#### **EXECUTIVE ORDER 11246 AFFIRMATIVE ACTION PLAN (AAP)**

For

Hostos Community College 500 Grand Concourse Bronx, New York

**Affirmative Action Program** 

September 1, 2013 – August 31, 2014

#### PARTS I-V: AAP FOR MINORITIES AND WOMEN

#### PART VI: AAP FOR COVERED VETERANS AND PERSONS WITH DISABILITIES

#### Contact:

Eugene B. Sohn, Esq. Chief Diversity Officer Hostos Community College Room A-336 Telephone (718) 518-4284 A written copy of this Affirmative Action Plan is available for inspection by any employee or applicant for employment, during normal business hours, in the Office of Compliance and Diversity, located at 475 Grand Concourse, Room A-336. Interested persons should contact Chief Diversity Officer Eugene B. Sohn, Esq. at 718-518-4284 (tel.) or <u>esohn@hostos.cuny.edu</u> (email) for assistance.

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#### NARRATIVE

#### I. INTRODUCTION

This report is the annual update of the Affirmative Action Plan (AAP) required by federal regulations for women and federally designated racial/ethnic groups and covered veterans and persons with disabilities and covers the time periods:

Reporting year: July 1, 2012 – June 30, 2013 and Program year: September 1, 2013 – August 31, 2014

#### A. DESCRIPTION OF COLLEGE

Eugenio María de Hostos Community College ("the College"), a comprehensive two-year public institution, is the only dual-language college in the The City University of New York (CUNY) system and remains one of the few bi-lingual institutions in the United States. Hostos Community College, governed by the Board of Trustees of CUNY, serves the needs of its diverse students, who not only reside in the Bronx and Upper Manhattan but increasingly from all of New York City's boroughs.

Specifically established to redress the historical pattern of linguistic and national origin discrimination against residents who have limited English proficiency and/or have traditionally been denied access to higher education, the College offers Associate in Arts (A.A.) and Associate in Science (A.S.) degree programs that prepare students for transfers to four-year colleges upon graduation. Hostos Community College also offers Associate in Applied Science (A.A.S.) degree programs that prepare students for specific careers, as well as certificate programs in Administrative Assistant, Community Health, and Practical Nursing (LPN) studies.

Hostos Community College is accredited by the Middle States Association of Colleges and Schools and the Board of Regents of the University of the State of New York. Its career programs are accredited by the New York State Education Department, the Joint Review Committee on Education in Radiologic Technology, and the American Dental Association. The Allied Health programs are accredited by the appropriate agencies, including the Dental Association and the New York Department of Health. Hostos Community College is a member of the American Association of Community and Junior Colleges, the American Committee on Education, the Hispanic Association of Colleges and Universities, the American Education Research Association, the National Association for Bilingual Education, and other professional and learned organizations devoted to the advancement of education.

Hostos Community College is located at 149<sup>th</sup> Street and the Grand Concourse in the Bronx. The College consists of several facilities. The building at 475 Grand Concourse houses several chemistry and biology laboratories, as well as administrative offices and academic classrooms. The Shirley J. Hinds Allied Health and Science Complex, dedicated in December of 1990, contains a modern library with an on-line bibliographic system, and state-of-the-art laboratories for the College's programs in Radiologic Technology, Chemistry, Biology, Physics, and Medical Laboratory Technology. The Hostos Children's Center, licensed by the State of New York, is

also located in this building.

The building at 500 Grand Concourse contains classrooms, academic and administrative offices, the administrative computing center, the Student Health Services Office, and the Dental Hygiene Program. In addition to numerous academic departments and student organizations and club offices, a collegiate-size swimming pool, two (2) theatres, and a museum-grade art gallery are part of the East Academic Complex that opened in 1994.

The most recent acquisition is the Savoy Manor building which was occupied in 1997. This building, located at 120 East 149<sup>th</sup> Street, houses the Offices of the Registrar, Bursar, Admissions & Recruitment, Business Office, and Counseling Center.

#### **B.** HISTORY

On April 22, 1968, the then Board of Higher Education created Hostos Community College in response to the demands of Puerto Rican and Hispanic leaders who urged the establishment of a college to meet the needs of the South Bronx. In September 1970, the College admitted a charter class of 623 students at the site of a former factory at 475 Grand Concourse. By June of 1974, the enrollment had increased to over 2,000 students. To ease an increasing space shortage, the State Legislature passed a special bill to acquire the "500 Building" on the Grand Concourse across from the original site. On June 9, 1976, the State Legislature guaranteed the existence of the College with passage of the Landes Higher Education Act.

#### C. MISSION

Consistent with the mission of The City University of New York to provide access to higher education for all who seek it:

The mission of Eugenio María de Hostos Community College is to offer access to higher education leading to intellectual growth and socio-economic mobility through the development of linguistic, mathematical, technological, and critical thinking proficiencies needed for lifelong learning and for success in a variety of programs.

The College takes pride in its historical role in educating students from diverse ethnic, racial, cultural, and linguistic backgrounds. An integral part of fulfilling its mission is to provide transitional language instruction for all students learning English as a second language along with offerings to foster a multi-cultural environment for all students. Hostos Community College, in addition to offering degree programs, is determined to be a resource to the South Bronx and the other communities served by the College by providing continuing education and cultural events for the further development of the communities it serves.

#### II. NON-DISCRIMINATION AND AFFIRMATIVE ACTION POLICIES\*

It is the policy of Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, national or ethnic origin, religion, age, sex, sexual orientation, gender identity, marital status, disability, genetic predisposition or carrier status, alienage, citizenship, military or veteran status, or status as victim of domestic violence.

Sexual harassment, a form of sex discrimination, is prohibited under the University's *Policy Against Sexual Harassment*.

As a part of The City University of New York, a public university system, Hostos Community College adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others, Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, Section 402 of the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes", delineated in Executive Order 11246 include American Indian or Alaska Native, Asian, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander, and Women. Updated federal guidelines further expanded these protected classes to include two or more races.

\*For the complete *Policies and Procedures on Non-Discrimination and Sexual Harassment and the Affirmative Action Policy* please visit:

#### HTTP://WWW.CUNY.EDU/ABOUT/ADMINISTRATION/OFFICES/OHRM/POLICIES-PROCEDURES.HTML.

#### **III. DESIGNATION OF RESPONSIBILITY FOR IMPLEMENTATION**

To ensure effective implementation of this Affirmative Action Plan, the College has designated specific responsibilities to various personnel. The president, chief diversity officer, executive officers (provost, vice presidents, deans, administrators), directors, academic department chairpersons as well as managers and supervisors of administrative offices have undertaken the responsibilities described below.

#### A. THE PRESIDENT

The president has the primary responsibility to provide leadership and oversee the implementation of the college's affirmative action policies, procedures and diversity programs as well as assuring compliance with all related federal, state, and city laws, rules and regulations as well as the policies of The City University of New York. This role includes, but is not limited to, the following duties:

- 1. Designate appropriate personnel with the responsibility for overseeing, administering, implementing, and monitoring the College's AAP, specifically, appointing a chief diversity officer (CDO), sexual harassment coordinator, 504/ADA coordinator and a title IX coordinator.
- 2. Ensure that personnel responsible for all AAP components are given the necessary authority, top management support, and staffing to successfully implement their assigned responsibilities.
- 3. Communicate his/her total involvement and commitment to equal employment opportunity programs including the issuance of an Annual Re-Affirmation Letter supporting affirmative action, diversity and equal opportunity. (See copy of President's Re-Affirmation Letter in VII. Appendix A.)
- 4. Submit annually to the Office of Recruitment and Diversity the Annual Report of Investigated Discrimination Complaints.

#### **B. CHIEF DIVERSITY OFFICER**

The President has designated Eugene B. Sohn, Esq. to serve as the CDO. Mr. Sohn also serves as the College's Title IX Coordinator, Director of the Sexual Harassment Awareness and Intake Committee (SHAIC), and 504/ADA Coordinator. The Office of Compliance and Diversity is located at:

475 Grand Concourse (Building A), Room 336, email: <u>esohn@hostos.cuny.edu</u>, Telephone: 718-518-4284.

The CDO is responsible, as the president's designee, for the following:

- 1. Providing confidential consultation, investigation and resolution of all internal complaints of discrimination/harassment.
- 2. Disseminating annually to all employees the following: a) *Policy on Equal Opportunity, Non-Discrimination, and Against Sexual Harassment (Non-Discrimination Policy); b) Affirmative Action Policy; and c)* contact information of the CDO, sexual harassment coordinator, title IX coordinator and the 504/ADA coordinator.
- 3. Publicizing the policies widely and ensuring they are incorporated into the training curriculum for managers and supervisors and search committees.

## C. EXECUTIVE OFFICERS, ACADEMIC CHAIRPERSONS, MANAGERS AND SUPERVISORY PERSONNEL

All executive officers, academic chairpersons, managers, and other supervisory personnel are crucial to the success of the equal employment/affirmative action program. These officials ensure compliance with the college's affirmative action policy and help foster an inclusive environment.

Their specific responsibilities include:

- 1. Adhering to the College's Non-Discrimination Policy and Affirmative Action Policy.
- 2. Assisting the president and CDO in developing, maintaining, and successfully implementing the AAP.
- 3. Fostering an inclusive environment within their sphere of influence.

#### D. DIVERSITY/AFFIRMATIVE ACTION COMMITTEE

The Diversity/Affirmative Action Committee is responsible for:

- 1. Advising the president of the College in formulating and implementing affirmative action policy on campus.
- 2. Reviewing proposed amendments to the College governance plan to assure compliance with the University's non-discrimination and affirmative action policies and procedures.
- 3. Developing and implementing strategic diversity plans.
- 4. Promoting educational programs to reflect pluralistic values and goals.
- 5. Submitting to the president a summary of its activities at the end of each academic year.

The members of the Diversity/AA Committee effective Fall, 2012 were:

Professor Julie Bencome (Chairperson) Dental Hygiene Dept.

Professor Norma Peña De Llorenz Language and Cognition Dept.

Professor Riesa Toote Nursing Dept. Darrell Conyers Clinical Coordinator, Allied Health Dept.

Professor Sonia Maldonado Education Dept.

Professor Jose la Luz Mathematics Dept.

Professor Minerva Santos Language and Cognition Dept.

Professor Michael Cisco English Dept.

Clara Albino Corporal, Public Safety Department

Associate Dean Ana García-Reyes Community Relations

Shirley Shevach Director of Human Resources

Eugene Sohn, Esq. Chief Diversity Officer

#### IV. RESULTS OF STATISTICAL ANALYSES/AREAS OF CONCERN

The College monitors each phase of its selection process (i.e., hires, reclassifications, promotions, and terminations) by conducting several statistical analyses. The CDO takes the following steps: a) compiles and examines information about the placement of incumbents; b) conducts a utilization analysis using data the University Office of Recruitment and Diversity derives to compare incumbency to availability; and c) completes the impact ratio analyses.

The data used in the preparation of the Affirmative Action Plan is collected from the CUNYfirst *Ethnicity and Gender Report*. Only full-time employees with annual appointments (excluding substitute and visiting titles) are included in the analyses discussed below.

#### A. WORKFORCE ANALYSIS

The workforce analysis provides an overview of the representation of women and minorities in the College's organizational units/departments. The analysis identifies the number of employees by gender and race/ethnicity in each job title within the organizational unit as reported on the CUNYfirst *Ethnicity and Gender Report* run on June 30, 2013. All job titles, including unit

supervisor, are listed from the lowest to highest paid within each department/unit. The *Workforce Analysis Report* is available, upon request, in the Office of Compliance and Diversity.

A review of the results of the workforce analysis, which depicts staffing patterns within the college, indicates that women are represented in all of the College's 50 organizational units/departments, with the exception of the Engineering Department and the Maintenance Department, where there no female incumbents. The Dean of Enrollment Management Office, which has a total of two (2) employees, does not have any minority employees. Women are concentrated in job titles with secretarial/clerical responsibilities (Secretarial and Clerical EEO-6 category; Professional/Non-Faculty EEO-6 category - Administration III AAU), performing administrative duties. Minorities are concentrated in the Public Safety and Custodial units (Service Maintenance EEO-6 category).

Within the academic/teaching departments, the representation of women and minorities with faculty status is widespread and substantial, and women are well represented in the Full Professor and Associate Professor ranks. The number of full-time Faculty (Professorial, Lecturer, and Instructor excluding substitutes) is 163. Women represent 52.2% of the faculty in the professorial titles. Minorities represent 43.3% of the faculty with professorial rank. Women are concentrated in the Allied Health, Education, Language and Cognition, and Library Departments. Several academic departments do not have any female Associate or Full professors, including Education, Humanities, and Business. All academic departments have female and minority representation in the professorial ranks.

#### B. JOB GROUP SUMMARY

The College's 534 full-time employees are grouped into 7 categories using the relevant EEO-6 Codes. These categories are divided into smaller subgroups called affirmative action units (AAUs), based on the duties as well as educational qualifications and skills required for job titles within the job categories. Each AAU has an individual utilization analysis worksheet (UAW), listing the job titles included in the subdivision. The UAW depicts the total group number as well as the numerical and percentage representation of Females, Total Minority, Blacks, Hispanics and Asians (See Appendix B).

Women and minorities represent a significant percentage of the College's employees. As of June 30, 2013, the College had a full-time, permanent workforce of 534 employees. The total number of protected ethnic/racial group members is 389 (72.8%), and 270 (50.5%) are women.

As indicated above, women and minorities comprise a significant percentage of the College's workforce. Women are represented in all of the job group categories except in Skilled Crafts. Asian/Pacific Islanders are also not represented in the Skilled Crafts category. All protected ethnic/racial groups are represented in the other EEO-6 categories.

On June 30, 2013, women comprised 57.8% of the senior level executive job group (Executive/Admin/Managerial – Admin I AAU). The representation of minorities in this AAU is 78.9%. Women comprise 62.0% of the employees in the mid-level executive Higher Education Officer/Higher Education Associate group (Executive/Admin/Managerial – Admin II AAU) and

67.6% of the Assistant to HEOs/HE Assistant group (Professional/Non-Faculty category). Minorities represent 75.8% of the staff in Higher Education Officer/Higher Education Associate series titles and 80.8% of the Assistant to HEO/HE Assistant titles.

The number of full-time Faculty (Professorial, Lecturer, and Instructor) is 163. Women represent 52.2% of the faculty in the professorial titles. Minorities represent 43.3% of the faculty with professorial rank.

Based on analyses within the following job groups, areas of concern have been identified and are discussed below.

In the Professorial ranks (excluding Lecturers and Instructors), there are 7 AAU's that have no representation of women or a protected minority group:

- 1. In Education, Asians are not represented. The lack of representation reflects the low availability rate for this AAU. During this reporting period, the College had one (1) new hire, a white female. The College continues to make good faith efforts to recruit women and minorities in its faculty ranks. During the reporting period, job announcements were advertised in various periodicals and websites that have wide circulation, including the Chronicles of Higher Education and the CUNY and Hostos websites, and disseminated to various ethnic organizations, including the Asian American/Asian Research Institute (AAARI). The University also sends advertisements to wide-reaching sources such as HERC, Indeed.com, Monster.com, and Inside Higher Ed.
- 2. In Social Sciences, Asians are not represented. During this reporting period, the College had one (1) new hire, a black male. The College will continue to make good faith efforts to recruit women and minorities in its faculty ranks. As stated above, job advertisements are disseminated to periodicals and websites that have wide readership and to various ethnic organizations, including AAARI.
- 3. In English, Blacks are not represented, as there was a retirement of one (1) Black male during this reporting period. The lack of representation reflects the low availability rate for this group in this AAU. During this reporting period, the College had three (3) White new hires in this AAU, which reflects the high availability rate for this group.
- 4. In Agricultural and Life Sciences Biology, Asians are not represented. The College did not have any new hires in this unit during the last reporting year. However, the College plans on hiring in the professorial title for this AAU in the upcoming reporting year. It will continue to make good faith efforts to recruit women and minorities in its faculty ranks.
- 5. In Fine, Applied Arts, and Media Visual and Performing Arts, Asians and Blacks are not represented. The lack of representation reflects the low availability rate for both groups. As stated above, the College will continue to make continuous good faith efforts to recruit women and minorities in its faculty ranks.

- 6. In Physical Sciences, women and Blacks are not represented. There were no new hires for this AAU during the reporting year; however, the College plans on hiring in the professorial title for this AAU in the upcoming reporting year. It will continue to make good faith efforts to recruit women and minorities in its faculty ranks.
- 7. In Foreign Languages, Asians and Blacks are not represented. Both groups have low availability rates. Women are also not represented. The College had one (1) new hire (Hispanic male) last reporting period.

In the Secretarial and Clerical EEO-6 category/CUNY Administrative Assistant AAU, Asians are not represented, which reflects the relatively low availability rate for this group. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Skilled Crafts EEO-6 category, women and Asians are not represented. The lack of representation reflects the low availability rate for both groups. During this reporting period, the College hired one (1) Hispanic male. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Service/Maintenance EEO-6 category/Custodial Assistant and Campus Public Safety Sergeant AAUs, Asians are not represented. In the Custodial Supervisory AAU, Blacks and Asians are not represented. Like the AAUs in the Skilled Crafts and Secretarial And Clerical EEO-6 categories, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic organizations.

#### C. DETERMINING AVAILABILITY

"Availability" is an estimate of the proportion of each gender and racial/ethnic group available for employment at the College for a given job group in the relevant labor market during the AAP year. Availability indicates the approximate level at which each gender and racial/ethnic group could reasonably be expected to be represented in a job group.

In adherence to the federal regulations, the College used recent and discrete statistical information to derive availability figures. Because of the University's educational requirements, the availability data is calculated according to information about earned degrees conferred for faculty and executive/administrative/managerial groups. For this reporting year the information about degrees for these two categories is the most recent available data published in 2010. Population surveys (census) are used to calculate availability for the classified staff and professional non-faculty titles in particular CLTs in Administration IV.

Internal recruitment sources indicated on the *CUNY Survey for Selected Titles* are used and weighted for titles with promotable and transferrable (feeder) titles. The sources and process to determine the availability data for the two factor analysis is detailed in the *Factor/Source Sheet* section of the UAW (see Appendix B).

#### D. UTILIZATION ANALYSIS/COMPARISON OF INCUMBENCY TO AVAILABILITY

The utilization analysis compares the percentages of employees by gender and race/ethnicity with the overall availability data for each AAU. The UAW of each AAU indicates the current utilization of incumbents by gender and race/ethnicity. The analysis disaggregates Blacks, Hispanics, and Asians from Total Minorities to identify the percentage representation of these protected racial/ethnic groups. American Indian or Alaska Native employees comprise less than two percent of the University workforce and local population, thus are not identified as a discrete group in the analysis, but are included in the Total Minority category.

The utilization analysis determines if any disparity between incumbency and availability exists for any of the protected groups. This disparity or *underutilization* is defined as any AAU in which fewer minorities or women are employed than would reasonably be expected given their availability in the relevant job market. The percentage difference between incumbency and availability is recorded in terms of whole persons, indicating how many women and members of protected racial/ethnic groups are underutilized. A placement goal is set when the underutilization of an AAU is one person or more.

The underutilization of females, Blacks, Hispanics and Asians displayed in the AAUs is displayed in the chart *Comparing Incumbency to Availability and Annual Placement Goals* in Appendix C.

#### E. Comparison of 2012 Goals to 2013 Utilization analysis results

A comparison of the 2012 and 2013 utilization analyses identified changes in the numeric disparity in the AAUs by EEO-6 Categories. The *Progress Report - Historical Underutilization* in Appendix D displays underutilization from 2009 to 2013. The comparison indicates the attainment of 2012 goals by the reduction or elimination of underutilization or identifies lack of progress in achieving placement goals.

Within the EEO-6 categories, the difference in underutilization of racial/ethnic groups and women by AAU/job group is:

#### Executive/Administrative/Managerial

Last reporting year (2012), the senior-level executive (Administration I) AAU had no underutilization. For this reporting year (2013), there was an increase in the underutilization of Asians to one (1) with the retirement of one (1) Asian in this EEO-6 category. The College had three (3) new hires during this reporting year: two (2) males and one (1) female; one is (1) black, one is (1) white, and one is (1) Hispanic.

Last reporting year (2012), the mid-level executive job group (Administration II) AAU had no

underutilization. For this reporting period (2013), there continues to be no underutilization in the Administration II AAU.

The affirmative action units of Administrative Superintendent of Buildings and Grounds, Computer Manager, and Security Director were too small to analyze.

#### Faculty

The underutilization of Asian-Americans in the professorial ranks did not change from last reporting period. It remained at one (1) in the following AAUs: Agricultural and Life Sciences – Biological Sciences; Education; Fine, Applied Arts, and Media - Visual and Performing Arts; and Social Sciences.

With regard to the underutilization of Blacks in the professorial ranks, underutilization remains at two (2) in Education and increased to one (1) in English with the separation of one (1) Black faculty member who retired. There is no underutilization for Blacks in any other professorial AAU.

The underutilization of women in the English AAU was eliminated, as the College had three (3) new hires (3 females) during the reporting period. However, as noted in the preceding paragraph, the underutilization of Blacks increased from none to one (1).

Underutilization of women in the Social Sciences AAU remains at two (2) this year. During the reporting period, the College had two (2) new hires (1 female and 1 male). Although one (1) of the new hires was female, the underutilization remained unchanged.

Underutilization of two (2) women remains in the Physical Sciences. During this reporting period, there were no new hires in this AAU. However, there will be job searches conducted for the next reporting period.

Underutilization of women in the Foreign Languages AAUs increased from two (2) to three (3), as the College had one (1) new hire (male) and one (1) separation (female).

Underutilization of women in the Health Professions AAU decreased from two (2) to one (1) with the appointments of two (2) female Assistant Professors.

Underutilization of women in the Library AAU remained at one (1) for this reporting period, as there were no new hires in this AAU. It should be noted that, in this AAU, 71.4% of the faculty members with the professoriate title are women.

