sales workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | 0 | 1 | 0 | 0 | 100 | 0 | 1 | 0 | 0 | 11 |
| соват токкегs | 0 | 0 | 0 | 0 | 21 | 0 | 0 | 0 | 0 | 3 |
| opeatives | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | 0 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 |
| Serveeworkers | 0 | 4 | 0 | 0 | 76 | 0 | 1 | 0 | 0 | 24 |
| Total | 0 | 15 | 0 | 0 | 562 | 0 | 4 | 0 | 0 | 92 |

Report the total maximum and minimum number of permanent employees during the period covered by this report.

| Maximum Number | Minimum Number |
| :---: | :---: |
| 562 | 534 |


[^0]:    ${ }^{1}$ Ms. Dickinson's appointment was effective as of November 10, 2014. Prior to such time, from July 1, 2014, to November 9, 2014, Eugene Sohn, Esq. served as the College's CDO.

[^1]:    ${ }^{2}$ The number of applicants whose race/ethnicity was unknown was not counted as part of the total number of applicants.

[^2]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^3]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^4]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^5]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races

[^6]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind.IAl. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^7]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^8]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^9]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^10]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^11]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^12]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^13]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^14]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^15]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^16]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^17]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^18]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races

[^19]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^20]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^21]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^22]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^23]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^24]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^25]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^26]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

    * TWO (2) TWO OR MORE RACES IN THIS JOB GROUP

[^27]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^28]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./AI. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^29]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^30]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races

[^31]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^32]:    * The overall availability data must be weighted by the number of employees in the area/field
    $\wedge \wedge$ Allocation of employees in the area/field are based on the type of work that is done. Example: A CLT who sets up the lab for the Chemistry class would be allocated to the area of Science. A CLT setting up the VCRs or stage is allocated to the area of Broadcasting/Communications.

[^33]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^34]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./AI. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^35]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^36]:    ${ }^{* *}$ Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./AI. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^37]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races,

[^38]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^39]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^40]:    **Total Minority includes Asian or Nat. Haw. or Other Pac. Isl., Am. Ind./Al. Natives, Black or African American, Hispanic or Latino, and Two or More Races.

[^41]:    \# = Total number of individuals within unit
    UU = Underutilization
    $\mathrm{AAU}=$ Afirmative Action Unit
    Constituent Departments $=$ List all Departments in AAU.
    JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