Underutilization of women remains at one (1) in the Fine, Applied Arts, and Media - Visual and Performing Arts AAU. This reporting year (2013), the College had one (1) new hire (male). It should be noted that, in 2010 and 2011, the College hired two (2) female Assistant Professors in this AAU.

There is no underutilization of Hispanics in the Professorial ranks.

#### Professional/Non-Faculty

Last reporting year (2012), Asians were underutilized by two (2), and women were underutilized by one (1). This year (2013), the underutilization of women was eliminated; however, the underutilization of Asians increased to four (4). During the reporting year, the College had 26 new hires in this AAU (21 females; 8 Black, 12 Hispanic, 0 Asian). The College also had 7 separations in this AAU (6 females; 1 Black, 6 Hispanic, 0 Asian). The College made good faith efforts to recruit a diverse applicant pool, and Asians were represented in the applicant pool.

#### Secretarial/Clerical

During the last reporting year (2012), in the CUNY Administrative Assistant AAU, there was underutilization of two (2) females and one (1) Asian. This year (2013), the underutilization of females was reduced to one (1) as the result of one (1) new hire (Hispanic female) who successfully completed the Classified Staff examination process. The underutilization of one (1) Asian remained.

This reporting period (2013), in the CUNY Office/Secretarial Assistant AAU, there is underutilization of one (1) Asian. Last year's report (2012) had the same figures.

This reporting period, underutilization analysis for the Mail/Message Services Worker AAU was not conducted because that AAU was too small to be analyzed.

#### Technical/Paraprofessional

In the Computer Specialist AAU, the underutilization of one (1) Black from last year (2012) was eliminated in 2013 with the new hire of one (1) Black male. However, the underutilization of women increased from three (3) to four (4) with the new hires of two (2) men. The underutilization of one (1) Asian persists.

In the Accountant Assistant AAU, there was no underutilization in any of the categories. Of note, this AAU was not assessed for underutilization last reporting year (2012) because it was too small to analyze.

In the Administration IV - College Lab Technicians AAU, the underutilization of Asians increased from two (2) to three (3) with the new hire of one (1) white female.

This reporting period, underutilization analyses for the Accountant and Media Services/Print Shop AAUs were not conducted because those AAUs were too small to be analyzed.

#### Skilled Crafts

This reporting period (2013), in the Skilled Crafts AAU, there is underutilization of one (1) female and one (1) Asian. Last year's report (2012) had the same figures.

#### Service/Maintenance

For this reporting period (2013), in the Custodial Supervisor AAU, underutilization of one (1) female and one (1) Black persists. In the Custodial Assistant AAU, the underutilization of one (1) Asian persists. The underutilization of females increased from one (1) to three (3) with the separation of three (3) women.

In the Campus Safety Sergeant AAU, the underutilization of one (1) Asian persists.

The Campus Peace/Security Officer I AAU continues to have no underutilization in any category.

This reporting period, underutilization analyses for the Basic Crafts and Campus Peace/Security Officer Level 2 AAUs were not conducted because those AAU's were too small to be analyzed.

F. DETERMINING ADVERSE IMPACT

The Impact Ratio Analysis is based on the information presented in the Personnel Activity Table and Applicant Data Recruitment Documentation. The Impact Ratio Analysis, an evaluation of personnel transactions in each EEO-6 category, determines any disparities or adverse impact in the personnel actions. The personnel transactional data for minorities and non-minorities and for men and women is examined. The analysis indicates if an employment practice results in a negative consequence more often for members of protected groups than for other employees or applicants. In addition to CUNYfirst reports, a variety of sources provide information for the analysis, including the Offices of Human Resources, Academic Affairs, and Compliance and Diversity.

The Impact Ratio Analysis is divided into three areas:

Part One: The Hires Analysis reviews the hiring practices by comparing the number of hires to applicants;

Part Two: The Promotion Analysis examines the promotion, upgrades/re-classification and transfers by comparing the number of employees promoted to incumbents;

Part Three: The Termination Analysis calculates the attrition rate by comparing the number of terminations to incumbents.

The actions completed during the previous 12 months are summarized in the following documents:

- 1. Analysis of Personnel Activity Table
  - a. New Hires

The College hired 69 new full time employees; of these, 42 were women and 50 were minorities.

#### b. Promotions/Upgrades

Of the seven (7) members of the professoriate who applied for promotion, seven (7) received an upgrade in rank. In the Higher Education Officer series one (1) employee was reclassified. There were three (3) promotions in the IT Job title series; and one (1) promotion in the CUNY Office Assistant job title and one (1) promotion in the CUNY Administrative Assistant job title.

Of the seven (7) members of the professoriate who applied for promotion and received an upgrade in rank, three (3) are female and three (3) are of minority descent. One (1) white male in the Allied Health – Radiological Tech unit (Health Professions AAU) was promoted from Associate Professor to Full Professor; one (1) Asian male in the Natural Sciences – Physical Sciences unit (Physical Sciences AAU) was promoted from Assistant Professor to Associate Professor; one (1) white male in the English Department (English AAU) was promoted from Assistant Professor to Associate Professor; one (1) White female and one (1) Hispanic male in the Natural Sciences - Biology unit (Agricultural Life Sciences AAU) were promoted from Assistant Professor to Associate Professor; one (1) Hispanic female in the Mathematics Department (Mathematics AAU) was promoted from Assistant Professor to Associate Professor; one (1) Hispanic female in the Behavioral and Social Sciences Department (Social Sciences AAU) was promoted from Assistant Professor to Professor; and one (1) white female in the Behavioral and Social Sciences Department (Social Sciences AAU) was promoted from Assistant Professor. There were no applications for promotions in the professoriate ranks that were denied this reporting year.

In the Non-Faculty areas,

There was one (1) re-classifications in the HEO series: one (1) Hispanic male was re-classified from HE Assistant to HE Associate.

There were three (3) promotions in the IT Job title series: three (3) Hispanic males were promoted in the IT Assistant levels. In the CUNY Office Assistant job title, one (1) Hispanic female was promoted to CUNY Office Assistant 4. In the CUNY Administrative Assistant job title, one (1) black female was promoted to CUNY Administrative Assistant 2.

#### c. Terminations/Separations

The number of employees separated from the workforce was 46, including 27 women and 40 minorities.

The Termination Analysis showed no major concerns for any of the job groups. Total separations for the period were 46 employees, which equaled 19 males and 27 females. Females comprised 58.7% of the terminations. Minorities comprised 40 (86.9%) of the total separations and Non-Minorities comprised 9 (13.3%). However, when the analysis is compared to incumbents, the representation of protected group members among the terminations parallels their representation within the workforce.

The separations included 9 retirements; 27 voluntary separations; 9 involuntary separations; and 1 death. A review of the separations from service uncovered that many of these employees retired or took other positions.

#### d. Transfers

The number of employees who transferred was two (2), including two (2) women, both of whom are from protected minority groups.

2. Analysis of Applicant Data-Recruitment Documentation

A review of this year's data-recruitment information reveals that College is recruiting, interviewing, and making job offers to a high percentage of women and protected groups. This reporting period, the College received 4446 total applications. Of the applicants, 2424 or 54.5% were women and 3374 or 75.8% were from minority groups (36.6% Black, 28.7% Hispanic, and 9.7% Asian).

Of the 265 interviews that were conducted, 151 or 56.9% of the interviewees were women and 192 or 72.4% were from minority groups (27.9% Black, 34.7% Hispanic, and 9.0% Asian).

Of the 73 job offers that were given this reporting year, 45 or 61.6% were to women and 52 or 71.2% were to minorities (16 Black, 34 Hispanic, and 2 Asian). There are no disparities apparent in the number of offers made to female and minority candidates.

See Appendix E for Personnel Activity Table/Applicant Data-Recruitment Documentation.

3. Impact Ratio Analysis

The analysis indicated no adverse impact in any of the categories.

The female hiring rate this reporting year is 61.6%. Females were the "Favored Group" in the following EEO-6 categories: Faculty, Professional/Non-Faculty, Secretarial/Clerical, Technical/Paraprofessional, and Service Maintenance. However, in the Skilled Trades EEO-6 category, there were no female applicants or hires.

The minority hiring rate this reporting year is 71.2%. In the analysis of Non-Minority vs. Minority new hires, minorities were the "Favored Group" in the following EEO-6 categories: Executive/Administrative/Managerial, Professional/Non-Faculty, Secretarial/Clerical, Technical/Paraprofessional, Skilled Trades, and Service Maintenance.

With regard to promotions, females were the "Favored Group" in the Secretarial/Clerical EEO-6 category. Minorities were the "Favored Group" in the Secretarial/Clerical and Technical/Paraprofessional EEO-6 categories.

See Appendix F for the Impact Ratio Analysis.

#### G. TENURE ELIGIBILITY SURVEY

A review of the tenure decisions compares employees eligible for tenure to those granted tenure or certificates of continuous employment. Members of the professoriate, college laboratory

technicians (CLTs), and lecturers receive tenure or certificates of continuous employment (CCE), respectively, if recommended by Departmental and College-wide Personnel and Budget (P&B) Committees. The president presents the candidate for tenure or CCE to the Board of Trustees (BOT). If the BOT approves, the tenure status becomes effective on the first of September following approval. In some cases, faculty members may receive consideration for early tenure. See Appendix G for the Tenure Eligibility Survey.

A review of the tenure decisions effective September 1, 2012 reveals the following:

During the reporting period, four (4) Lecturers were presented for tenure; all were recommended and granted tenure by the Board of Trustees, effective September 1, 2012. The recipients included faculty from the following academic units: Mathematics Department (Mathematics AAU), Biology (Agricultural and Life Sciences AAU), Language and Cognition (Education AAU), and Humanities – Visual and Performing Arts unit (Fine, Applied Arts, and Media AAU). Of the four (4) Lecturers, one (1) is female and two (2) are Hispanic. During the reporting period, there were no faculty members from the Professorial ranks who were presented for tenure.

#### H. ANALYSIS OF SYSTEMIC COMPENSATION

The University's Office of Recruitment and Diversity will periodically compare the mean salaries for men versus women and whites versus minorities. The analysis will identify differences in salary by amount (dollars) and percentages; any differences greater than 5% will be examined in greater detail.

#### V. ACTION-ORIENTED PROGRAMS

The Action-Oriented Programs designed to address the underutilization of women and minorities and any adverse impact of the employment practices are discussed below. These Programs are carried-out throughout the AAP year. The College tailored its action-oriented programs to ensure these initiatives are specific to the problem(s) identified.

#### A. IMPLEMENTATION OF ACTION PROGRAM 2012 -2013

The results-oriented activities to address underutilization during the past year (2012- 2013) include:

The College continues to make efforts to recruit candidates from protected groups. During the reporting period, job announcements were advertised in various periodicals and websites that have wide circulation and readership, including the Chronicle of Higher Education and the CUNY and Hostos Community College websites. Job advertisements are also disseminated to various ethnic organizations, including the Asian American/Asian Research Institute (AAARI), Institute for Research on the African Diaspora in the Americas and the Caribbean (IRADAC), the John D. Calandra Italian-American Institute, and the National Puerto Rican Coalition, Inc, and advertised in other professional publications and list-serves. In addition, the College sends

all job announcements to the Bronx Outreach Specialist at the US Dept. of Veterans Affairs and the NYS Adult Career and Continuing Education Services – Vocation Rehabilitation unit (ACCESS – VR), an organization that assists people with disabilities. The University also sends advertisements to wide-reaching recruiting sources such as HERC, Indeed.com, Monster.com, and Inside Higher Ed.

In addition, during job searches, the Chief Diversity Officer (CDO) conducts a "charge" meeting in which search committee members are apprised of the College's commitment to diversity, pluralism, inclusion, and fostering a non-discriminatory working environment. The CDO also instructs the search committee to refrain from asking irrelevant interview questions relating to protected categories, including, but not limited to, race, national origin, ethnicity, sex, disability, and military status. The CDO is available for any questions the committee chair/members may have with respect to the search process. The College will continue to examine its recruitment practices so that there are diverse applicant pools for vacancy announcements.

The College also developed a five-year Faculty Diversity Strategic Plan which will be implemented beginning in the Fall 2013. The Plan focuses on continuously improving in three goal areas in the faculty ranks: (1) recruitment; (2) retention, and (3) climate.

Finally, Hostos' Office of Compliance and Diversity (OCD) continues to implement its Equal Employment Opportunity (EEO) training program designed to provide supervisors and employees with up-to-date federal, state, and local anti-discrimination laws and regulations, information about reasonable accommodations, and information regarding filing complaints. The EEO training sessions include discussions on the College's commitment to affirmative action, diversity, and non-discrimination. During the 2012-2013 reporting period, the OCD conducted 14 EEO training sessions for faculty and staff and trained all new employees hired in 2012. During the 2012 reporting period, the OCD trained approximately 120 supervisors. The OCD plans to have supervisors and managers trained in EEO matters for the upcoming reporting period.

1. Goal Attainment 2012-13: Addressing Underutilization

The College hired 69 employees into full time positions between July 1, 2012 and June 30, 2013 as depicted in the Personnel Activity Table. The impact of these appointments is included in the Comparison of the 2012 and 2013 Underutilization (IV. E.), which identifies the extent to which disparities between incumbency and availability in AAUs were eliminated, reduced or remained unchanged.

2. Initiatives and Activities

The following are programs the College has implemented to support faculty retention and advancement:

In keeping its commitment to retain the best faculty, Hostos' Office of Faculty Development and Curriculum offers various opportunities and programs for professional development, including,

a. <u>The Center for Teaching and Learning (CTL)</u>, which is dedicated to promoting academic achievement, leadership, and professional growth for faculty (and students) from diverse backgrounds. The Center assists faculty by providing support for teaching innovation, i.e. encouraging diverse teaching modes and integration of innovative techniques; supporting conference attendance; supporting faculty research initiatives (by offering assistance to locate funding sources, grant-writing workshops, etc.); and assisting faculty curriculum development and revision. The CTL encourages relationship, community, and team-building within disciplines and across divisions.

The sessions are designed as technical-assistance sessions that support faculty in the development of their ideas. Select CTL Professional Development sessions offered during Fall 2012- Spring 2013 semesters included:

-Cultural Workshop: Hostos Legacy Series: Integrating the Work of Eugenio Maria de Hostos into Curriculum with Prof. Orlando Hernandez, Modern Languages unit, Humanities Department
- Classroom Modifications for Veterans with Prof. Alisa Roost, Visual and Performing Arts unit, Humanities Department
-Celebrating Black History Month, 24th National African American Read-in with Prof. Cynthia Jones, English Department
-Celebrating Faculty Achievements: New Directions in Italian & Italian-American History -Book Talk with Prof. Ernest Ialongo (co-editor and co-author), Social Sciences unit, Behavioral and Social Sciences Department

b. <u>Cultural-Academic Programs</u>, administered by the Women's and Gender Studies Program, are events designed to generate increased interaction between faculty and students that focus on cultural issues and questions in order to heighten awareness and appreciation of differences to enhance teacher and learner perspectives and improve student learning outcomes.

The Women's and Gender Studies Program offered two cultural series open to faculty and students during AY 2012-2013:

-Women's and Gender Studies Film Series, "Crossing Borders/Pushing Boundaries," which featured movies including:

Whale Rider; Brokeback Mountain; and The Help -Celebrating Women's History Month, which includes an Opening Ceremony and Awards Ceremony

Among the activities to promote diversity the College also held the following:

-African-American Faculty and Staff Meet and Greet, in celebration of African American History Month, February 2013
-Afro-Stretch Movement Workshop, February 2013
-Neurobiological Awareness Day, a discussion on Neurobiological Spectrum

Disorders and Disabilities, February 2013

In addition, the College also held numerous activities to promote diversity via the Hostos Center for the Arts & Culture, the College's centerpiece for cultural activity. The Center consists of a museum-grade art gallery, a 367-seat theater, and a 907-seat concert hall. The Hostos Center for Arts and Culture has distinguished itself for showcasing the cultural traditions of the communities that the Center serves, by presenting premiere festivals and concert series.

The Hostos Center for Arts and Culture produces and presents dance, painting, sculpture, drama and literary arts, from folk traditions to the *avant-garde*. A typical season includes a visual arts exhibition; periodic festivals featuring different cultural traditions; the Hostos Repertory Company; and an individual artists' program consisting of commissions and residencies. Other cultural activities include celebrations of Hispanic Heritage Month, Black History Month, Dominican Heritage Month, Puerto Rican Heritage Month, Women's History Month, Hanukkah, Kwanzaa, and Christmas via live music concerts, art and photography exhibits, dance concerts, film presentations, and lectures.

All series are open to the College community at no cost or at significant discounts, depending on the nature of the event. The 2012 - 2013 season included the following performances:

<u>BomPlenazo 2012</u> – The biennial celebration of Afro-Puerto Rican culture featured four nights of concerts, dance performances as well as workshops on dancing, percussion and mask-making.

<u>Song of Extinction</u> – A play about a musically gifted boy who has a magical journey - from the Cambodian fields of his youth into the undiscovered country beyond.

<u>Ebony Ecumenical Ensemble</u> – In its 34<sup>th</sup> Annual Concert, Release Your Song: Music of the African American Religious Experience. A Black History Month celebration concert of gospel music, spirituals and anthems. Directed by renowned musical director Bettye Franks Forbes.

<u>Momma's Hip Hop Kitchen, Vol. 6</u> – The annual music, dance, spoken word, hiphop event showcasing women performers and activists in the world of Hip Hop.

#### 3. Dissemination of Non-Discrimination Policy and Program

The Non-Discrimination Policy is available on the College's website, in the Office of Compliance and Diversity, on the OCD website, and provided at Equal Employment Opportunity (EEO) training sessions for managers and employees. The president's Re-Affirmation Letter is sent to all employees and students. The AAP is in the library, in the Office of Compliance and Diversity, and on the OCD website.

#### B. RESPONSE TO 2013 UNDERUTILIZATION

The College has established a placement goal whenever minority or female representation within an AAU was less than would reasonably be expected given the availability data. Corrective actions were developed only when the underutilization equaled at least one whole person.

1. Placement Goals for 2013-14

Placement goals to address female and minority underutilization are established by AAU equal to the current availability data for the job group. As the UAWs display, the utilization analysis disaggregates the groups within total minorities to identify underutilization of protected ethnic/racial classes. The College establishes placement goals for women, total minority and each racial/ethnic group underutilized. The goals match the availability data and are displayed in the chart *Comparing Incumbency to Availability and Annual Placement Goals* (Appendix C).

Placement goals help guide recruitment activities and the College will observe good faith efforts to recruit a broad and inclusive pool of qualified applicants.

Placement goals help guide recruitment activities and the College will observe good faith efforts to recruit a broad and inclusive pool of qualified applicants. The College plans to hire in the following job groups in which underutilization currently exists:

Exec/Admin/Managerial – Administration Level I; Exec/Admin/Managerial - Administration level 3; Faculty (Professorial): Physical Sciences, Library, Education, Health Professions – Nursing, Health Professions – Dental Hygiene, Modern Languages, Social Sciences, English, and Foreign Languages.

2. Employment Practices: Recruitment, Selection, and Advancement

The placement goals to eliminate underutilization will be achieved through advertising and recruiting efforts that broaden the applicant pool and other results oriented campus initiatives. The College's employment practices conform to the bylaws of the Board of Trustees of The City University of New York, applicable collective bargaining agreements as well as Federal, State, and Local laws and regulations. The College's workforce is divided into a) the Instructional Staff, consisting of teaching and non-teaching employees; and b) the Classified Staff, whose employment is governed by the Rules and Regulations of the CUNY Classified Civil Service. A three member independent Civil Service Commission, appointed by the Board of Trustees, helps to ensure compliance with affirmative action and equal employment policies.

As part of the University's affirmative action program, procedures for the recruitment and appointment of members of the instructional staff have been developed. The College posts vacancies as prescribed by CUNY policies to ensure equal employment opportunities. The recruitment, selection, and advancement processes for the members of the Instructional Staff comply with CUNY's policies and procedures. Non-teaching instructional staff vacancies are typically posted for 30 days and openings for appointments to the faculty are posted for 60 days.

The PSC/CUNY Collective Bargaining Agreement expressly forbids promotions in the HEO series. The process for faculty promotions is outlined in BOT bylaws. There are promotional examinations offered to employees in select civil service titles.

The College has developed search and screening guidelines for personnel involved in the recruiting and hiring process. The Compliance and Diversity and Human Resources Offices monitor the recruitment and selection practices of all employees. Specifically, the CDO is responsible for ensuring that the following initiatives are undertaken or continue to be implemented:

- 1. Broadening recruitment efforts to reduce or eliminate underutilization.
- 2. Charging search committees to familiarize them with recruitment protocol.
- 3. Attending joint meeting between CDOs and the University Advisory Council on Diversity (UACD) to discuss issues of concern.
- 4. Attending informational sessions and training provided at monthly meetings of the Council of Chief Diversity Officers (CCDO).
- 5. Demonstrating compliance with University policy and procedures during UACD site visits.
- 6. Encouraging employees to participate in University-sponsored professional development programs.
- 7. Ensuring that all interviews, offers of employment and/or wage commitments are consistent with College policy.
- 8. Providing information and guidance on equal opportunity and non-discrimination matters for supervisors and employees.
- C. INTERNAL AUDIT AND REPORTING

The internal audit and reporting system is used as the basis for evaluating results-oriented programs and affirmative action efforts. The records are maintained in the CUNYfirst system to provide information for updating the Affirmative Action Plan. The president has designated responsibility for implementing the audit and reporting system of the AAP to the CDO who will:

1. Monitor the records of personnel activities, including new hires, transfers, promotions, and terminations.

2. Review personnel activities and the AAP with senior level officers.

3. Advise senior management of program effectiveness and provide recommendations to improve areas of concern.

#### VI. COVERED VETERANS AND INDIVIDUALS WITH DISABILITIES

#### A. REVIEW OF PERSONNEL PROCESSES

To ensure that all personnel activities are conducted in a job-related manner that provides and promotes equal employment opportunity for all known covered veterans and employees and applicants with disabilities, reviews are periodically made of the College's examination and selection methods to identify barriers to employment, training, and promotion and to ensure that all personnel activities are conducted in a manner which provides and promotes equal opportunity.

The College ensures that its personnel processes do not stereotype individuals with disabilities or veterans or otherwise limits their access to jobs for which they are qualified and that they are featured in college publications.

#### B. REVIEW OF PHYSICAL AND MENTAL JOB QUALIFICATIONS

To ensure that all physical and mental qualifications and requirements are job-related and consistent with business necessity and promote equal employment opportunity for all covered veteran and employees and applicants with disabilities, reviews are periodically made of the College's physical and mental qualifications and requirements as they relate to employment, training, and promotion.

<u>Schedule for Review</u>: Any previously reviewed classification of positions will be reviewed again if there is a change in working conditions which affects the job's physical or mental requirements (e.g. new requirements or equipment.) As new job qualifications are established, the College will review the physical and mental job qualification to ensure that the qualifications do not screen out or tend to screen out qualified disabled individuals or protected veterans and that the qualifications are job related and consistent with business necessity and the safe performance of the job.

To the extent that physical or mental job qualification requirements screen out or tend to screen out qualified disabled individuals or protected veterans in the selection of current employees or applicants for employment or other changes in employment status such as promotion or training, the College assures that the requirements are related to the specific job(s) for which the individual is being considered. Both the Human Resources and Compliance and Diversity review job descriptions for vacant positions. Moreover, the University's Office of Human Relations Management conducts periodic analyses of the description of positions for which recruitment will be undertaken. This review compares the position vacancy notice with the established criteria. Any disparity with the essential functions of the job and the qualifications are brought to the attention of the college's Office of Human Resources.

# C. REASONABLE ACCOMMODATION TO PHYSICAL AND MENTAL LIMITATIONS

The College provides reasonable accommodations to physical and mental limitations of applicants and employees with disabilities or disabled veterans. The College makes reasonable accommodations under this condition to those individuals who have requested a reasonable accommodation. Under the University's Reasonable Accommodation Policy, the Human Resources Director is responsible for making arrangements to provide reasonable accommodations to applicants for employment, current employees and visitors. Anyone may request an accommodation by contacting the Human Resources Office.

To formally request an accommodation, individuals with disabilities should contact:

Name: Keisha Pottinger Title: Human Resources Manager Phone: 718-518-6652 Fax: 718-518-6621 Email: kpottinger@hostos.cuny.edu

Procedures for requesting an accommodation are detailed in *Procedures for Implementing Reasonable Accommodation at The City University of New York*, available at: <a href="http://www.cuny.edu/about/administration/offices/ohrm/policies-procedures/reasonable-accommodation.html">http://www.cuny.edu/about/administration/offices/ohrm/policies-procedures/reasonable-accommodation.html</a>.

The College also accommodates employees who serve in the armed forces with its liberal military leave policy, which includes granting leaves of absence to employees who participate in honor guards at the funeral of veterans.

#### D. HARASSMENT PREVENTION PROCEDURES

The University has developed procedures to ensure that individuals with disabilities or veterans are not harassed. (See II. *Non-Discrimination and Affirmative Action Policies*). As specified in the University policy, the 504/ADA Coordinator, Eugene B. Sohn, is responsible for coordinating efforts to ensure access and non-discrimination for individuals with disabilities. To file a complaint, individuals should contact the 504/ADA Coordinator.

## E. EXTERNAL DISSEMINATION OF EEO POLICY, OUTREACH AND POSITIVE RECRUITMENT

Efforts to disseminate the Non-Discrimination Policy and conduct outreach and positive recruitment include the following:

1. Publishing the Non-Discrimination Policy in the New York *Times* by ORD.

- 2. Initiating and maintaining communication with organizations having special interests in the recruitment of and job accommodations for disabled veterans, other veterans, and individuals with disabilities.
- 3. Disseminating information concerning employment opportunities to media that reach disabled veterans, other veterans, and individuals with disabilities.
- 4. Informing recruiting sources, in writing and orally, of the Affirmative Action policy for disabled veterans, other veterans, and individuals with disabilities.

# F. INTERNAL DISSEMINATION OF EEO POLICY, OUTREACH AND POSITIVE RECRUITMENT

To foster positive support for the affirmative action program for covered veterans and individuals with disabilities, the College will implement or continue to implement the following internal dissemination of its policy and procedures:

- 1. Including the policies in the College's policy manual and other in-house publications.
- 2. Scheduling training sessions for employees involved in recruitment, selection, promotion.
- 3. Discussing the policies thoroughly in both employee orientation and management training programs.
- 4. Including articles on accomplishments of disabled veterans, other veterans, and workers with disabilities in College publications.
- 5. Posting the Reasonable Accommodation's policy on College bulletin boards, along with CUNY's Non-Discrimination Policy, which includes protection from harassment on the basis of disability.
- 6. Featuring persons with disabilities in handbooks or similar publications for employees.
  - G. AUDIT AND REPORTING SYSTEM

The 504/ADA Coordinator is responsible for the College's audit and reporting system that addresses the following:

- 1. Measures the effectiveness of the College's overall Affirmative Action Program and whether the College is in compliance with specific obligations.
- 2. Indicates the need for remedial action.

3. Determines whether there are any undue hurdles for individuals with disabilities and veterans regarding campus sponsored educational, training, recreational, and social activities.

In addition, the 504/ADA Coordinator works with the UACD if audits uncover issues. The campus Coordinators also receive regular guidance concerning reporting systems at the monthly CCDO meetings and the periodic 504/ADA Coordinators meeting.

#### H. RESPONSIBILITY FOR AAP IMPLEMENTATION

As part of its efforts to ensure equal employment opportunity to disabled veterans, other veterans, and individuals with disabilities, the College has designated the following staff to support this endeavor:

Charles Uwa, Veterans Coordinator Eugene Sohn, Chief Diversity Officer Gabriella Burd, Dir. of Services for Students with Disabilities Office/Accessibility Resource Center

#### 1. The President

The president is responsible for the implementation of the program and appoints the 504/ADA Coordinator to oversee that the College is in compliance.

#### 2. The 504/ADA Coordinator

The president assigned the duties of the 504/ADA Coordinator to Chief Diversity Officer Eugene B. Sohn.

The responsibilities of the 504/ADA Coordinator include:

- Monitoring the college for 504/ADA compliance
- Resolving issues before they become potential grievances
- Making and informing applicants of final decision regarding disputed accommodations
- Collecting and maintaining information on number of accommodations requested and provided
- Ensuring pertinent records are stored securely and protected from damage or loss
- Ensuring medical documentation is kept confidential, used to evaluate accommodation requests, and shared only on a need- to- know basis.
- Providing training, if appropriate, to those who interact with individuals with disabilities.

#### 3. 504/ADA Committee

The 504/ADA Committee serves as an advisory committee to the Coordinator.

The Committee is comprised of representatives from various divisions, departments, and programs, including individuals with disabilities.

The Committee members are composed of faculty members, staff members, and students who show an interest in promoting the awareness of disabilities-related issues. The members of the committee are:

Julie Trachman, Co-chair, Prof., Natural Sciences Dept. Elyse Zucker, Co-chair, Prof., English Dept. Carmen Mondesire-Alustiza, Prof./College Discovery Counselor Ralph Schwartz, Prof., Natural Sciences Dept. Alice Cunningham, Prof., Mathematics Dept. Leigh Phillips, Prof., English Dept. Alejandrina Pena, Staff Nurse Jason Libfield, Student Leadership Coordinator Azizi Seixas, Prof., Behavioral and Social Sciences Dept. Susan Miceli, Counselor Jessica Matties, Student (President of Abilities Awareness Club) Joe Bermudez, Alumnus Ex-officio: Mr. Eugene Sohn, Chief Diversity Officer Ex-officio: Ms. Gabriella Burd, Dir. of Services for Students with Disabilities Office/ Accessibility Resource Center

#### 4. College Officials

In their direct day-to-day contact with college employees, college officials assume certain responsibilities to help the College comply with disability regulations, including working with the Office of Human Resources to identify reasonable accommodations.

#### I. TRAINING TO ENSURE AA IMPLEMENTATION

Employees involved with the recruitment, selection, promotion, disciplinary actions, training, and related processes of individuals with disabilities or veterans are acquainted with the College's Affirmative Action Program. The University Office of Recruitment and Diversity and Office of Professional Development and Learning Management provide training opportunities to help employees maximize their personal and workplace effectiveness, including Diversity Training courses.

The College also provides opportunities for employees to attend pertinent conferences to enhance their knowledge of disability issues.

#### J. COMPENSATION

When offering employment or promotion to individuals covered by VI. - Covered Veterans and Persons with Disabilities, the amount of compensation offered is not reduced because of any disability income, pension or other benefit that the applicant or employee receives from another source.

#### K. INVITATION TO SELF-IDENTIFY

Veterans applying for classified positions may self-identify pre-employment in order to receive a Veteran's Credit. Individuals with disabilities applying may self-identify when requesting reasonable accommodations. For all other positions, veterans and individuals with disabilities have an opportunity to self-identify once hired.

## **APPENDIX A**

## PRESIDENT'S REAFFIRMATION LETTER

### OFFICE OF THE PRESIDENT

To: Campus Community

From: Félix V. Matos Rodríguez, Ph.D. President



Date: September 5, 2012

Re: Reaffirmation of Diversity/Equal Opportunity/Affirmative Action

The City University of New York and Hostos Community College are dedicated to maintaining an inclusive work and learning environment, and I write to strongly reaffirm Hostos' commitment, and my own commitment, to the principles of affirmative action, equal opportunity, and diversity.

It is the policy of The City University of New York and Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, creed, national origin, ethnicity, ancestry, religion, age, sex, sexual orientation, gender identity, marital status, legally registered domestic partnership status, disability, predisposing genetic characteristics, alienage, citizenship, military or veteran status, or status as a victim of domestic violence. Sexual harassment, a form of sex discrimination, is also prohibited.

The City University of New York, as a public university system, adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others Section 1324b of the Immigration and Nationality Act (INA), Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, as amended, Section 402 of the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes," as delineated in Executive Order 11246: (i.e. Black, Hispanic, Asian/Pacific Islander, American Indian/Alaskan Native and Women), were expanded on December 9, 1976 by the Chancellor of The City University of New York to include Italian-Americans. The U.S. Office of Management and Budget further expanded these protected classes in 2006 to include two or more races (not Hispanic or Latino) and replaced Asian/Pacific Islander, with Asian (not Hispanic or Latino) and Native Hawaiian (not Hispanic or Latino), Black was renamed as Black or African American (not Hispanic or Latino) and Hispanic was renamed Hispanic or Latino.

I have assigned the responsibility for the implementation and monitoring of our compliance program to Affirmative Action Officer Eugene B. Sohn, Esq., who will also serve as the 504/ADA Coordinator and Title IX Coordinator. The vice presidents, deans, directors, managers and supervisors share responsibility for ensuring our compliance with these policies and laws. The Affirmative Action Office is located in Room A-336 at 475 Grand Concourse, and the telephone number is (718) 518-4284.

I look forward to your energetic involvement in the affirmative/diversity programs, and thank you for your assistance and support as we continue in our efforts.



### **APPENDICIES B – B24**

### UTILIZATION ANALYSIS WORKSHEETS

### APPENDIX B – B1

## EXECUTIVE/ADMINISTRATIVE/MANAGERIAL

## FIRST/ MID LEVEL OFFICALS

	UTILIZ	TION ANAL Two Factor A		HEET		
			College:       Eugenio Maria de Hostos Community College         Semester/Year:       FALL, 2013			
AFFIRMATIVE ACTION UNIT: ADMINISTRATION I		Constituent Depart	ments:			
EEO CATEGORY:		Job Titles: E	XECUTIVE COMPEN	ISATION PLAN TITLES		
Executive/Senior Level Official and Managers						
JOB GROUP:			sident / Vice Presider / Associate Administi	it / Assistant Vice Preside rator	ent	
ADMINISTRATION I						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	0.40	22.4	9.9	4.0	2.5	3.0
2. % of Minorities/Females promotable, transferable, or trainable	0.60	25.0	16.6	6.4	5.2	4.9
GROUP TOTAL NO.: 19			T	T		- 
No. Male: 8 No. Female: 11		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# <b>11</b> % 57.9	# <b>15</b> % 78.9	# <u>3</u> % <u>15.8</u>	# <u>11</u> % <u>57.9</u>	# <u>1</u> % <u>5.3</u>
OVERALL AVAILABILITY:		% 47.4	%26.5	%10.4	% 7.7	%7.9
UNDERUTILIZATION:		% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% 2.6 # 0.5 UU 1

\*\*Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

#### FACTOR / SOURCE SHEET

**FALL**, 2013

#### Executive/Senior Level Official and Managers <u>ADMINISTRATION I:</u>

**Executive Compensation PlanTitles** 

President Senior Vice President / Vice President / Assistant Vice President Associate Dean / Associate Administrator Assistant Dean Administrator

CUNY Administration I Degree Weighting - Source: CUPS 062 as of April 16,
2012. (degrees held by employees in CUNY Administration I)
Ph.D. = 50.6%
M.A. = 32.7%
B.A. = 13.9%

FACTORS	<u>SOURCES</u>	<u>WEIGHT</u>
Factor 1	National - Earned Degrees Conferred PHD, MA, BA - 2009-10*	0.4
Factor 2	CUNY Survey 2011 - selected titles	0.6

\* Note: US Dept of Education's Postsecondary Studies Division indicates 2008 is the latest data available as of 07/20/2012.

Factor 1: National Earned Degrees Conferred PHD, MA, BA - 2009-10\*

multiply by weight -	0.4	22.4	9.9	4.0	2.5	3.0
		56.1	24.8	10.1	6.3	7.6
		Female.	<u>Minority</u>	American	<u>Latino</u>	or Other Pac. Isl.
			**Total	African	Hispanic or	Asian or Nat. Haw.
				BIACK OF		

Plack or

Factor 2: CUNY Survey 2011 - selected titles:

OVERALL AVAILABILITY	47.4	26.5	10.4	7.7	7.9	
multiply by weight - <b>0.6</b>	25.0	16.6	6.4	5.2	4.9	
	41.7	27.6	10.7	8.7	8.1	
	1,107	732	284	231	214	2,653
Professor	719	439	147	135	154	1,927
HEO	388	293	137	96	60	726
	Female	Minority	American	Latino	or Other Pac. Isl.	Total
		**Total	Black or African	Hispanic or	Asian or Nat. Haw.	

U	TILIZAT	ION ANALYS	IS WORKS	SHEET		
		Two Factor Ava	ilability			
			College:	Eugenio Maria de		nunity College
			Semester/Y	ear: FA	ALL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Departm	ments:			
ADMINISTRATION II						
EEO CATEGORY:		Job Titles:				
First/Mid Level Officials and Managers						
Ŭ		Hig	her Education (	Officer (HEO)		
		Hig	her Education /	Associate (HEA)		
JOB GROUP:						
ADMINISTRATION II						
			**Tota		Hispanic	Asian or Nat. Haw.
FACTORS:	Weighting	Females	Minorit	y American	or Latino	or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	0.40	23.0	10.7	7 3.9	3.2	3.2
2. % of Minorities/Females promotable, transferable, or trainable	0.40	20.0	10.7	0.0	0.2	0.2
- /	0.60	35.6	29.6	5 14.5	7.7	7.1
GROUP TOTAL NO.: 58			1			
No. Male: 22 No. Female: 36		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 36	# 44	<b>4</b> # <b>12</b>	# 26	# 6
		% 62.1	% 75.9	9 % 20.7	% 44.8	% 10.3
OVERALL AVAILABILITY:						
		% 58.6	% 40.3	<u> </u>	% 10.9	% 10.3
UNDERUTILIZATION:		% NONE	% NONE	E % NONE	% NONE	% 0.0
· · · · · · · · · · · · · · · · · · ·		# 0.0	# 0.0		# 0.0	# 0.0
		UU 0				
				-		

#### FACTOR / SOURCE SHEET

## FALL, 2013

# First/Mid Level Officials and Managers ADMINISTRATION II

#### Higher Education Officer (HEO) Higher Education Associate (HEA)

FACTORS	SOURCES	WEIGHT
Factor 1	4STATE - EDC - Bachelors 2009-10*	0.4
Factor 2	CUNY Survey - selected titles -CUPS miniflat selected criteria	<u>0.6</u>
		1.0
	* Note: US Dept of Education's Postsecondary Studies Division in	dicates 2010 is the
	latest data available as of 07/20/12.	

Factor 1: 4STATE - BA 2009-10\*

		<u>Female</u>	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> American	<u>Hispanic</u> or Latino	<u>Asian or</u> <u>Nat. Haw.</u> <u>or Other</u> <u>Pac. Isl.</u>
		57.4	26.7	9.8	8.1	8.1
multiply by weight	0.4	23.0	10.7	3.9	3.2	3.2

Factor 2: Promotable, Transferable, Trainable employees within contractors organization. - CUNY Survey - selected titles. Selected criteria from April 16, 2012 CUPS miniflat file. HEasst. and aProf with Date of appt. to title prior to 4/16/2007.

			<u>Female</u>	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> <u>or Latino</u>	<u>Asian or</u> <u>Nat. Haw.</u> <u>or Other</u> <u>Pac. Isl.</u>	<u>Total</u>
HE asst.			362	319	179	104	32	533
Asst. Prof.			440	349	148	70	128	820
TOTAL			802	668	327	174	160	1,353
			59.3	49.4	24.2	12.9	11.8	
	multiply by weight	0.6	35.6	29.6	14.5	7.7	7.1	
OVERALL	AVAILABILITY		58.6	40.3	18.4	10.9	10.3	

# APPENDIX B2 – B11 FACULTY: PROFESSORIAL

Two Factor Availability

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			College: Eu Semester/Year:	igenio Maria de F F <i>F</i>	Hostos Commu ALL, 2013	nity College
AFFIRMATIVE ACTION UNIT: Agricultural/Life Science		CONSTITUENT DEPA Natural Science				
EEO CATEGORY:		Job Titles:				
FACULTY		Professor; /	Associate Profes	sor; and Assista	nt Professor	
JOB GROUP: PROFESSORIAL		-				
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	54.2	24.3	4.3	6.1	13.3
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>						
GROUP TOTAL NO.:         9           No. Male:         4         No. Female:         5		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 5 % 55.6	# <u>3</u> % <u>33.3</u>	# <u>1</u> % <u>11.1</u>	# <u>2</u> % <u>22.2</u>	# 0 % 0.0
OVERALL AVAILABILITY:		%54.2	%24.3	%	%6.1	%13.3
UNDERUTILIZATION:		% NONE # 0.0 UU 0	% <u>NONE</u> # <u>0.0</u> UU <u>0</u>	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% <u>13.3</u> # <u>1.2</u> UU <u>1</u>

FALL, 2013

Affirmative Action Unit:	Agr	icultural/Life Science	1				
Constituent Departments:	Natu	ral Sciences-Biology					
Job Group:	Pro	fessorial					
Job Titles:	Pro	fessor; Associate Profes	sor; and Ass	sistant Professor			
<u>FAC</u> Fact	or 1 E 4	<u>OURCES</u> DC- Ph.D. 2009 - 10* - 4 ST. Note: US Dept of Educatic ata available as of 8/21/20	on's Postseco		WEIGHT 1.0 ion indicates 20	10 is the latest	
Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009 - 10* Biological and Biomedical Medicines							
		Female	**Total <u>Minority</u>	<u>Black or African</u> <u>American</u>	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.	

\*\*Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

54.2

24.3

4.3

6.1

13.3

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## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

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			College: Eu	genio Maria de I	Hostos Commur	nity College
			Semester/Year:	F <i>I</i>	ALL, 2013	
AFFIRMATIVE ACTION UNIT: Education	CONSTITUENT DEPA Education-Teac Language and C Second Langua	her Education Cognition-English as a				
EEO CATEGORY:	Job Titles:					
FACULTY	Professor; A	ssociate Profess	sor; and Assistar	t Professor		
JOB GROUP: PROFESSORIAL						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	67.8	28.5	18.1	5.4	4.3
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>						
GROUP TOTAL NO.:         18           No. Male:         5         No. Female:         13		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# <b>13</b> % 72.2	# <u>4</u> % <u>22.2</u>	# <u>1</u> % <u>5.6</u>	# <u>3</u> % <u>16.7</u>	# 0 % 0.0
OVERALL AVAILABILITY:		%67.8	%28.5	%18.1	%5.4	%4.3
UNDERUTILIZATION:		% NONE # 0.0 UU 0	% <u>6.3</u> # <u>1.1</u> UU <u>1</u>	% <u>12.5</u> # <u>2.3</u> UU <u>2</u>	% NONE # 0.0 UU 0	% <u>4.3</u> # <u>0.8</u> UU <u>1</u>

FALL, 2013

Affirmative Action Unit:		Education						
<u>Constituent Departments:</u>		ucation-Teacher Education nguage & Cognition- English as a Second Language						
Job Group:	Pr	ofessorial						
Job Titles:	Pro	ofessor; Associate Professor; and Assistant Professor						
<u>FACTC</u> Factor	1	SOURCES WEIGHT EDC- Ph.D. 2009 - 10* - 4States and US Non- 1.0 4ST.						
		* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is to data available as of 8/21/2012.	ne latest					
Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009 - 10* Education								
			or Nat. Haw. or Other Pac. Isl.					
		67.8 28.5 18.1 5.4	4.3					

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

				ollege: Et emester/Year:	u <mark>genio Maria de</mark> F/	Hostos Commu ALL, 2013	nity College
AFFIRMATIVE ACTION UNIT:			DEPARTM	ENTS:			
English	English						
EEO CATEGORY:		Job Titles:					
FACULTY	Profess	or; Ass	ociate Profes	ssor; and Assista	nt Professor		
JOB GROUP:		-					
PROFESSORIAL							
FACTORS:	Weighting	Females		**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	59.2	2	13.9	4.9	3.6	4.5
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>							
GROUP TOTAL NO.: 20		1			-	-	-
No. Male: 7 No. Female: 13		Females		**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 13		2	# 0	#1	# 1
		% 65.0	)%	10.0	% 0.0	% 5.0	% 5.0
OVERALL AVAILABILITY:							
		% 59.2	2 %	13.9	% 4.9	% 3.6	% 4.5
UNDERUTILIZATION:		% NONE		3.9	% 4.9	% NONE	% NONE
		# 0.0	-	0.8	# 1.0	# 0.0	# 0.0
		UU <u>C</u>	) UU	1	UU <u>1</u>	UU <u>0</u>	UU <u>0</u>

FALL, 2013

Affirmative Action Unit:	E	nglish				
Constituent Departments:	E	nglish				
Job Group:	Р	rofessorial				
<u>Job Titles:</u>	P	Professor; Associate Pr	ofessor; and Ass	istant Professor		
	FACTORS Factor 1	<u>SOURCES</u> EDC- Ph.D. 2009 - 10 4ST.	)* - 4States and l	JS Non-	<u>WEIGHT</u> 1.0	
		* Note: US Dept. of Edu data available as of 8/2		ndary Studies Divis	ion indicates 20	10 is the latest
Factor 1: 4States (CT,NJ, NY, F						
	E	nglish Language an	d Literature/Le	etters		
		Female	**Total <u>Minority</u>	Black or African American	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.
		59.2	13.9	4.9	3.6	4.5

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### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

Γ

			College:	Eugenic	o Maria de l	Hosto	s Commu	nity C	ollege
			Semester/				2013		
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DEPARTMENTS:							
Fine/Applied Arts/Media	Humanities- Vi	sual and Perfo	rming Arts						
EEO CATEGORY:		Job Titles:							
FACULTY	Professor a	and Assista	ant Professo	or					
JOB GROUP: PROFESSORIAL									
FACTORS:	Weighting	Females	**Tot Minor		ck or African American		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	51.6	1	9.8	3.3		5.1		10.1
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>									
GROUP TOTAL NO.: 7									
No. Male: 5 No. Female: 2	-	Females	**Tot Minor		ck or African American		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
CURRENT UTILIZATION:		# 2	#	1 #	0	#	1	#	0
		% 28.6	%1	4.3 %	0.0	%	14.3	% _	0.0
OVERALL AVAILABILITY:									
		%51.6	%1	9.8 %	3.3	%	5.1	%	10.1
UNDERUTILIZATION:		% 23.0		5.5 %	3.3	%	NONE	%	10.1
		# <u>1.6</u> UU 2	# UU	0.4 #	0.2	# UU	0.0	# UU	0.7
		UU <u>2</u>		<u> </u>	0		0	<sup>UU</sup> –	<u> </u>

### FALL, 2013

Affirmative Action Unit:		Fine/Applied Arts/M	edia			
Constituent Departments:	н	lumanities- Visual/Perfor	ming Arts			
Job Group:	Ρ	Professorial				
Job Titles:	F	Professor and Assistant F	Professor			
	FACTORS Factor 1	SOURCES EDC- Ph.D. 2009 - 10* 4ST. * Note: US Dept. of Educ			WEIGHT 1.0 sion indicates 20	010 is the latest
Factor 4: 4Ctotos (CT N.L. NV		data available as of 8/21/	/2012.			
Factor 1: 4States (CT,NJ, NY,		ion-451 - EDC - Ph.D. 200 /isual and Performing				
		Female	**Total <u>Minority</u>	<u>Black or African</u> <u>American</u>	<u>Hispanic</u> or Latino	<u>Asian or Nat. Haw. or</u> <u>Other Pac. Isl.</u>
		51.6	19.8	3.3	5.1	10.1

Two Factor Availability

Г

			Col	lege: E	ugenio			os Commu	inity C	ollege
			Ser	nester/Year:		F	ALL	, 2013		
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DE Humanities-M								
Foreign Languages										
EEO CATEGORY:		Job Titles:								
FACULTY	Distinguis	shed F	Professor; P	rofesso	r; and Ass	sistar	t Professo	r		
JOB GROUP: PROFESSORIAL		-								
FACTORS:	Weighting	Females		**Total Minority		k or African merican		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	60.3		22.7		2.5		13.5		5.9
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>										
GROUP TOTAL NO.:         5           No. Male:         5         No. Female:         0	-	Females		**Total Minority		k or African merican		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
CURRENT UTILIZATION:		# 0	#	3	#	0	#	3	#	0
		%	%	60.0	%	0.0	%	60.0	% _	0.0
OVERALL AVAILABILITY:										
		% 60.3	%	22.7	%	2.5	%	13.5	% _	5.9
UNDERUTILIZATION:		% 60.3	%	NONE	%	2.5	%	NONE	%	5.9
		# <u>3.0</u>	# UU	0.0	# UU	0.1	# UU	0.0	# UU	0.3
		<u> </u>	00			0	-	0	-	<u> </u>

FALL, 2013

Affirmative Action Unit:	Foreign Languages							
Constituent Departments:	Humanities-Modern Languages							
Job Group:	Professorial							
Job Titles:	Distinguished Professor; Professor; and Assistant Professor							
<u>FACTOR</u> Factor 1	SOURCES         WEIGHT           EDC- Ph.D. 2009 - 10* - 4States and US Non-         1.0           4ST.         1.0							
	* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.							
Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009 - 10*								
	Foreign Languages, Literatures, and Linguistics							
	**Total <u>Black or African</u> <u>Hispanic</u> <u>Asian or Nat. Haw. or</u> <u>Female Minority American or Latino Other Pac. Isl.</u>							

2.5

13.5

5.9

\*\*Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

60.3

22.7

Two Factor Availability

			College: Eu Semester/Year:		Hostos Commur ALL, 2013	nity College	
AFFIRMATIVE ACTION UNIT: Health Professions	CONSTITUENT DEPARTMENTS:         Allied Health Sciences- Dental Hygiene         Allied Health Sciences- Nursing         Allied Health Sciences- Radiological         Technology						
EEO CATEGORY: FACULTY	Job Titles: Professor; Associate Professor; and Assistant Professor.						
JOB GROUP: PROFESSORIAL FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.	
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	Weighting 1.00	75.0	21.9	8.2	4.8	7.9	
2. % of Minorities/Females promotable, transferable, or trainable  GROUP TOTAL NO.: 25  No. Male: 7 No. Female: 18  OURDEDITUTE JEASION		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.	
CURRENT UTILIZATION:		# <u>18</u> % <u>72.0</u>	# <u>13</u> % <u>52.0</u>	# <u>4</u> % <u>16.0</u>	# <u>6</u> % <u>24.0</u>	# <u>3</u> % <u>12.0</u>	
OVERALL AVAILABILITY:		% 75.0	% 21.9	% 8.2	% 4.8	% 7.9	
UNDERUTILIZATION:		% <u>3.0</u> # <u>0.8</u> UU <u>1</u>	% <u>NONE</u> # <u>0.0</u> UU <u>0</u>	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	

FALL, 2013

Affirmative Action Unit:	l	Health Professions
<u>Constituent Departments:</u>		Allied Health Sciences- Dental Hygiene Allied Health Sciences- Nursing Allied Health Sciences- Radiological Technology Education-Health Education
Job Group:	I	Professorial
Job Titles:	I	Professor; Associate Professor; and Assistant Professor.
Factor 1: 4States (CT,NJ, NY, I	Factor 1	SOURCES       WEIGHT         EDC- Ph.D. 2009 - 10* - 4States and US Non-       1.0         4ST.       1.0         * Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.         Non-4ST - EDC - Ph.D. 2009 - 10*
		Health Professions and Related Programs
		**Total <u>Black or African</u> <u>Hispanic</u> <u>Asian or Nat. Haw. or</u>

Female_	**Total	Black or African	<u>Hispanic</u>	Asian or Nat. Haw. or
	<u>Minority</u>	American	or Latino	Other Pac. Isl.
75.0	21.9	8.2	4.8	7.9

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College: E	ugenio Maria de I	Hostos Commu	nity College
			Semester/Year:	FA	LL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Departme	ents:			
LIBRARY	LIBRARY					
EEO CATEGORY:		Job Titles:				
FACULTY	Associate Pro Instructor	ofessor, Assistant F	Professor,			
JOB GROUP:		-				
Professorial and Non-Professorial						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	75.9	18.2	7.1	7.1	3.8
2. % of Minorities/Females promotable, transferable, or trainable						
GROUP TOTAL NO.:         8           No. Male:         3         No. Female:         5	If Group To	i otal is 4 or less, the	en Job Group is to	bo small to analyze Black or African	   Hispanic	Asian or Nat. Haw. o
		Females	Minority	American	or Latino	Other Pac. Isl.
CURRENT UTILIZATION:		# 5	# 4	# 125	# <u>2</u>	# 1
		% <u>62.5</u>	% <u>50.0</u>	% <u>12.5</u>	% <u>25.0</u>	% <u>12.5</u>
OVERALL AVAILABILITY:		% <u>75.9</u>	% 18.2	% 7.1	%7.1	% 3.8
UNDERUTILIZATION:		% 13.4	% NONE	% NONE	% NONE	% NONE
		# 1.07	# 0.00	# 0.00	# 0.00	# 0.00
		υυ 1	υυ Ο	υυ Ο	υυ Ο	υυ Ο

#### **LIBRARY**

#### Professorial and Non-Professorial

 JOB GROUP:
 ALL FACULTY \*\*\*

 FACULTY
 Associate Professor, Assistant Professor, Instructor

### SOURCE

**WEIGHTING** 

 Factor 1: 4State Earned Degree Conferred (EDC)- M.A. and Ph.D. 2009-10\* weighted at 50% and
 1.0

 National - USN4ST EDC M.A. and Ph.D. 2009-10\* weighted at 50%. Derived from NCES Postsecondary Studies Division.

\* Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 07/20/2012.

Factor 1: 4State - Earned Degree Conferred (EDC) - M.A. and Ph.D. 2009-10\* - Library Science.

				Black or		Asian or Nat.
			**Total	<u>African</u>	<u>Hispanic</u>	Haw. or Other
		<u>Female</u>	Minority	<u>American</u>	<u>or Latino</u>	Pac. Isl.
Ph.D.		80.0	13.3	6.7	0.0	6.7
50% weight	0.5	(40.0)	(6.7)	(3.4)	(0.0)	(3.4)
M.A.		80.2	14.6	5.1	4.6	4.5
50% weight	0.5	(40.1)	(7.3)	(2.6)	(2.3)	(2.3)
TOTAL	_	80.1	14.0	6.0	2.3	5.7
weight at .20		16.0	2.8	1.2	0.5	1.1

National - USN4ST (EDC) - M.A. and Ph.D. 2009-10\* - Library Science.

				Black or		Asian or Nat.
			**Total	African	<u>Hispanic</u>	Haw. or Other
		<u>Female</u>	Minority	<u>American</u>	<u>or Latino</u>	Pac. Isl.
Ph.D.		67.7	22.6	9.7	9.7	3.2
50% weight	0.5	(33.9)	(11.3)	(4.9)	(4.9)	(1.6)
M.A.		82.0	16.0	5.0	6.5	3.6
50% weight	0.5	(41.0)	(8.0)	(2.5)	(3.3)	(1.8)
TOTAL	_	74.9	19.3	7.4	8.2	3.4
weight at .80		59.9	15.4	5.9	6.6	2.7
Sum of 4State a	and	16.0	2.8	1.2	0.5	1.1
USN4ST		<u>59.9</u>	<u>15.4</u>	<u>5.9</u>	<u>6.6</u>	<u>2.7</u>
		75.9	18.2	7.1	7.1	3.8

\*\*Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

\*\*\*Action taken to combine all faculty titles in this job group is based on the review of the internal population. (e.g. 89% of persons in the Instructor rank and 94% of persons in the Lecturer rank hold the MA degree).

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College: EL Semester/Year:	ugenio Maria de I FA	Hostos Commu ALL, 2013	nity College
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DEPA				
Mathematics and Computer Science		Business - Com Mathematics	puter Science			
EEO CATEGORY:		Job Titles:				
FACULTY		Professor; /	Associate Profes	ssor; and Assista	nt Professor	
JOB GROUP: PROFESSORIAL						-
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	28.1	19.6	3.5	3.5	12.0
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>						
GROUP TOTAL NO.:         21           No. Male:         11         No. Female:         10		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 10	# 13	#	# 5	#6
		% 47.6	% 61.9	%9.5	% 23.8	% 28.6
OVERALL AVAILABILITY:		%28.1	% 19.6	% 3.5	% 3.5	% 12.0
UNDERUTILIZATION:		% <u>NONE</u> # <u>0.0</u> UU 0	% NONE # 0.0	% <u>NONE</u> # <u>0.0</u>	% NONE # 0.0	% NONE # 0.0 UU 0
		<u> </u>	<u> </u>		<u> </u>	<u> </u>

#### FALL, 2013

Affirmative Action Unit:	N	lathematics and Com	puter Scienc	ce		
<u>Constituent Departments:</u>		Business - Computer Scier Nathematics	nce			
Job Group:	F	Professorial				
Job Titles:	1	Professor; Associate Prof	essor; and As	sistant Professor		
	FACTORS Factor 1	<u>SOURCES</u> EDC- Ph.D. 2009 - 10* 4ST.	- 4States and	US Non-	<u>WEIGHT</u> 1.0	
		* Note: US Dept. of Educated at a vailable as of 8/21/2		ondary Studies Divisi	on indicates 20 <sup>4</sup>	10 is the latest
Factor 1: 4States (CT,NJ, NY,	PA) and USN	lon-4ST - EDC - Ph.D. 2009	9 - 10*			
		Mathematics and Statis Computer and Informa			ervices (Wei	ghted at 14.3 %
			**Total	Black or African	<u>Hispanic</u>	Asian or Nat. Haw. or
		Female	<u>Minority</u>	American	or Latino	Other Pac. Isl.
		28.1	19.6	3.5	3.5	12.0

Two Factor Availability

Г

			Colle		ugenio N			os Commu	inity C	College
			Sem	ester/Year:		F	ALL	2013		
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DEP Natural Science								
Physical Sciences										
EEO CATEGORY:		Job Titles:								
FACULTY		Associate	Profes	sor and As	sistant F	Professo	r			
JOB GROUP: PROFESSORIAL										
FACTORS:	Weighting	Females		**Total Minority		or African Ierican		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	34.0		16.9		3.3		4.1		8.4
<ol> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>										
GROUP TOTAL NO.: 5			-				-			
No. Male: 5 No. Female: 0	-	Females		**Total Minority		or African Ierican		Hispanic or Latino		or Nat. Haw. or ther Pac. Isl.
CURRENT UTILIZATION:		# 0	#	5	#	0	#	3	#	2
		%	% _	100.0	%	0.0	%	60.0	% -	40.0
OVERALL AVAILABILITY:										
		% 34.0	% _	16.9	%	3.3	%	4.1	% _	8.4
UNDERUTILIZATION:		% 34.0	%	NONE	%	3.3	%	NONE	%	NONE
		# 1.7	#	0.0	#	0.2	#	0.0	#	0.0
		UU <u>2</u>	UU	0	UU	0	UU	0	UU	0
							-		-	

FALL, 2013

Affirmative Action Unit:	Physical Sciences
Constituent Departments:	Natural Sciences- Physical Science
Job Group:	Professorial
Job Titles:	Associate Professor and Assistant Professor
<u>FACTOR</u> Factor 1 Factor 1: 4States (CT,NJ, NY, PA) and U	
	Physical Sciences
	**Total FemaleBlack or African MinorityHispanic AmericanAsian or Nat. Haw. or Other Pac. Isl.34.016.93.34.18.4

Two Factor Availability

			College: Eu Semester/Year:	genio Maria de I F <i>F</i>	Hostos Commu ALL, 2013	nity College
AFFIRMATIVE ACTION UNIT: Social Sciences		Sciences	Social Sciences - Soci Social Sciences -	al		
EEO CATEGORY: FACULTY		Job Titles: Professor; A	ssociate Profess	or; and Assistar	nt Professor	
JOB GROUP: PROFESSORIAL		-	**Total	Black or African	Hispanic	Asian or Nat. Haw. or
FACTORS: 1. % availability of Minorities/Females with requisite skills in immediate labor areas.	Weighting	Females	Minority 21.9	American 6.4	or Latino 6.5	Other Pac. Isl.
2. % of Minorities/Females promotable, transferable, or trainable GROUP TOTAL NO.: 11	1.00	30.0		0.4		
No. Male: 7 No. Female: 4		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# <b>4</b> % <u>36.4</u>	# <u>5</u> % <u>45.5</u>	# 2 % 18.2	# <u>3</u> % <u>27.3</u>	# 0 % 0.0
OVERALL AVAILABILITY:		% 50.0	% 21.9	% 6.4	%6.5	% 7.7
UNDERUTILIZATION:		% <u>13.6</u> # <u>1.5</u> UU <u>2</u>	% <u>NONE</u> # <u>0.0</u> UU <u>0</u>	% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% 7.7 # 0.8 UU 1

#### FALL, 2013

Affirmative Action Unit:	Social Sciences	
<u>Constituent Departments:</u>	Behavioral and Social Sciences - Social Sciences Behavioral and Social Sciences - Behavioral Sciences	
Job Group:	Professorial	
Job Titles:	Professor; Associate Professor; and Assistant Professor	
<u>FACTOF</u> Factor 1	SOURCES       WEIGHT         EDC- Ph.D. 2009 - 10* - 4States and US Non-       1.0         4ST.       *         * Note: US Dept. of Education's Postsecondary Studies Division indicates 2010         data available as af 0/04/0040	) is the latest
Factor 1: 4States (CT,NJ, NY, PA) and L	data available as of 8/21/2012. SNon-4ST - EDC - Ph.D. 2009 - 10*	
	Social Sciences	
	**Total <u>Black or African Hispanic A</u> Female <u>Minority American or Latino</u>	Asian or Nat. Haw. or Other Pac. Isl.
	50.0 21.9 6.4 6.5	7.7

			-	d at 80%.			
		FEMALE	**Total Minority	<u>Black</u> <u>Non-Hisp.</u>	<u>Hispanic or</u> Latino	<u>ASIAN/</u> PAC. ISL.	<u>am.ind./</u> <u>al.nat</u> .
Agriculture, A	griculture Operations and Related Sc	49.5%	19.4%	9.8%	5.1%	4.2%	0.3%
Architecture a	and Related Services	46.0%	21.9%	8.1%	5.1%	8.7%	0.0%
Area, Ethnic,	Cultural, Gender, and Group Studies	57.3%	44.0%	17.5%	8.6%	13.7%	3.7%
Biological and	Biomedical Sciences	54.2%	24.3%	4.3%	6.1%	13.3%	0.4%
Business, Ma	nagement, Marketing, Support Services	42.6%	31.4%	16.9%	4.7%	8.7%	0.8%
Communicati	on, Journalism, and Related Programs	61.6%	16.9%	5.6%	3.7%	7.3%	0.0%
Computer an	d Information Sciences and Support Serv	23.4%	26.1%	5.4%	2.1%	17.8%	0.4%
Education		67.8%	28.5%	18.1%	5.4%	4.3%	0.5%
Engineering		25.2%	27.6%	4.7%	6.0%	16.4%	0.3%
Engineering	echnologies and Engineering-related F	32.4%	22.1%	2.6%	2.6%	14.3%	2.6%
English Lang	Lage and Literature/Letters	59.2%	13.9%	4.9%	3.6%	4.5%	0.7%
amily and C	onsumer Sciences/Human Sciences	78.3%	25.1%	11.6%	5.7%	6.1%	1.6%
Foreign Lang	uages, Literatures, and Linguistics	60.3%	22.7%	2.5%	13.5%	5.9%	0.7%
Health Profes	sions and Related Programs	75.0%	21.9%	8.2%	4.8%	7.9%	0.6%
listory		44.2%	18.5%	6.6%	6.1%	4.0%	1.4%
Homeland Se	curity, Law Enforcement, Firefighting,	49.7%	15.6%	5.5%	2.3%	6.2%	1.6%
egal Profess	ions and Studies	36.8%	20.0%	3.2%	7.4%	9.1%	0.3%
iberal Arts a	nd Sciences, General Studies and Hum	54.8%	14.5%	8.5%	4.8%	1.2%	0.0%
ibrary Scien	се	70.2%	20.7%	9.1%	7.7%	3.9%	0.0%
<b>Nathematics</b>	and Statistics	28.9%	18.5%	3.2%	3.7%	11.0%	0.3%
/ulti/Interdise	iplinary Studies	60.3%	22.2%	9.6%	5.1%	6.3%	1.2%
Vatural Reso	urces and Conservation	50.9%	19.2%	3.7%	5.3%	8.9%	1.3%
Parks, Recre	ation, Leisure and Fitness Studies	51.5%	16.8%	6.5%	3.4%	5.6%	0.9%
Philosophy a	nd Religious Studies	32.5%	16.3%	5.9%	4.1%	5.6%	0.2%
Physical Scie	nces	34.0%	16.9%	3.3%	4.1%	8.4%	0.5%
Psychology		72.3%	20.9%	7.1%	6.4%	6.4%	0.6%
Public Admin	stration and Social Service Professio	64.7%	31.0%	16.7%	5.5%	7.8%	0.7%
Social Science	es	50.0%	21.9%	6.4%	6.5%	7.7%	0.9%
Theology and	Religious Vocations	24.2%	22.6%	12.2%	2.5%	7.2%	0.7%
/isual and Pe	erforming Arts	51.6%	19.8%	3.3%	5.1%	10.1%	0.8%
TOTAL ALL F	IELDS	54.2%	24.2%	9.3%	5.5%	8.4%	0.6%

## APPENDIX B12 – B13

## FACULTY: LECTURERS

#### Four Factor Availability

			College: Eu	genio Maria de	Hostos Comm	unity College
			Semester/Year:	FÆ	ALL, 2013	
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DEPAI				
Education		Counseling Cen		Second		
EEO CATEGORY:		Job Titles:				
FACULTY		Lecturer				
JOB GROUP: NON-PROFESSORIAL - LECTURER		-				
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	80.1	14.4	5.7	5.8	2.0
2. % of Minorities/Females promotable, transferable, or trainable						
GROUP TOTAL NO.:         7           No. Male:         1         No. Female:         6		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:	<u></u>	# <u>6</u> % <u>85.7</u>	# <u>5</u> % <u>71.4</u>	# 0 % 0.0	# <u>5</u> % 71.4	# <u>0</u> % <u>0.0</u>
OVERALL AVAILABILITY:		% 80.1	% 14.4	%5.7	%5.8	%2.0
UNDERUTILIZATION:		% NONE # 0.0 UU 0	% NONE # 0.0 UU 0	% 5.7 # 0.4 UU 0	% <u>NONE</u> # <u>0.0</u> UU <u>0</u>	% 2.0 # 0.1 UU 0

## FACTOR / SOURCE SHEET - LECTURER

FALL, 2013

Affirmative Action Unit:	Education
<u>Constituent Departments:</u>	College Discovery Counseling Center Language and Cognition-English as a Second Language
Job Group:	LECTURER
Job Titles:	Lecturer
	FACTORSSOURCESWEIGHTINGFactorEDC - BA. 2009-10* - 4State weighted at 50% and US Non-4ST weighted at 50%.1.0
	* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: EDC - BA. 2009 - 10\* 4States (CT,NJ,NY,PA) and US Non-4ST. Education

Female	**Total	Black or African	<u>Hispanic</u>	Asian or Nat. Haw.
	<u>Minority</u>	American	or Latino	or Other Pac. Isl.
80.1	14.4	5.7	5.8	2.0

Four Factor Availability

			College: E	ugenio Maria de		nunity College
			Semester/Year:	F/	ALL, 2013	
AFFIRMATIVE ACTION UNIT:		CONSTITUENT DEP/	ARTMENTS:			
English		English				
EEO CATEGORY:		Job Titles:				
FACULTY		Lecturer				
JOB GROUP: NON-PROFESSORIAL - LECTURER						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> <li>% of Minorities/Females promotable, transferable, or trainable</li> </ol>	1.00	68.5	21.0	7.8	7.3	4.9
GROUP TOTAL NO.:         5           No. Male:         2         No. Female:         3		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# <u>3</u> % <u>60.0</u>	# <u>3</u> % <u>60.0</u>	# <u>3</u> % <u>60.0</u>	# 0 % 0.0	# <u>0</u> % <u>0.0</u>
OVERALL AVAILABILITY:		%68.5	%	%7.8	% 7.3	%4.9
UNDERUTILIZATION:		% 8.5 # 0.4 UU 0	% <u>NONE</u> # <u>0.0</u> UU <u>0</u>	% NONE # 0.0 UU 0	% 7.3 # 0.4 UU 0	%         4.9           #         0.2           UU         0

## FACTOR / SOURCE SHEET - LECTURER

FALL, 2013

Affirmative Action Unit:	English
<u>Constituent Departments:</u>	English
Job Group:	LECTURER
Job Titles:	Lecturer
	CORSWEIGHTINGorEDC - BA. 2009-10* - 4State weighted at 50% and US Non-4ST weighted at 50%.1.0
	* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.
Factor 1: EDC - BA. 2009 - 10*	IStates (CT,NJ,NY,PA) and US Non-4ST. English

Female	**Total	Black or African	<u>Hispanic</u>	Asian or Nat. Haw.
	<u>Minority</u>	American	or Latino	or Other Pac. Isl.
68.5	21.0	7.8	7.3	4.9

Data for 4 States = CT, NJ, NY & PA(consider	eu as 431) is weigine	u at 50% and Us	SN4ST IS Weig	jnied at 50%.		
			BLACK	Hispanic or	ASIAN/	AM.IND
	FEMALE	**Total Minority	<u>NON-HISP.</u>	Latino	PAC. ISL.	<u>AL.NA</u>
griculture, Agriculture Operations and Related Sc	52.2%	13.9%	4.1%	5.0%	4.0%	0.5%
rchitecture and Related Services	43.6%	29.1%	5.3%	11.9%	10.6%	0.5%
rea, Ethnic, Cultural, Gender, and Group Studies	69.3%	42.3%	14.5%	13.6%	11.9%	1.5%
iological and Biomedical Sciences	59.5%	34.0%	7.9%	6.8%	18.1%	0.5%
Business, Management, Marketing, Support Services	48.4%	29.8%	11.6%	8.7%	8.6%	0.5%
Communication, Journalism, and Related Programs	64.0%	23.6%	10.4%	7.9%	4.4%	0.5%
Communications Technologies/Technicians Support Se	34.4%	25.7%	9.5%	9.7%	5.7%	0.4%
Computer and Information Sciences and Support Serv	17.1%	29.7%	11.0%	7.9%	9.7%	0.5%
Construction Trades	4.2%	6.6%	0.8%	1.9%	2.3%	0.8%
ducation	80.1%	14.4%	5.7%	5.8%	2.0%	0.6%
ingineering	18.7%	27.1%	4.7%	6.8%	14.5%	0.5%
ingineering Technologies and Engineering-related F	9.6%	21.5%	8.7%	6.8%	4.9%	0.6%
inglish Language and Literature/Letters	68.5%	21.0%	7.8%	7.3%	4.9%	0.5%
amily and Consumer Sciences/Human Sciences	89.3%	24.8%	10.2%	7.6%	5.9%	0.6%
oreign Languages, Literatures, and Linguistics	71.9%	29.2%	4.1%	17.8%	6.2%	0.49
lealth Professions and Related Programs	85.2%	27.9%	12.5%	6.6%	7.9%	0.5%
listory	41.1%	17.1%	4.6%	7.6%	3.7%	0.7%
lomeland Security, Law Enforcement, Firefighting,	47.1%	37.5%	18.7%	14.3%	3.3%	0.7%
egal Professions and Studies	69.2%	39.7%	20.5%	12.1%	6.0%	0.7%
iberal Arts and Sciences, General Studies and Hum	62.8%	31.0%	16.0%	9.6%	3.8%	0.9%
ibrary Science	87.0%	9.2%	2.6%	4.0%	1.4%	0.0%
Athematics and Statistics	45.4%	23.4%	5.2%	6.1%	11.3%	0.49
lechanic and Repair Technologies/Technicians	2.1%	18.3%	4.8%	7.6%	5.9%	0.0%
Iulti/Interdisciplinary Studies	61.2%	28.0%	9.4%	9.9%	7.6%	0.7%
latural Resources and Conservation	47.5%	12.8%	2.0%	4.6%	4.8%	0.8%
Parks, Recreation, Leisure and Fitness Studies	44.9%	19.0%	8.6%	5.7%	3.7%	0.6%
Personal and Culinary Services	52.2%	23.7%	11.3%	7.1%	3.4%	0.9%
hilosophy and Religious Studies	39.0%	21.8%	7.4%	7.3%	6.0%	0.6%
hysical Sciences	41.2%	22.4%	5.1%	5.1%	11.1%	0.5%
Precision Production	17.4%	13.0%	0.0%	2.2%	10.9%	0.0%
Psychology	77.6%	31.0%	12.1%	10.9%	6.8%	0.6%
Public Administration and Social Service Professio	81.8%	41.5%	23.9%	12.4%	3.4%	1.0%
cience Technologies/Technicians	53.1%	27.8%	4.6%	16.7%	4.8%	1.0%
ocial Sciences	52.1%	32.1%	11.1%	10.4%	9.3%	0.6%
heology and Religious Vocations	27.8%	11.1%	5.2%	3.2%	1.8%	0.5%
ransportation and Materials Moving	13.0%	33.9%	11.2%	14.7%	6.7%	0.4%
visual and Performing Arts	61.0%	22.0%	6.3%	7.8%	6.8%	0.6%
OTAL ALL FIELDS	57.5%	27.3%	10.1%	8.5%	7.5%	0.6%

## **APPENDIX B-14**

# **PROFESSIONAL/NON FACULTY**

	UTILI	ZATION ANALY Two Factor A		ET		
			College: Eug	genio Maria de Ho	stos Commun	ity College
			Semester/Year:		LL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Department	s:			
ADMINISTRATION III						
EEO CATEGORY:		Job Titles:				
PROFESSIONAL/NON-FACULTY		Higher Education as Assistant to Higher I	sistant (HEa) Education Officer (aHEO)			
JOB GROUP:		_				
ADMINISTRATION III						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
1. % availability of Minorities/Females with						
requisite skills in immediate labor areas.	0.70	40.2	18.7	6.9	5.7	5.7
2. % of Minorities/Females promotable, transferable, or trainable	0.30	20.9	18.0	9.2	4.8	3.8
GROUP TOTAL NO.: 68						
No. Male: 22 No. Female: 46		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 46	# 55	# 20	# 32	# 3
		% 67.6	% 80.9	% 29.4	% 47.1	% 4.4
OVERALL AVAILABILITY:						
		% 61.1	% <u>36.7</u>	% 16.1	% <u>10.5</u>	% 9.5
UNDERUTILIZATION:		% NONE	% NONE	% NONE	% NONE	% 5.1
		# <u>0.0</u>	# <u>0.0</u>	# <u>0.0</u>	# <u>0.0</u>	# <u>3.5</u> UU <u>4</u>
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

#### FACTOR / SOURCE SHEET

FALL, 2013

#### ADMINISTRATION III:

Higher Education assistant (HEa) Assistant to Higher Education Officer (aHEO)

FACTORS	SOURCES	<u>WEIGHT</u>
Factor 1	4STATES EDC - Bachelors 2009-10*	0.7
Factor 2	CUNY Survey - selected titles & criteria-Source April 16, 2012 Access miniflat fil	( 0.3

Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 7/20/12.

Factor 1: 4STATES EDC Bachelors 2009-10\*

						Asian or Nat.
			**Total	Black or African	<u>Hispanic</u>	Haw. or Other
		Female	Minority	American	or Latino	Pac. Isl.
		57.4	26.7	9.8	8.1	8.1
multiply by weight -	0.7	40.2	18.7	6.9	5.7	5.7

Factor 2: CUNY - Promotable, Transferable, Trainable employees within contractors organization. - CUNY Survey - selected titles. Selected criteria from April 16, 2012 CUPS Access miniflat file.

		Female	**Total <u>Minority</u>	<u>Black or African</u> <u>American</u>	<u>Hispanic</u> or Latino	<u>Asian or Nat.</u> Haw. or Other Pac. Isl.	<u>TOTAL</u>
College Asst. (holding BA degree or hig only)	her in title	411	381	181	106	93	690
Gittlesons (holding BA degree or higher in title only)		317	244	141	60	40	354
		728	625	322	166	133	1,044
		69.7	59.9	30.8	15.9	12.7	
multiply by weight -	0.3	20.9	18.0	9.2	4.8	3.8	
OVERALL AVAILABILI	тү	61.1	36.7	16.1	10.5	9.5	

## APPENDIX B15 – B16

# SECRETARIAL/CLERICAL

Two Factor Availability

Г

			College: Eugenio Maria de Hostos Community College							
			Semester/Year:	FA	LL, 2013					
AFFIRMATIVE ACTION UNIT:	Constituent Departmen	nts:								
CUNY ADMINISTRATIVE ASSISTANT										
EEO CATEGORY: Secretarial and Clerical		Job Titles:								
		CUNY Administrative Assistants								
JOB GROUP:										
CUNY ADMINISTRATIVE ASSISTANT			•			1				
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.				
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>										
2. % of Minorities/Females promotable, transferable, or trainable	1.00	93.2	68.3	36.9	25.4	5.8				
GROUP TOTAL NO.: 11										
No. Male: 2 No. Female: 9		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.				
CURRENT UTILIZATION:		# 9	# 10	# 7	# 3	# 0				
		% <u>81.8</u>	% <u>90.9</u>	% <u>63.6</u>	%	%				
OVERALL AVAILABILITY:		% 93.2	% 68.3	% 36.9	% 25.4	% 5.8				
UNDERUTILIZATION:		% 11.4	% NONE	% NONE	% NONE	% 5.8				
		# 1.25	# 0.00	# 0.00	# 0.00	# 0.64				
		UU <u>1</u>	UU <u>0</u>	υυ <u>0</u>	UU <u>0</u>	UU <u>1</u>				

### FALL, 2013

### **CUNY ADMINISTRATIVE ASSISTANT**

Secretarial and Clerical

#### CUNY ADMINISTRATIVE ASSISTANT

CUNY Administrative Assistants

<u>SOU</u>	I <u>RCE</u>	<u>WEIGHTING</u>
Factor 1:	N/A	0.0
Factor 2:	CUNY Survey Fall 2010 - The CUNY Administrative Assistant title is strictly promotional from the Permanent CUNY Office Assistant (level 3 or above) and Mail Message Services Worker titles. The Spring 2010 Survey with selected titles closely approximates the pool of candidates eligible for the position.	1.0

		Black or		Asian or Nat.
	**Total	African	<u>Hispanic</u>	Haw. or Other
Female	<u>Minority</u>	American	<u>or Latino</u>	Pac. Isl.
<u>93.2</u>	<u>68.3</u>	<u>36.9</u>	<u>25.4</u>	<u>5.8</u>

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

				Co	llege: E	ugen	io Maria de			unity	College
				Se	mester/Year:		F/	ALL	., 2013		
AFFIRMATIVE ACTION UNIT:		Con	stituent Departr	nents	:						
CUNY OFFICE/SECRETARIAL ASSISTANT:											
EEO CATEGORY:		Job Titles:									
Secretarial and Clarical		CUNY Office/Secretarial Assistant (all levels)									
Secretarial and Clerical											
JOB GROUP:											
CUNY OFFICE/SECRETARIAL ASSISTANT											
	1					-		r			
FACTORS:	Weighting		Females		<sup>-</sup> otal linority		Blacks		Hispanics		Asian/ Pac. Isl.
1. % availability of Minorities/Females with										T	
requisite skills in immediate labor areas.	1.00		92.8		31.8		14.7		13.0		3.6
2. % of Minorities/Females promotable, transferable, or trainable											
GROUP TOTAL NO.: 47											
No. Male: 2 No. Female: 45						в	ack or African		Hispanic	Asia	an or Nat. Haw.
			Females		**Total		American		or Latino		Other Pac. Isl.
CURRENT UTILIZATION:		#	45	#	45	#	10	#	34	#	1
		%	95.7	%	95.7	%	21.3	%	72.3	%	2.1
OVERALL AVAILABILITY:		%	92.8	%	31.8	%	14.7	%	13.0	%	3.6
		/0	02.0	70		70		70	10.0		
UNDERUTILIZATION:		%	NONE	%	NONE	%	NONE	%	NONE	%	1.5
		#	0.00	#	0.00	#	0.00	#	0.00	#	0.69
		υυ	0	υυ	0	UU	0	υυ	0	- UU	1
										- 1	

\*\*Total Minority includes Blacks, Hispanics, Asian/Pacific Islanders, and Am. Ind./Al. Natives.

FALL, 2013

### CUNY OFFICE/SECRETARIAL ASSISTANT

Secretarial and Clerical

CUNY OFFICE/SECRETARIAL ASSISTANT:

CUNY Office/Secretarial Assistant (all levels)

SOURCE

**WEIGHTING** 

1.0

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, Secretaries, and Administrative Assistants (570); Word Processors and Typists (582); and Office Administrative Support Workers, all other (593).

				Asian or
		Black or		Nat. Haw.
	<u>**Total</u>	<u>African</u>	<u>Hispanic</u>	or Other
Female	<b>Minority</b>	<u>American</u>	or Latino	Pac. Isl.
<u>92.8</u>	<u>31.8</u>	<u>14.7</u>	<u>13.0</u>	<u>3.6</u>

# APPENDIX B17 – B19

# TECHNICAL/PARAPROFESSIONAL

	UTILIZA	TION ANALYS Two Factor Av			Т				
NOTE: Please weight depending on the number of empl	oyees in fields.			ege: Eu nester/Year:	ugenio Maria de H F	lostos Commun ALL, 2013	ity College		
AFFIRMATIVE ACTION UNIT:		Constituent Departme	ents:						
ADMINISTRATION IV	HEALTH SCIENCE								
EEO CATEGORY:	Job Titles:								
TECHNICAL / PARAPROFESSIONAL	COLLEGE LAI	B TECH	INICIANS (CLT	ſs)					
		Senior College Lab Tech. College Lab Tech.							
JOB GROUP: ADMINISTRATION IV									
FACTORS:	Weighting	Females		**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.		
1. % availability of Minorities/Females with	Combination of NYC @.9								
requisite skills in immediate labor areas.	& EDC BA 4St @ .1	37.1		48.9	16.4	12.7	17.6		
2. % of Minorities/Females promotable, transferable, or traina	ble								
GROUP TOTAL NO.: 14									
No. Male: <u>8</u> No. Female: <u>6</u>		Females		**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.		
CURRENT UTILIZATION:		# 6	#	11	# 2	# 9	# 0		
		% 42.9	%	78.6	% 14.3	% 64.3	%		
OVERALL AVAILABILITY:		%37.1	%	48.9	%16.4	% 12.7	% 17.6		
UNDERUTILIZATION:		% NONE # 0.0 UU 0	% # UU	NONE 0.00 0	% 2.1 # 0.29 UU 0	% NONE # 0.00 UU 0	% <u>17.6</u> # <u>2.46</u> UU <u>3</u>		

### FALL, 2013

#### ADMINISTRATION IV: College Laboratory Technician Series

#### ADMINISTRATION IV: (titles listed below)

#### ONLY list titles that apply to College and delete this line

Senior College Laboratory Technician (Sr. CLT) College Laboratory Technician (CLT)

b.

#### Overall Availability Data for the following main areas/fields are provided in the TAB: ADM 4 Factors AD F2010

- a. \* Mealth Technologist & Technicians
  - \* M Engineering & Related Technologists & Technicians
- c. \* ^ Science Technicians
- d. \* ^ Computer Technicians
- e. \* M Broadcasting Equipment / Communications Technicians
- f. \* M Business & Management / Service Occupations
- \* The overall availability data must be weighted by the number of employees in the area/field.
- Allocation of employees in the area/field are based on the type of work that is done. Example: A CLT who sets up the lab for the Chemistry class would be allocated to the area of Science. A CLT setting up the VCRs or stage is allocated to the area of Broadcasting/Communications.

This section requires numbers to be entered onto the cells which indicate " ENTER ".

If there are NO employees, please enter the number zero (0).

The workforce numbers entered here will automatically be loaded on the TAB: ADM 4 UAW F2010 worksheet.

Please input Workforce numbers (# of technicians in area/field) in cells H23 to H28.

In cells N29, N31, N33, N35, N37, N39, enter Workforce numbers by Gender and Ethnicity. Cells N29 and N31 will be highlighted in RED if total does not equal cell H29

			These dotted border cells require a number entry to compute % of technicians in area/field.									
AREA/FIELD		# of technicians in area/field	ļ	TOTAL # of Technicians	% of technicians in area/field	Male		<u>Female</u>	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.
* ^^ Health	=	3	1	14	21%	7						
* ^^ Engineering	=	0	1	14	0%	This gray	sha	aded area	is protected a	and does not	require data.	
* ^^ Science	=	4	1	14	29%	Cells belo	\ <u>\</u>	vith dotted	border requ	ire a number	entry in order	for the
* ^^ Computers	=	0	1	14	0%				· · · · · ·		0 worksheet to	
* ^^ Broadcasting/Communications	=	3	1	14	21%	calculated	ļ,					
* ^^ Bus.& Mngmnt / Serv. Occupations	=	4	1	14	29%	✔						
TOTAL Number of CLTs		14	-			8	[]	6	11	2	9	0
	<u>ove</u>	RALL AVAILAB	ILIT	<u>`Y:_(</u> from TAB - AI	DM 4 Factors AD F2	010.)		<u>Female</u>	**Total <u>Minority</u> <u>r</u>	African American	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.
		Health						54.2	63.0	30.2	13.9	15.6

OVERALL AVAILABILITY: (from TAB - ADM 4 Factors AD F2010.)	Female	<u>ivinority</u> <u>r Afric</u>	an American	or Latino	Pac. Isl.
Health	54.2	63.0	30.2	13.9	15.6
Engineering	14.7	59.2	21.8	17.7	15.5
Science	52.6	52.3	16.9	18.8	13.0
Computers	24.6	47.6	12.9	9.9	21.4
Broadcasting/Communications	16.6	39.4	17.1	14.1	5.5
Bus.& Mngmnt / Serv. Occupations	23.9	42.1	5.5	4.6	32.0

# This section computes the weighted Overall Availability (OA) for each area with the percentage of employees and totals the OA for all areas/fields. The information in the cells of the dotted bordered box will automatically be used for calculating the underutilization on ADM 4 UAW F2010 worksheet.

Weighted Overall A the areas by % of e	,	% of technicians in area/field	Female	**Total <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.
Health	Numbers in this area are computed with the weight	21%	11.4	13.2	6.3	2.9	3.3
Engineering	and the Occupation. The TOTAL OA is populated on	0%	0.0	0.0	0.0	0.0	0.0
Science	the UAW sheet and the UU is automatically	29%	15.3	15.2	4.9	5.5	3.8
Computers	computed.	0%	0.0	0.0	0.0	0.0	0.0
Broadcasting/Com	imunications	21%	3.5	8.3	3.6	3.0	1.2
Bus.& Mngmnt / Se	erv. Occupations	29%	6.9	12.2	1.6	1.3	9.3
TOTAL OVE	ERALL AVAILABILITY (OA)		37.1	48.9	16.4	12.7	17.6

#### FALL, 2013

NOTE: The Overall Availability is used by weighting these Areas/Fields by the number of employees that the college has.

(Worksheet TAB ADM 4 Factors allows for computation of employees by entering the college workforce numbers and computes the TOTAL Overall Availability for Administration IV) ADMINISTRATION IV: College Lab Technicians (CLTs): Chief CLT, Senior CLT, and CLT

 FACTORS
 SOURCES

 Factor 1
 New York City US Census 2000 (select occupations)

 Factor 2
 EDC 4States (CT, NJ, NY, & PA) 2009 - 10

WEIGHT 1.0

Note: Due to formatting of cells, percentages are rounded up or down.

			**TOTAL	Black or African	HISPANIC	Asian or Nat. Haw. or Other	7074
Factor 1:	CHNOLOGISTS & TECHNICIANS	FEMALE 1,031	MINORITY 1,253	American 585	or LATINO 257	Pac. Isl. 360	1,935
Factor 1.	Miscellaneous Health Technologists and Technicians Other Healthcare Practitioners and Technical Occupations	397	623	314	158	98	875
		1,428	1,876	899	415	458	2,810
		50.8	66.8	32.0	14.8	16.3	
Factor '	1 weighted @ .9 0.9	45.7	60.1	28.8	13.3	14.7	
Factor 2:	Health Professions and Related Clinical Sciences	15.076	5,208	2,417	1,091	1,628	17.732
1 40101 2.		85.0	29.4	13.6	6.2	9.2	,
Factor 2	2 weighted at .1 0.1	8.5	2.9	1.4	0.6	0.9	
Factors 1	and 2 Health Tech. & Tech.	54.2	63.0	30.2	13.9	15.6	
L							
ENGINEERIN	NG & RELATED		**TOTAL	Black or African	HISPANIC	Asian or Nat. Haw. or Other	
	GISTS & TECHNICIANS	FEMALE	MINORITY	American	or LATINO	Pac. Isl.	TOTAL
Factor 1:	Engineering Technicians, Except Drafters	782	3,256	1,194 23.3	969	845	5,125
Factor '	1 weighted @ .9 0.9	15.3 13.8	63.5 57.2	23.3	18.9 <i>17.0</i>	16.5 14.9	
	5	171	385	143	124	110	1,879
Factor 2:	Engineering Technologies/Technicians	9.1	20.5	7.6	6.6	5.9	1,079
Factor :	2 weighted at .1 0.1	0.9	2.0	0.8	0.7	0.6	
	and 2 Eng. & Related Tech. & Tech.	14.7	59.2	21.8	17.7	15.5	
	and 2 Ling. & Related Tech. & Tech.	14.7	00.2	21.0		10.0	
			**TOTAL	Black or African	HISPANIC	Asian or Nat. Haw. or Other	
SCIENCE TE		FEMALE	MINORITY	American	or LATINO	Pac. Isl.	TOTAL
Factor 1:	Biological Technicians	79	185	40	35	70	505
	Chemical Technicians Technicians, Incl. Soc. Sci Research Asst. & Nuclear	192	380	140	162	53	505
	Tech.	1,994	1,804	619	590	478	3,340
	Geological and Petroleum Technicians	48	53	14	39	0	80
		2,313	2,422	813	826	601	4,430
E. d. a		52.2	54.7	18.4	18.6	13.6	
Factor	1 weighted @ .9 0.9	47.0	49.2	16.6	16.7	12.2	
Factor 2:	Science Technologies/Technicians	22	12	1	8	3	39
E. d. a	0	56.4	30.8	2.6	20.5	7.7	
	2 weighted at .1 0.1	5.6	3.1	0.3	2.1	0.8	
Factors 1	and 2 Science Tech.	52.6	52.3	16.9	18.8	13.0	
			**TOTAL	Black or African	HISPANIC	Asian or Nat. Haw. or Other	
COMPUTER	TECHNICIANS	FEMALE	MINORITY	American	or LATINO	Pac. Isl.	TOTAL
Factor 1:	Computer Support Specialist	2,513	4,721	1,795	1,065	1,534	8,270
	Comp. Software Engineers	2,573	4,916	790	925	2,799	11,115
	Comp. Hardware Engineers	264	745	164	123	364	1,500
				2 740	2 1 1 2		
		5,350	10,382	2,749	2,113 10 1	4,697	20,885
Factor 1	1 weinhted @ 9 0.9	5,350 25.6	10,382 49.7	13.2	10.1	4,697 22.5	
	1 weighted @ .9 0.9	5,350 25.6 23.0	10,382 49.7 44.7	13.2 11.9	10.1 <i>9.1</i>	4,697 22.5 20.3	20,885 6,962
Factor 1 Factor 2:	1 weighted @ .9 0.9 Computer and Information Sciences and Support Services	5,350 25.6 23.0 891	10,382 49.7 <i>44.7</i> 1,614	13.2 11.9 529	10.1 9.1 444	4,697 22.5 20.3 603	20,885
Factor 2:	Computer and Information Sciences and Support Services	5,350 25.6 23.0 891 16.2	10,382 49.7 <i>44.7</i> 1,614 29.3	13.2 11.9 529 9.6	10.1 <i>9.1</i> 444 8.1	4,697 22.5 20.3 603 11.0	20,885 6,962
Factor 2: Factor 2	Computer and Information Sciences and Support Services 2 weighted at .1 0.1	5,350 25.6 23.0 891 16.2 1.6	10,382 49.7 44.7 1,614 29.3 2.9	13.2 11.9 529 9.6 1.0	10.1 9.1 444 8.1 0.8	4,697 22.5 20.3 603 11.0 1.1	20,885 6,962
Factor 2: Factor 2	Computer and Information Sciences and Support Services	5,350 25.6 23.0 891 16.2	10,382 49.7 <i>44.7</i> 1,614 29.3	13.2 11.9 529 9.6	10.1 <i>9.1</i> 444 8.1	4,697 22.5 20.3 603 11.0	20,885 6,962
Factor 2: Factor 2 Factors 1	Computer and Information Sciences and Support Services 2 weighted at .1 0.1	5,350 25.6 23.0 891 16.2 1.6	10,382 49.7 44.7 1,614 29.3 2.9 <b>47.6</b>	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or	10.1 9.1 444 8.1 0.8 <b>9.9</b>	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Asian or Nat.	20,885 6,962
Factor 2: Factor 2 Factors 1 BROADCASTI	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech.	5,350 25.6 23.0 891 16.2 1.6	10,382 49.7 44.7 1,614 29.3 2.9	13.2 11.9 529 9.6 1.0 <b>12.9</b>	10.1 9.1 444 8.1 0.8	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b>	20,885 6,962 5,504
Factor 2: Factor 2 Factors 1 BROADCASTI	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT /	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or <u>African</u> 814	10.1 9.1 444 8.1 0.8 9.9 HISPANIC or LATINO 656	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Asian or Nat.</u> <u>Haw. or Other</u> <u>Pac. Ist</u> 250	20,885 6,962 5,504
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TIONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip.	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <u>FEMALE</u> 625 13.8	10,382 49.7 44.7 1,614 29.3 2.9 47.6 **TOTAL MINORITY 1,864 41.2	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or Alfram American Black or Alfram Black or Alfram Alfram Black or Alfram Black or Alfram Alfram Black or Alfram Black or Alfram Black or Alfram Black or Alfram Black or Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Alfram Black or Alfram A	10.1 9.1 444 8.1 0.8 <b>9.9</b> HISPANIC of LATINO 656 14.5	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Asian or Nat</u> <u>Haw. or Other</u> <u>Pac. Ist.</u> 250 5.5	20,885 6,962 5,504
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 1	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <u>FEMALE</u> 625 13.8 12.4	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <u>**TOTAL</u> <u>MINORITY</u> 1,864 41.2 37.1	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or African American 814 18.0 16.2	10.1 9.1 444 8.1 0.8 <b>9.9</b> Н <u>Ш</u> РАНІС ог.ГАТІНОС 656 14.5 13.1	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Asian or Nat</u> <u>Haw. or Other</u> <u>Pac. Ist.</u> 250 5.5 5.0	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TIONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip.	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or <u>American</u> 814 18.0 16.2 38	10.1 9.1 444 8.1 0.8 <b>9.9</b> <u>HISPANIC</u> <u>or LATINO</u> 656 14.5 13.1 43	4,697 22.5 20.3 603 11.0 1.1 21.4 Asian or Nat Have of Other Pac. Ist 250 5.5 5.0 21	20,885 6,962 5,504
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 1: Factor 2:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TIONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> 513.8 12.4 es 186 41.9	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>Atrian</u> 814 18.0 16.2 38 8.6	10.1 9.1 444 8.1 0.8 9.9 *********************************	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Asian or Nat Haw of Other Pace lat 250 5.5 5.0 21 4.7	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 1: Factor 2: Factor 2:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> 13.8 12.4 es 186 41.9 4.2	10,382 49.7 44.7 1,614 29.3 2.9 47.6 ************************************	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>Arrian</u> 814 18.0 16.2 38 8.6 0.9	10.1 9.1 444 8.1 0.8 9.9 HISPANIC GLAINO 656 14.5 13.1 43 9.7 1.0	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Аліал ст.Ма <u>Рас. Іяі</u> 250 5.5 5.0 21 4.7 0.5	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 2 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 1: Factor 2: Factor 2	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TIONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> 13.8 12.4 es 186 41.9 4.2	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>Atrian</u> 814 18.0 16.2 38 8.6	10.1 9.1 444 8.1 0.8 9.9 *********************************	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Asian or Nat Haw of Other Pace lat 250 5.5 5.0 21 4.7	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 1 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2: Factor 2 Factor 2	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TIONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> 13.8 12.4 es 186 41.9 4.2	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or Altran 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> Black or 18.0 19.3 19.5 10.0 10.2 10.0 10.2 10.0	10.1 9.1 444 8.1 0.8 9.9 <u>01.41100</u> 656 14.5 13.1 43 9.7 1.0 <b>14.1</b>	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Asian or Nat. Haw of Other Pac. Ist 250 5.5 5.0 21 4.7 0.5 <b>5.5</b>	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 1 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2: Factor 2 Factor 2	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / ITONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op/Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> 13.8 12.4 es 186 41.9 4.2	10,382 49.7 44.7 1,614 29.3 2.9 47.6 ************************************	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>African</u> 814 18.0 16.2 38 8.6 0.9 <b>17.1</b>	10.1 9.1 444 8.1 0.8 9.9 HISPANIC GLAINO 656 14.5 13.1 43 9.7 1.0	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Asian or Nat.</u> <u>Haw. of Otab</u> <u>Por. Ist</u> <u>250</u> 5.5 5.0 21 4.7 0.5 <b>5.5</b>	20,885 6,962 5,504 <u>TOTAL</u> 4,525
Factor 2: Factor 1 Factor 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2 Factor 2 Factor 3 BUSINESS & 1	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / ITONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op/Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>1</b> .8 12.4 186 41.9 4.2 <b>16.6</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6 **Тотац мпхоятту 1,864 41.2 37.1 102 23.0 2.3 39.4 **Тотац	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>Artean</u> 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> <u>Black or</u> 4.1 18.0 16.2 38 8.6 0.9 <b>17.1</b>	10.1 9.1 444 8.1 0.8 9.9 HISPANIC or LATINO 656 14.5 13.1 43 9.7 1.0 14.1 HISPANIC	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Азіал от Nat.</u> <u>Рас. Іы.</u> <u>Рас. Іы.</u> <u>Рас. Іы.</u> 250 5.5 5.0 21 4.7 0.5 <b>5.5</b>	20,885 6,962 5,504 <u>TOTAL</u> 4,525 444
Factor 2: Factor 1 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2: Factor 2: Factor 2 Factor 1 BUSINESS & M SERVICE OCC Factor 1:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op/Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT <u>SUPATIONS Agricultural and Food Science Technicians </u>	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>25.6</b> <b>23.0</b> <b>891</b> 16.2 <b>1.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>891</b> 16.2 <b>1.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>25.6</b> <b>23.0</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>25.6</b> <b>13.8</b> <b>12.4</b> <b>41.9</b> <b>4.2</b> <b>16.6</b> <b>21.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>24.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.6</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.2</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.5</b> <b>21.521.5</b> <b>21.521.521.521.521.521.521.521</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6 "ТОТА! МИКОВИТУ 1,864 41.2 37.1 102 23.0 2.3 39.4 "ТОТА! МИКОВИТУ 38 44.7	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or Atrican 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> Black or Atrican 814 18.0 16.2 38 8.6 0.9 <b>17.1</b>	10.1 9.1 444 8.1 0.8 9.9 HISPANIC or LATINO 656 14.5 13.1 43 9.7 1.0 14.1 HISPANIC or LATINO 44.7	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Asian or Nat.</u> <u>Haw. or Other</u> 250 5.5 5.0 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5	20,885 6,962 5,504 <u>TOTAL</u> 4,525 444
Factor 2: Factor 1 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2: Factor 2: Factor 2 Factor 1 BUSINESS & M SERVICE OCC Factor 1:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech WANAGEMENT CUPATIONS	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> 13.8 12.4 es 186 41.9 4.2 <b>16.6</b>	10,382           49,7           44.7           1,614           29.3           2.9           47.6             "TOTAL           MINORITY           38	13.2 11.9 529 9.6 1.0 <b>12.9</b> <u>Black or</u> <u>Arreatan</u> 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> <u>Black or</u> <u>Arreatan</u> 4	10.1 9.1 444 8.1 0.8 9.9 HISPANIC 656 14.5 13.1 43 9.7 1.0 14.1 HISPANIC critatino 43	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Аліап от Мат</u> <u>Наж. от Ответ</u> <u>Рас. Ім.</u> 250 5.5 5.0 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.5</b>	20,885 6,962 5,504 <u>TOTAL</u> 4,525 444
Factor 2: Factor 1 Factors 1 BROADCASTI COMMUNICAT Factor 1: Factor 2: Factor 2: Factor 2: Factor 2 Factor 1 BUSINESS & M SERVICE OCC Factor 1:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op/Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT <u>SUPATIONS Agricultural and Food Science Technicians </u>	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>1</b> .8 12.4 41.9 4.2 <b>1</b> .6 <b>1</b> .6 <b>2</b> .6 <b>1</b> .8 <b>1</b> .2.4 <b>1</b> .6 <b>1</b> .8 <b>1</b> .2 <b>1</b> .6 <b>1</b> .6 <b>1</b> .8 <b>1</b> .2 <b>1</b> .6 <b>1</b> .6 <b>1</b> .8 <b>1</b> .2 <b>1</b> .6 <b>1</b> .6 <b>1</b> .8 <b>1</b> .2 <b>1</b> .6 <b>1</b> .7 <b>1</b> .7 <b>1</b> .7 <b>1</b> .7 <b>1</b> .7 <b>1</b> .6 <b>1</b> .6 <b>1</b> .6 <b>1</b> .6 <b>1</b> .6 <b>1</b> .6 <b>1</b> .6 <b>1</b> .7 <b>1</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or <u>Artean</u> 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> Black or <u>Artean</u> 4 4.7 4.2 16	10.1 9.1 444 8.1 0.8 9.9 HISPANIC orLATINO 656 14.5 13.1 4.3 9.7 1.0 14.1 HISPANIC orLATINO 4 4.7 4.2 5	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Азіал от Nat</u> <u>Наж от Отве</u> <u>Рас. Ial</u> 250 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5	20,885 6,962 5,504 <u>TOTAL</u> 4,525 444
Factor 2: Factor 1 Factor 1 Factor 1: Factor 2: Factor 2: Factor 2 Factor 2 Factor 1 BUSINESS & I SERVICE OCC Factor 1: Factor 1: Factor 2:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op./Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT CUPATIONS Agricultural and Food Science Technicians 1 weighted @ .9 0.9 Personal and Culinary Services	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>25</b> <b>1</b> 3.8 <b>1</b> 2.4 <b>4</b> .9 <b>4</b> .2 <b>1</b> .6 <b>2</b> .2 <b>1</b> .6 <b>1</b> .6 <b>2</b> .2 <b>1</b> .6 <b>1</b> .2 <b>1</b>	10,382           49.7           44.7           1,614           29.3           47.6             "TOTAL           MINORITY           38           44.7           38           44.7           102           2.30           2.3           39.4	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or American 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> Black or Atican Atican 4 4.7 4.2 16 12.9	10.1 9.1 444 8.1 0.8 9.9 445 13.1 43 9.7 1.0 14.1 HISPANIC of LATINO 43 4.7 4.7 4.2 5 4.0	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> Asian or Nat. Haw. or Other Pac. Ist 250 5.5 5.0 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.0</b> 21 4.7 0.5 <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.6</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.5</b> <b>5.1</b> <b>3.1</b> <b>3.1</b> <b>3.1</b> <b>3.1</b> <b>3.1</b> <b>3.1</b> <b>4.1</b>	20,885 6,962 5,504 4,525 444
Factor 2: Factor 1 Factor 1 Factor 1: Factor 2: Factor 2: Factor 2 Factor 2 Factor 1 BUSINESS & I SERVICE OCC Factor 1: Factor 1: Factor 2:	Computer and Information Sciences and Support Services 2 weighted at .1 0.1 and 2 Computer Tech. ING EQUIPMENT / TONS TECHNICIANS Broadcast/Sound Eng.Tech/Radio Op/Other Media/Comm. Equip. 1 weighted @ .9 0.9 Communication Technologies/Technicians and Support Service 2 weighted at .1 0.1 and 2 Broadcasting Equip./ Comm. Tech MANAGEMENT SupATIONS Agricultural and Food Science Technicians 1 weighted @ .9 0.9	5,350 25.6 23.0 891 16.2 1.6 <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>24.6</b> <b>1</b> .8 12.4 41.9 4.2 <b>1</b> .6 <b>1</b> .6 <b>2</b> .6 <b>1</b> .8 <b>1</b> .2 <b>1</b> .6 <b>1</b> .7 <b>1</b>	10,382 49.7 44.7 1,614 29.3 2.9 47.6 <sup></sup>	13.2 11.9 529 9.6 1.0 <b>12.9</b> Black or <u>Artean</u> 814 18.0 16.2 38 8.6 0.9 <b>17.1</b> Black or <u>Artean</u> 4 4.7 4.2 16	10.1 9.1 444 8.1 0.8 9.9 HISPANIC orLATINO 656 14.5 13.1 4.3 9.7 1.0 14.1 HISPANIC orLATINO 4 4.7 4.2 5	4,697 22.5 20.3 603 11.0 1.1 <b>21.4</b> <u>Азіан от Nat</u> <u>Нако от Ответ</u> <u>Рас. Ial</u> 250 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 3.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 <b>5.5</b> 5.5 5.0 21 4.7 0.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.5 5.0 21 4.7 0.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5	20,885 6,962 5,504 <u>101AL</u> 4,525 444

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

				jenio de Maria d		unity College				
			Semester/Year:	FA	LL, 2013					
AFFIRMATIVE ACTION UNIT:		Constituent Departmer	nts:							
COMPUTER SPECIALISTS										
EEO CATEGORY:		Job Titles:								
Technical/Paraprofessional	IT Senior Associate IT Associate IT Assistant IT Support Assista									
JOB GROUP:		ł								
COMPUTER SPECIALISTS										
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.				
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	29.6	36.3	9.1	7.1	19.9				
2. % of Minorities/Females promotable, transferable, or trainable										
GROUP TOTAL NO.: 26			I	1		1				
No. Male: No. Female:		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.				
CURRENT UTILIZATION:		# 4	# 23	# 2	# <u>17</u>	# 4				
		% <u>15.4</u>	% <u>88.5</u>	% <u> </u>	% <u>65.4</u>	% <u>15.4</u>				
OVERALL AVAILABILITY:		00.0			7.4	40.0				
		% 29.6	% 36.3	% 9.1	% 7.1	% 19.9				
UNDERUTILIZATION:		% 14.3	% <u>NONE</u>	% <u>1.4</u>	% <u>NONE</u>	% 4.5				
		# <u>3.71</u>	# 0.00	# 0.36	# 0.00	# <u>1.16</u>				
		uu <u>4</u>	uu <u>0</u>	uu <u>0</u>	uu <u>0</u>	υυ <u>1</u>				

### **COMPUTER SPECIALISTS**

Technical/Paraprofessional

#### COMPUTER SPECIALIST:

IT Senior Associate IT Associate IT Assistant IT Support Assistant

SOURCE

WEIGHTING 1.0

 Factor 1:
 U.S. 2000 Census - NY, NJ, CT, PA - CMSA - Computer Scientist Systems Analyst (100); Computer Programmer (101); Computer Software Engineers (102); Computer Support Specialists (104); Database Administrator (106); Network & Computer Systems Administrators (110); Network Systems & Data Communication Analysts (111); Computer Hardware Engineers (140); Computer Operators (580); and Computer Control Programmers and Operators (790).

<u>29.6</u>	<u>36.3</u>	<u>9.1</u>	<u>7.1</u>	<u>19.9</u>
Female	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	<u>Asian or</u> <u>Nat. Haw.</u> <u>or Other</u> <u>Pac. Isl.</u>

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College: Eug	enio Maria de H	ostos Communi	ity College			
			Semester/Year:	FA	LL, 2013				
AFFIRMATIVE ACTION UNIT:		Constituent Departmer	nts:						
ACCOUNTANTS - ACCOUNTANT ASSISTANT									
EEO CATEGORY:		Job Titles:							
Technical/Paraprofessional		Finance Accountant Assistant Assistant Purchasing Agent							
JOB GROUP:		-							
Finance Accountant Assistant									
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.			
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	45.5	30.8	10.6	7.1	12.8			
2. % of Minorities/Females promotable, transferable, or trainable.									
GROUP TOTAL NO.: 8									
No. Male: <u>1</u> No. Female: <u>7</u>		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.			
CURRENT UTILIZATION:		# <u>7</u>	# <u>8</u>	# <u>2</u>	# <u>5</u>	# <u>1</u>			
		% <u>87.5</u>	% <u>100.0</u>	% <u>25.0</u>	% <u>62.5</u>	% <u>12.5</u>			
OVERALL AVAILABILITY:		% <u>45.5</u>	% <u> </u>	% <u>10.6</u>	% <u>7.1</u>	% <u>12.8</u>			
UNDERUTILIZATION:		% <u>NONE</u>	% <u>NONE</u>	% <u>NONE</u>	% <u>NONE</u>	% 0.3			
		# <u>0.00</u> UU 0	# <u>0.00</u> UU 0	# <u>0.00</u> UU 0	# <u>0.00</u> UU 0	# <u>0.02</u> UU 0			
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>			

### FALL, 2013

### **ACCOUNTANTS - ACCOUNTANT ASSISTANT**

Technical/Paraprofessional

### ACCOUNTANT:

ACCOUNTING AS	SSISTANT:		ce Accountant ant Purchasin				
SOL	IRCE						WEIGHTING
Factor 1:		2000 U.S. Census - NY, NJ, CT, PA - CMSA, "Accountants and Auditors (code 80) and Purchasing Managers (15)					
	Fen	nale <u>N</u>	**Total Minority	<u>Black or</u> <u>African</u> American	<u>Hispanic</u> or Latino	<u>Asian or</u> <u>Nat. Haw.</u> <u>or Other</u> <u>Pac. Isl.</u>	
	4	5.5	<u>30.8</u>	<u>10.6</u>	<u>7.1</u>	<u>12.8</u>	

# APPENDIX B-20

# **SKILLED CRAFTS**

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College:	Eugenio Maria de F	lostos Communi	ty College
			Semester/Year	r: FA	LL, 2013	
AFFIRMATIVE ACTION UNIT: SKILLED TRADES/CRAFTS		Constituent Departme	nts:			
EEO CATEGORY:		Job Titles:				
Skilled Crafts		Carpenter Laborer Electrician Electrician Helper High Pressure Plant Locksmith Stationary Engineer	C P P Tender P	Naintenance Worker Diler Painter Plumber Plumber Helper hermostat Repairer		
JOB GROUP: SKILLED TRADES/CRAFTS						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	2.7	36.2	11.3	20.9	3.6
2. % of Minorities/Females promotable, transferable, or trainable						
GROUP TOTAL NO.: 26	If Group To	tal is 4 or less, the	n Job Group is	too small to analyze	1	
No. Male: 26 No. Female: 0		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# <u>0</u> % <u>0.0</u>	# <u>10</u> % <u>38.5</u>	# <u>3</u> % <u>11.5</u>	# <u>6</u> % <u>23.1</u>	# 0 % 0.0
OVERALL AVAILABILITY:		% <u>2.7</u>	% <u>36.2</u>	% <u>11.3</u>	% <u>20.9</u>	% <u>3.6</u>
UNDERUTILIZATION:		% <u>2.7</u> # <u>0.70</u> uu <u>1</u>	%         NONE           #         0.00           uu         0	% <u>NONE</u> # <u>0.00</u> uu <u>0</u>	%         NONE           #         0.00           uu         0	% <u>3.6</u> # <u>0.94</u> uu <u>1</u>

INCLUDES ONE AMERICAN INDIAN

### SKILLED TRADES/CRAFTS

Skilled Crafts

SKILLED TRADES/CRAFTS;

> Carpenter Laborer Electrician Electrician Helper High Pressure Plant Tender Locksmith Thermostat Repairer

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA (selected occupations).

Maintenance Worker Oiler Painter Plumber Plumber Helper Stationary Engineer

SOURCE

WEIGHTING 1.0

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "Stationary Engineer& Boiler Operator" (861), "Carpenters" (623), "Electricians" (635), "Painters, Construction Maintenance" (642), "Plumber" (644), "Machinist" (803), "Construction Manager" (22), Automotive Service Technicians & Mechanics" (720), "Elevator Installer & Repairer" (670), "Roofer" (651), "Cement Mason, Concrete Finishers & Terrazzo Worker" (625), "Locksmith" (754), "Plasters and Stucco Mason" (646), "Laborer" (626), "Maintenance and Repairer Workers, General" (734), and "Maintenance Workers, Machinery" (735).

Female	**Total <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<u>2.7</u>	<u>36.2</u>	<u>11.3</u>	<u>20.9</u>	<u>3.6</u>

# APPENDIX B-21 – B-24

# SERVICE/MAINTENANCE

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### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

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Semester/Year:       FALL, 2013         AFFIRMATIVE ACTION UNIT:       Constituent Departments:         CAMPUS PUBLIC SAFETY SERGEANT       Constituent Departments:         EEO CATEGORY:       Job Titles:         Service/Maintenance       Campus Public Safety Sergeant         Campus Security Specialist       Campus Security Specialist
CAMPUS PUBLIC SAFETY SERGEANT     Job Titles:       EEO CATEGORY:     Job Titles:       Campus Public Safety Sergeant
EEO CATEGORY: Job Titles: Campus Public Safety Sergeant
Campus Public Safety Sergeant
Service/Maintenance Campus Security Specialist
JOB GROUP:
CAMPUS PUBLIC SAFETY SERGEANT
**Total Black or African Hispanic Asian or Nat. Haw. or
FACTORS:         Weighting         Females         Minority         American         or Latino         Other Pac. Isl.           1. % availability of Minorities/Females with
requisite skills in immediate labor areas.
2. % of Minorities/Females promotable, transferable, or trainable
1.00         23.6         88.7         56.1         24.3         7.8
GROUP TOTAL NO.: 7
No. Male: 5 No. Female: 2 **Total Black or African Hispanic Asian or Nat. Haw. or
Females Minority American or Latino Other Pac. Isl.
CURRENT UTILIZATION:     #     2     #     7     #     4     #     3     #     0
%     _28.6     %     _100.0     %     _57.1     %     _42.9     %     _0.0
OVERALL AVAILABILITY:
<u>% 23.6</u> % <u>88.7</u> % <u>56.1</u> % <u>24.3</u> % <u>7.8</u>
UNDERUTILIZATION: % NONE % NONE % NONE % NONE % NONE % 7.8
# <u>0.00</u> # <u>0.00</u> # <u>0.00</u> # <u>0.00</u> # <u>0.55</u>
uu <u>     0</u> uu <u>     0</u> uu <u>     0</u> uu <u>     0</u> uu <u>      0</u> uu <u>        1</u>

FALL, 2013

### CAMPUS PUBLIC SAFETY SERGEANT

formerly - Campus Peace/Security Officer Level 3 Service/Maintenance

#### **CAMPUS PUBLIC SAFETY SERGEANT**

Campus Public Safety Sergeant Campus Security Specialist

SOU	IRCE	<b>WEIGHTING</b>
Factor 1:	N/A	0.0
Factor 2:	CUNY Permanent Campus Peace Officer Level 1 and 2	1.0

Factor 2: CUNY Permanent Campus Peace Officer Level 1 and 2 with a selected Date of Appointment to Title closely approximates those candidates eligible to apply for the exam. The Campus Public Safety Sergeant list was established on November 12, 2008 from the test given on August 23, 2008, therefore, those from the Spring 2008 CUPS miniflat file was used to select those eligible to take the exam. Source: miniflat file April 15, 2008.

<u>23.6</u>	<u>88.7</u>	<u>56.1</u>	<u>24.3</u>	<u>7.8</u>
<u>Female</u>	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	<u>Asian or</u> <u>Nat. Haw.</u> <u>or Other</u> <u>Pac. Isl.</u>

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College: Eu		Hostos Commu	inity College
			Semester/Year:	FA	LL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Departm	ents:			
CAMPUS PEACE/SECURITY OFFICER LEVEL 1						
EEO CATEGORY:		Job Titles: Campus Peace	e/Security Officer L	_evel 1		
Service/Maintenance		Campus Secu	rity Assistant			
JOB GROUP:						
CAMPUS PEACE/SECURITY OFFICER LEVEL 1	T		1	1	1	1
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
<ol> <li>% availability of Minorities/Females with requisite skills in immediate labor areas.</li> </ol>	1.00	23.7	66.1	40.2	22.0	3.5
2. % of Minorities/Females promotable, transferable, or trainable						
GROUP TOTAL NO.: 29			I	T	1	1
No. Male: 22 No. Female: 7		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 7	# <u>26</u>	# <u>15</u>	# <mark>9</mark>	# 2
		%24.1_	% <u>89.7</u>	% <u>51.7</u>	% <u>31.0</u>	%6.9
OVERALL AVAILABILITY:		% 23.7	% 66.1	% 40.2	% 22.0	% 3.5
UNDERUTILIZATION:		% NONE	% NONE	% NONE	% NONE	% NONE
		# 0.00	#	# 0.00	# 0.00	# 0.00
		υυ <u>0</u>	υυ <u>Ο</u>	υυ <u>Ο</u>	υυ <u>Ο</u>	uu <u>0</u>

#### CAMPUS PEACE/SECURITY OFFICER LEVEL 1

Service/Maintenance

CAMPUS PEACE/ SECURITY OFFICER LEVEL 1:

Campus Peace/Security Officer Level 1 Campus Security Assistant

SOURCE

Factor 1: 2000 U.S. Census EEO Occupation Groups - Residence Geography, New York City -Protective Services Workers. WEIGHTING 1.0

		Black or		Asian or Nat.
	**Total	African	<u>Hispanic</u>	Haw. or Other
<u>Female</u>	Minority	American	or Latino	Pac. Isl.
<u>23.7</u>	<u>66.1</u>	<u>40.2</u>	<u>22.0</u>	<u>3.5</u>

### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			-			
			College: Eug	enio Maria de H		ity College
			Semester/Year:	FA	LL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Departmen	nts:			
CUSTODIAL SUPERVISORY						
EEO CATEGORY:		Job Titles:				
Service/Maintenance		Custodial Princ Custodial Assis Custodial Senic Custodial Supe	tant Principal Supervor Supervisor	⁄isor		
JOB GROUP:		-				
CUSTODIAL SUPERVISORY						
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
1. % availability of Minorities/Females with requisite skills in immediate labor areas.	1.00	28.6	53.9	18.8	32.8	2.1
2. % of Minorities/Females promotable, transferable, or trainab	le.					
GROUP TOTAL NO.: 6		1				1
No. Male: <u>5</u> No. Female: <u>1</u>		Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		#	# 6	# <u>0</u>	# <u>6</u>	# 0
		% <u>16.7</u>	% <u>100.0</u>	% <u>0.0</u>	% <u>100.0</u>	%0.0_
OVERALL AVAILABILITY:		% <u>28.6</u>	% <u>53.9</u>	% <u>18.8</u>	% 32.8	%
UNDERUTILIZATION:		% <u>11.9</u>	% <u>NONE</u>	% <u>18.8</u>	% NONE	%
		# <u>0.71</u>	# <u>0.00</u>	# <u>1.13</u> 1	# <u>0.00</u>	# <u>0.13</u>
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

### FALL, 2013

### CUSTODIAL SUPERVISORY

Service/Maintenance

CUSTODIAL SUPERVISORY:

> Custodial Principal Supervisor Custodial Assistant Principal Supervisor Custodial Senior Supervisor Custodial Supervisor

## SOURCE WEIGHTING Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "First Line Supervisors/Managers of Housekeeping/Janitorial Workers (420) 1.0

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "First Line Supervisors/Managers of Housekeeping/Janitorial Workers (420)

Female	<u>**Total</u> <u>Minority</u>	<u>Black or</u> <u>African</u> <u>American</u>	<u>Hispanic</u> or Latino	<u>Asian or Nat.</u> Haw. or Other <u>Pac. Isl.</u>
<u>28.6</u>	<u>53.9</u>	<u>18.8</u>	<u>32.8</u>	<u>2.1</u>

#### UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

			College: Eug	jenio Maria de H	ostos Commu	nity College
			Semester/Year:		LL, 2013	
AFFIRMATIVE ACTION UNIT:		Constituent Departme	nts:			
CUSTODIAL ASSISTANT						
EEO CATEGORY:		Job Titles: Custodial Assis	stant			
Service/Maintenance						
JOB GROUP:		+				
CUSTODIAL ASSISTANT						
	Γ		1			
FACTORS:	Weighting	Females	**Total Minority	Black or African American	Hispanic or Latino	Asian or Nat. Haw. or Other Pac. Isl.
1. % availability of Minorities/Females with	4.00	00.4		00.5		0.5
requisite skills in immediate labor areas.	1.00	23.1	63.2	20.5	39.8	2.5
2. % of Minorities/Females promotable, transferable, or trainable						
GROUP TOTAL NO.: 34		F	1	1		7
No. Male: 29 No. Female: 5		Females	** Total Minority	Blackor African American	Hispanics or Latino	Asian or Nat. Haw. or Other Pac. Isl.
CURRENT UTILIZATION:		# 5	# 34	# 13	# 21	# 0
		% <u>14.7</u>	% <u>100.0</u>	% <u>38.2</u>	% <u>61.8</u>	% <u>0.0</u>
OVERALL AVAILABILITY:						
		%	% <u>63.2</u>	% <u>20.5</u>	% <u>39.8</u>	%2.5_
UNDERUTILIZATION:		% 8.4	% NONE	% NONE	% NONE	% 2.5
		# 2.85	# 0.00	# 0.00	# 0.00	# 0.85
		υυ <u>3</u>	υυ <u>O</u>	uu <u>0</u>	uu <u>0</u>	υυ <u>1</u>

FALL, 2013

<u>2.5</u>

# CUSTODIAL ASSISTANT Service/Maintenance

CUSTODIAL ASSIS	TANT:	Custodial Assista	nt			
SOURCE	L					WEIGHTING
Factor 1: 200	00 U.S. Census, N	(, NJ, CT, PA - CM	ISA, "Janitors ar	nd Building Clear	ners" (422)	1.0
		** Total	Black or African	Hispanic	Asian or Nat. Haw. or Other	
	Female		American	or Latino	Pac. Isl.	

\*\*Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

<u>20.5</u>

<u>39.8</u>

<u>63.2</u>

<u>23.1</u>

# **APPENDIX C-C1**

# COMPARING INCUMBENCY TO AVAILABILTY

# AND ANNUAL PLACEMENT GOALS

# 2013 Comparing Incumbency to Availability and Annual Placement Goals APPENDIX C

\*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis.

TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. Isl.

Affirmative Action Units (within EEO6 Category)	EO6 Category) Incumbency % Availability Goal? Yes/No Females % (#)		If Yes, Goal for Females % (#)	Total Minority Incumbency %	Total Minority Availabilty %	Establish Goal? Yes/No	If Yes, Goal for Total Minorities <sup>*</sup> TM % (#) and indicate if there is UU in a specific group % (#)	
1. EXECUTIVE/ADMINISTRATIVE/M	IANAGERIAL							
2A. FACULTY: PROFESSORIAL			[					
								TM: 6.3% (1)
AAU: Education	77.2%	67.8%	NO	NONE	22.2%	28.5%	YES	B: 12.5% (2) API: 4.3% (1)
AAU: English	65.0%	59.2%	NO	NONE	10.0%	13.9%	YES	TM: 3.9% (1) B: 4.9% (1)
AAU: Visual/Performing Arts	28.6%	51.6%	YES	23% (2)	14.3%	19.8%	NO	API: 10.1% (1)
AAU: Foreign Languages	0.0%	60.3%	YES	60.3% (3)	60.0%	22.7%	NO	
AAU: Health Professions	72.0%	75.0%	YES	3% (1)	52.0%	21.9%	NO	
AAU: Physical Sciences	0.0%	34.0%	YES	34% (2)	100.0%	16.9%	NO	
AAU: Social Science	36.4%	50.0%	YES	13.6% (2)	45.5%	21.9%	NO	API: 7.7% (1)
2B. FACULTY: LIBRARY								
Library	62.5%	75.9%	YES	13.4% (1)	50.0%	18.2%	NO	
	<b> </b>							
2C. FACULTY: LECTURER								

# 2013 Comparing Incumbency to Availability and Annual Placement Goals APPENDIX C-1

\*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis. TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. Isl.

Affirmative Action Units (within EEO6 Category)	Female Incumbency %	Female Availabilty %	Establish Goal? Yes/No	If Yes, Goal for Females % (#)	Total Minority Incumbency %	Total Minority Availabilty %	Establish Goal? Yes/No	If Yes, Goal for Total Minorities <sup>*</sup> TM % (#) and indicate if there is UU in a specific group % (#)
3. PROFESSIONAL/NON FACULTY								
4. SECRETARIAL/CLERICAL								
CUNY Administrative Assistant	81.8%	93.2%	YES	11.4% (1)	90.9%	68.3%	NO	API: 5.8% (1)
5. TECHNICAL/PARA PROFESSION								
Computer Specialists	15.4%	29.6%	YES	14.3% (4)	88.5%	36.3%	NO	API: 4.5% (1)
	10.470	20.070	120	14.070 (4)	00.070	00.070	NO	7111. 4.070 (1)
6. SKILLED CRAFTS								
Skilled Crafts	0.0%	2.7%	YES	2.7% (1)	38.5%	36.2%	NO	API: 3.6% (1)
7. SERVICE MAINTENANCE								
Custodial Assistants	14.7%	23.1%	YES	8.4% (3)	100.0%	63.2%	NO	API: 2.5% (1)
Custodial Supervisory	16.7%	28.6%	YES	11.9% (1)	100.0%	59.3%	NO	B: 18.8% (1)

# APPENDIX D – D4

# HISTORICAL UNDERUTILIZATION/PROGRESS REPORT

ASIAN/ PAC.ISL.

# uu

2 0

HISPANIC

# uu

BLACK

# uu

#### PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2009 - 2013

#### This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013

aau: ADMI	NISTRATION 1		TOTAL #	WOM #	<u>EN</u> uu	TOTA <u>MINOR</u> #	
JOB GROUP:	ADMINISTRATION 1	2009	14	8	0	11	0
Constituent Dept.	PRESIDENT, SEN. VICE PRESIDENT, VP,	2010	16	9	0	12	0
	ASST. VP, ADMINISTRATOR, ASSOC. DEAN,	2011	17	11	0	14	0
	ASSOC. ADMINISTRATOR, ASST. DEAN	2012	17	11	0	14	0
		2013	19	11	0	15	0

_ 2	2010	16	9	0	12	0	1	1	9	0	2	0
2	2011	17	11	0	14	0	2	0	10	0	2	0
2	2012	17	11	0	14	0	2	0	10	0	2	0
2	2013	19	11	0	15	0	3	0	11	0	1	1
							•		•			
			I		ΤΟΤΑ	AL.	Ì		Ì		ASIA	N/
		TOTAL	WON	IEN	MINOR	ITY	BLA	<u>CK</u>	<u>HISPA</u>	NIC	PAC.	SL.
		#	#	uu	#	uu	#	uu	#	uu	#	uu
2	2009	47	28	0	34	0	9	0	20	0	5	0

AAU: ADMI	NISTRATION 2	-
JOB GROUP:	ADMINISTRATION 2	2009
Constituent Dept.	HIGHER EDUCATION OFFICER (HEO)	2010
	HIGHER EDUCATION ASSOCIATE (HEA)	2011
		2012
		2013

AAU: ADMI	NISTRATION 3		TOTAL #	1
JOB GROUP:	ADMINISTRATION 3	2009	43	
Constituent Dept.	HIGHER EDUCATION ASSISTANT (Hea)	2010	54	
	ASST. TO HEO (Aheo)	2011	48	
		2012	51	
		2013	68	

	TOTAL #	WOMI #	EN uu	TOTA <u>MINOR</u> #		BLA #	<u>CK</u> uu	HISPA #	ANIC uu	ASIA <u>PAC.</u> #	
09	43	26	0	34	0	7	0	25	0	2	2
10	54	34	0	44	0	11	0	30	0	3	2
11	48	30	0	40	0	10	0	27	0	3	2
12	51	31	1	43	0	13	0	27	0	3	2
13	68	46	0	55	0	20	0	32	0	3	4

AAU: ADMI	NISTRATION 4	
JOB GROUP:	ADMINISTRATION 4	
Constituent Dept.	SEN. COLLEGE LABORATORY TECHNICIAN	
	COLLEGE LABORATORY TECHNICIAN	

	TOTAL	WON	<u>1EN</u>	TOTAL <u>MINORITY</u>		BLACK		<u>HISPA</u>	NIC	ASIAN/ PAC.ISL.		
	#	#	uu	#	uu	#	uu	#	uu	#	uu	
009	15	7	0	12	0	3	0	9	0	0	2	
010	15	6	0	12	0	2	0	10	0	0	3	
011	13	5	0	11	0	2	0	9	0	0	2	
012	13	5	0	11	0	2	0	9	0	0	2	
013	14	6	0	11	0	2	0	9	0	0	3	

AAU: ACCC	DUNTANTS- ACCOUNTANT ASSISTANT	
JOB GROUP:	FINANCE ACCOUNTANT ASSISTANT	2
Constituent Dept.	FINANCE ACCOUNTANT ASSISTANT	
	ASSISTANT PURCHASING AGENT	2
		2
		2

	TOTAL	WON	<u>IEN</u>	TOTAL MINORITY		BLACK		HISPANIC		ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
2009	6	5	0	6	0	0	1	4	0	2	0
2010											
2011											
2012											
2013	8	7	0	8	0	2	0	5	0	1	0

			TOTAL	WOM	EN	TOTA MINOR		BLA	СК	HISP	ANIC	ASIA PAC.	
AAU: CAMP				#	uu	#	uu	#	uu	#	uu	#	uu
JOB GROUP: CAMPUS PEACE/SECURITY OFFICER LVL 1		2009	26	6	0	24	0	10	1	12	0	2	0
Constituent Dept.	onstituent Dept. CAMPUS PEACE/SECURITY OFFICER LVL 1		27	6	0	23	0	12	0	9	0	2	0
	CAMPUS SECURITY ASSISTANT	2011	23	5	1	20	0	12	0	6	0	2	0
		2012	32	10	0	29	0	17	0	10	0	2	0
		2013	29	7	0	26	0	15	0	9	0	2	0

# = Total number of individuals within unit AAU = Affirmative Action Unit

UU = Underutilization Constituent Departments = List all Departments in AAU.

JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

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#### PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2009 - 2013

#### This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013

DB GROUP:	CAMPUS PUBLIC SAFETY SERGEANT	
Constituent Dept.	CAMPUS PUBLIC SAFETY SERGEANT	
	CAMPUS SECURITY SPECIALIST	

	TOTAL	WON	<u>IEN</u>	TOT/ MINOF		BLA	<u>CK</u>	HISP/	ANIC	ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
2009	7	4	0	6	0	3	1	3	0	0	1
2010	7	2	0	7	0	4	0	3	0	0	1
2011	8	2	0	8	0	4	1	4	0	0	1
2012	7	2	0	7	0	4	0	3	0	0	1
2013	7	2	0	7	0	4	0	3	0	0	1

AAU: COMF	PUTER SPECIALIST	
JOB GROUP:	COMPUTER SPECIALIST	2009
Constituent Dept.	IT SEN. ASSOCIATE	2010
	IT ASSOCIATE	2011
	IT ASSISTANT	2012
	IT SUPPORT ASSISTANT	2013

	TOTAL	WON	<u>1EN</u>	TOTA MINOF		BLA	<u>CK</u>	HISP/	ANIC	ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
009	19	3	3	18	0	2	0	13	0	3	1
010	23	5	2	20	0	2	0	14	0	4	1
011	24	5	2	21	0	2	0	15	0	4	1
012	24	4	3	21	0	1	1	16	0	4	1
013	26	4	4	23	0	2	0	17	0	4	1

AAU: CUST	ODIAL ASSISTANT	
JOB GROUP:	CUSTODIAL ASSISTANT	2009
Constituent Dept.	CUSTODIAL ASSISTANT	2010
		2011
		2012
		2013

	<u>TOTAL</u>	WON	<u>IEN</u>	TOTA MINOR		BLA	<u>CK</u>	HISP/	ANIC	ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
09	33	8	0	33	0	14	0	14	0	0	1
10	38	8	1	38	0	14	0	24	0	0	1
11	37	8	1	37	0	13	0	24	0	0	1
12	37	8	1	37	0	13	0	24	0	0	1
13	34	5	3	34	0	13	0	21	0	0	1

AAU: CUST	ODIAL SUPERVISORY	
JOB GROUP:	CUSTODIAL SUPERVISORY	20
Constituent Dept.	CUSTODIAL PRINCIPAL SUPERVISOR	20
	CUSTODIAL ASST. PRINCIPAL SUPERVISOR	20
	CUSTODIAL SEN. SUPERVISOR	20
	CUSTODIAL SUPERVISOR	20

	TOTAL	WON	<u>//EN</u>	TOT/ MINOF		BLA	<u>.CK</u>	HISP/	ANIC	ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
)9	6	1	1	6	0	1	0	5	0	0	0
LO	6	1	1	6	0	0	1	6	0	0	0
11	6	1	1	6	0	0	1	6	0	0	0
12	6	1	1	6	0	0	1	6	0	0	0
L3	6	1	1	6	0	0	1	6	0	0	0

OFFICE/SECRETARIAL ASSISTANT	
CUNY OFFICE/SECRETARIAL ASSISTANT	
ALL LEVELS	
	;
	CUNY OFFICE/SECRETARIAL ASSISTANT

	TOTAL	WON	<u>1EN</u>	TOT/ MINOF		BLA	<u>CK</u>	HISP	ANIC	ASIA PAC.	
	#	#	uu	#	uu	#	uu	#	uu	#	uu
2009	44	41	0	43	0	12	0	30	0	1	1
2010	51	48	0	50	0	15	0	34	0	1	1
2011	49	46	0	48	0	14	0	33	0	1	1
2012	50	47	0	49	0	13	0	35	0	1	1
2013	47	45	0	45	0	10	0	34	0	1	1

		TOTAL	WOM	EN	-		BLAG	<u> </u>	HISP/	ANIC	ASIA PAC.	
ADMINISTRATIVE ASSISTANT		#	#	uu	#	uu	#	uu	#	uu	#	uu
CUNY ADMINISTRATIVE ASSISTANT	2009	11	9	2	10	0	7	0	3	0	0	1
ALL LEVELS	2010	12	9	2	11	0	8	0	3	0	0	1
	2011	12	9	2	11	0	8	0	3	0	0	1
	2012	11	8	2	10	0	7	0	3	0	0	1
	2013	11	9	1	10	0	7	0	3	0	0	1
ſ		CUNY ADMINISTRATIVE ASSISTANT     2009       ALL LEVELS     2010        2011        2012	( ADMINISTRATIVE ASSISTANT         #           CUNY ADMINISTRATIVE ASSISTANT         2009         11           ALL LEVELS         2010         12           2011         12         2011           2012         11         11	#         #           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9           ALL LEVELS         2010         12         9           2011         12         9         12         9           2012         11         12         9	( ADMINISTRATIVE ASSISTANT     #     #     uu       CUNY ADMINISTRATIVE ASSISTANT     2009     11     9     2       ALL LEVELS     2010     12     9     2       2011     12     9     2       2012     11     8     2	TOTAL         WOMEN         MINOR           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10           ALL LEVELS         2010         12         9         2         11           2011         12         9         2         11           2011         2011         12         9         2         11           2011         11         8         2         10	Y ADMINISTRATIVE ASSISTANT         TOTAL         WOMEN         MINORITY           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0           ALL LEVELS         2010         12         9         2         11         0           2011         12         9         2         11         0           2011         2011         12         9         2         11         0           2012         11         8         2         10         0	TOTAL         WOMEN         MINORITY         BLAC           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0         7           ALL LEVELS         2010         12         9         2         11         0         8           2011         2012         11         8         2         10         0         7	TOTAL         WOMEN         MINORITY         BLACK           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0         7         0           ALL LEVELS         2010         12         9         2         11         0         8         0           2011         2012         11         8         2         10         0         7         0	TOTAL         WOMEN         MINORITY         BLACK         HISP/           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0         7         0         3           ALL LEVELS         2010         12         9         2         11         0         8         0         3           2011         2012         11         8         2         10         0         7         0         3	TOTAL         WOMEN         MINORITY         BLACK         HISPANIC           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0         7         0         3         0           ALL LEVELS         2010         12         9         2         11         0         8         0         3         0           2011         12         9         2         11         0         8         0         3         0           2011         12         9         2         11         0         8         0         3         0           2011         12         9         2         10         0         7         0         3         0           2011         12         9         2         11         0         8         0         3         0           2012         11         8         2         10         0         7         0         3         0	TOTAL         WOMEN         MINORITY         BLACK         HISPANIC         PAC.           CUNY ADMINISTRATIVE ASSISTANT         2009         11         9         2         10         0         7         0         3         0         0           ALL LEVELS         2010         12         9         2         11         0         8         0         3         0         0           2011         12         9         2         11         0         8         0         3         0         0           2011         12         9         2         11         0         8         0         3         0         0           2011         12         9         2         11         0         8         0         3         0         0           2011         11         8         2         10         0         7         0         3         0         0

# = Total number of individuals within unit AAU = Affirmative Action Unit

 UU = Underutilization
 Constituent Departments = List all Departments in AAU.

 JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

#### PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2009 - 2013

#### This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013.

ED CRAFTS		TOTAL #	<u>WOMEN</u> # uu	MINORITY # uu	<u>BLACK</u> # uu	HISPANIC # uu	ASIAN <u>PAC.IS</u> #
SKILLED CRAFTS	2009	26	0 1	9 0	3 0	5 0	1
CARPENTER, LABORER, ELECTRICIAN,	2010	27	0 1	82	3 0	51	0
ELECTRICAN'S HELPER, HIGH PRESSURE PLANT TENDER, LOCKSMITH, OILER, PAINTER,	2011	25	0 1	7 2	3 0	4 1	0
MAINTENANCE WORKER, PLUMBER,	2012	26	0 1	9 0	3 0	5 0	0
PLUMBER'S HELPER, THERMOSTAT REPAIRER,	2013	26	0 1	10 0	3 0	6 0	0
STATIONARY ENGINEER		TOTAL #	<u>WOMEN</u> # uu	TOTAL <u>MINORITY</u> # uu	<u>BLACK</u> # uu	HISPANIC # uu	ASIA <u>PAC.I</u> #
	2013						
		TOTAL	WOMEN	TOTAL MINORITY	BLACK	HISPANIC	ASIA <u>PAC.I</u> #
	2009	"	# du	<i>#</i> uu	# uu	# uu	π
	2011						
	2012						
	2013						
	2009	TOTAL #	WOMEN # uu	TOTAL <u>MINORITY</u> # uu	<u>BLACK</u> # uu	HISPANIC # uu	ASIA <u>PAC.I</u> #
	2010						
	2011						
	2013						
		TOTAL	WOMEN	TOTAL MINORITY	BLACK	HISPANIC	ASIA <u>PAC.I</u>
	2009	"	# uu	# GG	# uu	# uu	#
	2010						1
	2012						
	2013						
		τοται	WOMEN		BLACK	HISPANIC	ASIA PAC.I
		#	# uu	# uu	# uu	# uu	#
	2009						
	2010						
	2011						
	2012						
	2013		1	1	1	1	1
	SKILLED CRAFTS         CARPENTER, LABORER, ELECTRICIAN,         ELECTRICAN'S HELPER, HIGH PRESSURE PLANT TENDER,         LOCKSMITH, OILER, PAINTER,         MAINTENANCE WORKER, PLUMBER,         PLUMBER'S HELPER, THERMOSTAT REPAIRER,	SKILLED CRAFTS         2009           CARPENTER, LABORER, ELECTRICIAN,         2010           ELECTRICAN'S HELPER, HIGH PRESSURE PLANT TENDER,         2011           IDCKSMITH, OLER, PAINTER,         2013           PLUMBER'S HELPER, THERMOSTAT REPAIRER,         2010           STATIONARY ENGINEER         2010           2010         2010           2011         2011           2012         2013           STATIONARY ENGINEER         2019           2010         2010           2011         2012           2013         2011           2014         2012           2015         2010           2016         2011           2017         2010           2018         2011           2019         2010           2011         2011           2012         2013           2013         2011           2014         2011           2015         2011           2016         2011           2017         2011           2018         2011           2019         2010           2011         2011           2011         2011 <td>D CRAFTS         2009         26           SKILLED CRAFTS         2010         27           CARPENTER, LABORER, ELECTRICIAN,         2011         25           LECTRICANS NELPER, HIGH PRESSURE PLANT TENDER,         2012         26           PLUMBERS HELPER, THERMOSTAT REPAIRER,         2013         26           STATIONARY ENGINEER         2010         26           CARPENTER, MICH PRESSURE PLANT TENDER,         2012         26           STATIONARY ENGINEER         2010         2011           2012         2011         2012           2013         2011         2012           2014         2011         2012           2015         2011         2012           2016         2011         2012           2017         2011         2012           2018         2011         2012           2019         2010         2011           2011         2012         2013           2011         2012         2013           2011         2012         2011           2011         2011         2011           2011         2011         2011           2011         2011         2011      <tr< td=""><td><math display="block">\begin{array}{c ccccccccccccccccccccccccccccccccccc</math></td><td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td><td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td><td>IDECARTS         Image: statute property in the property in th</td></tr<></td>	D CRAFTS         2009         26           SKILLED CRAFTS         2010         27           CARPENTER, LABORER, ELECTRICIAN,         2011         25           LECTRICANS NELPER, HIGH PRESSURE PLANT TENDER,         2012         26           PLUMBERS HELPER, THERMOSTAT REPAIRER,         2013         26           STATIONARY ENGINEER         2010         26           CARPENTER, MICH PRESSURE PLANT TENDER,         2012         26           STATIONARY ENGINEER         2010         2011           2012         2011         2012           2013         2011         2012           2014         2011         2012           2015         2011         2012           2016         2011         2012           2017         2011         2012           2018         2011         2012           2019         2010         2011           2011         2012         2013           2011         2012         2013           2011         2012         2011           2011         2011         2011           2011         2011         2011           2011         2011         2011 <tr< td=""><td><math display="block">\begin{array}{c ccccccccccccccccccccccccccccccccccc</math></td><td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td><td><math display="block"> \begin{array}{c c c c c c c c c c c c c c c c c c c </math></td><td>IDECARTS         Image: statute property in the property in th</td></tr<>	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	IDECARTS         Image: statute property in the property in th

UU = Underutilization Constituent Departments = List all Departments in AAU.

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# PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2009 - 2013

N UNIT (AAU):	This form is to be used if there have been changes	s in the Affirmative Action Unit or Constituent Dep	ots. from 2009 to 2013.

	fion unit (AAU):	This form i							
	2009	1	2010	1	2011	1	2012		2013
AAU:	MATH AND COMPUTER SCI.	AAU:	MATH AND COMPUTER SCI.	AAU:	MATH AND COMPUTER SCI.	AAU:	MATH AND COMPUTER SCI	AAU:	MATH AND COMPUTER SCI
OB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL
onstituent Dept.	MATHEMATICS	Constituent Dept.	MATHMATICS	Constituent Dept.	MATHEMATICS	Constituent Dept.	MATHEMATICS	Constituent Dept.	MATHEMATICS
(list depts.)	DATA PROCESSING	(list depts.)	DATA PROCESSING	(list depts.)	COMPUTER INFORMATION	(list depts.)	BUISINESS-COMPUTER SCI	(list depts.)	BUSINESS-COMPUTER SCI
(est depts.)	SAMA ROCESSING	(in achor)	BARATIOOLOGING	(init depisity	SYSTEMS AND TECHNOLOGY	(in action)		(int depts)	
					(WAS IN BUISNESS AAU IN 2010)	-		-	
					(WAS IN BUISNESS AND IN 2010)	-		-	
						-		-	
	# UU		# UU				# UU		# UU
TOTAL	# UU 17	TOTAL	# UU 17	TOTAL	21	TOTAL	# UU 20	TOTAL	# UU 21
	7 0		7 0		9 0		9 0		10 0
NOMEN	10 0	WOMEN	10 0	WOMEN		WOMEN		WOMEN	
OTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY	
BLACK	1 0	BLACK	1 0	BLACK	2 0	BLACK	2 0	BLACK	2 0
HISPANIC	3 0	HISPANIC	3 0	HISPANIC	4 0	HISPANIC	3 0	HISPANIC	5 0
ASIAN/PAC.ISL.	6 0	ASIAN/PAC.ISL.	6 0	ASIAN/PAC.ISL.	7 0	ASIAN/PAC.ISL.	7 0	ASIAN/PAC.ISL.	6 0
AAU:	PUBLIC ADMIN AND SOCIAL SERVICE	AAU:	PUBLIC ADMIN AND SOCIAL SERVICE	AAU:	SOCIAL SERVICES	AAU:	SOCIAL SCIENCE	AAU:	SOCIAL SCIENCE
IOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL
Constituent Dept.	BEHAVORIAL SCIENCE	Constituent Dept.	BEHAVORIAL SCIENCE	Constituent Dept.	BEHAVORIAL SCIENCE*	Constituent Dept.	BEHAVORIAL SCIENCE	Constituent Dept.	BEHAVORIAL SCIENCE
(list depts.)	PUBLIC ADMINISTRATION	(list depts.)	PUBLIC ADMINISTRATION	(list depts.)	SOCIAL SCIENCE*	(list depts.)	SOCIAL SCIENCE	(list depts.)	SOCIAL SCIENCE
· · · · · · · · · · · · · · · ·	SOCIAL SCIENCE	( ==p()	SOCIAL SCIENCE	···· · · · · · · · · · · · ·	(WAS IN PUBLIC ADMIN AAU				
					IN 2010)	-		- 1	
						-		- 1	
						-		-	
	# UU		# UU		# UU		# UU		# UU
IOTAL	9	TOTAL	12	TOTAL	9	TOTAL	9	TOTAL	
NOMEN	2 4	WOMEN	4 4	WOMEN	3 2	WOMEN	3 2	WOMEN	4 2
TOTAL MINORITY	5 0	TOTAL MINORITY	6 0	TOTAL MINORITY	4 0	TOTAL MINORITY	4 0	TOTAL MINORITY	5 0
BLACK	0 2	BLACK	1 1	BLACK	1 0	BLACK	1 0	BLACK	2 0
HISPANIC	5 0	HISPANIC	5 0	HISPANIC	3 0	HISPANIC	3 0	HISPANIC	3 0
ASIAN/PAC.ISL.	0 1	ASIAN/PAC.ISL.	0 1	ASIAN/PAC.ISL.	0 1	ASIAN/PAC.ISL.	0 1	ASIAN/PAC.ISL.	0 1
AAU:		AAU:		AAU:	ENGLISH	AAU:	ENGLISH	AAU:	ENGLISH
JOB GROUP:		JOB GROUP:		JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL
Constituent Dept.		Constituent Dept.		Constituent Dept.	ENGLISH	Constituent Dept.	ENGLISH	Constituent Dept.	ENGLISH
(list depts.)		(list depts.)		(list depts.)	IN 2010, LANG & COGN.	(list depts.)		(list depts.)	
					(ENGLISH AS A SECOND LANG.)	_		_	
					WAS IN ENGLISH AAU. IN 2011,	_		_	
					IT IS IN EDUCATION AAU)	_		_	
	# UU								
	# 00		# UU		# UU		# UU		# UU
TOTAL	# 00	TOTAL	# UU	TOTAL	# UU 21	TOTAL	# UU 19	TOTAL	# UU 20
	# 00	TOTAL	# UU	TOTAL WOMEN	**********	TOTAL WOMEN		TOTAL WOMEN	*********
NOMEN	# UU		# UU		21		19		20
Nomen Fotal Minority		WOMEN	# UU	WOMEN	21 12 1	WOMEN	<u>19</u> <u>11 1</u>	WOMEN	20 13 0
NOMEN FOTAL MINORITY BLACK	# UU	WOMEN TOTAL MINORITY	# UU	WOMEN TOTAL MINORITY	21           12         1           4         0	WOMEN TOTAL MINORITY	19           11         1           4         0	WOMEN TOTAL MINORITY	20           13         0           2         1
NOMEN FOTAL MINORITY BLACK HISPANIC		WOMEN TOTAL MINORITY BLACK	# UU	WOMEN TOTAL MINORITY BLACK	21           12         1           4         0           1         0	WOMEN TOTAL MINORITY BLACK	19         11         1           4         0         0         1         0	WOMEN TOTAL MINORITY BLACK	20           13         0           2         1           0         1
NOMEN TOTAL MINORITY BLACK HISPANIC		WOMEN TOTAL MINORITY BLACK HISPANIC	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL.	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL.	19           11         1           4         0           1         0           2         0           1         0	Women Total Minority Black Hispanic Asian/Pac.Isl.	20           13         0           2         1           0         1           1         0           1         0
TOTAL WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL.	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL.	21 12 1 4 0 1 0 2 0 1 0 EDUCATION	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU:	19 11 1 4 0 1 0 2 0 1 0 EDUCATION	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU:	20 13 0 2 1 0 1 1 0 1 0 EDUCATION
NOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL IOB GROUP:		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL. JOB GROUP:	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL. AAU: JOB GROUP:	21 12 1 4 0 1 0 2 0 1 0 EDUCATION PROFESSORIAL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL AAU: JOB GROUP:	19 11 1 4 0 1 0 2 0 1 0 EDUCATION PROFESSORIAL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPACISL AAU: JOB GROUP:	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL
NOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL IOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept.	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU: JOB GROUP: Constituent Dept.	21           12         1           4         0           1         0           2         0           1         0           EDUCATION	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept.	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACISL JOB GROUP: Constituent Dept.	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED.
NOMEN TOTAL MINORITY BLACK HISPANIC		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL. JOB GROUP:	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL. AAU: JOB GROUP:	21           12         1           4         0           1         0           2         0           1         0           EDUCATION   PROFESSORIAL TEACHER ED (EARLY CHILDHOOD ED) LANG & COGN. (ENGLISH AS A	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL AAU: JOB GROUP:	19 11 1 4 0 1 0 2 0 1 0 EDUCATION PROFESSORIAL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPACISL AAU: JOB GROUP:	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL
NOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL IOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept.	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU: JOB GROUP: Constituent Dept.	21           12         1           4         0           1         0           2         0           1         0           EDUCATION   PROFESSORIAL TEACHER ED (EARLY CHILDHOOD ED) LANG & COGN. (ENGLISH AS A SECOND LANG, WAS IN ENGLISH	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept.	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACISL JOB GROUP: Constituent Dept.	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED.
NOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL IOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept.	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU: JOB GROUP: Constituent Dept.	21           12         1           4         0           1         0           2         0           1         0           EDUCATION   PROFESSORIAL TEACHER ED (EARLY CHILDHOOD ED) LANG & COGN. (ENGLISH AS A	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept.	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACISL JOB GROUP: Constituent Dept.	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED.
NOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL IOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept.	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU: JOB GROUP: Constituent Dept.	21           12         1           4         0           1         0           2         0           1         0           EDUCATION   PROFESSORIAL TEACHER ED (EARLY CHILDHOOD ED) LANG & COGN. (ENGLISH AS A SECOND LANG, WAS IN ENGLISH	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept.	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACISL JOB GROUP: Constituent Dept.	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED.
NOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC.ISL IOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept.		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL AAU: JOB GROUP: Constituent Dept.	21 12 1 4 0 1 0 2 0 1 0 EDUCATION PROFESSORIAL TEACHER ED (EARLY CHILDHOOD ED) LANG & COGNIC, LENGLISH AS A SECOND LANG, WAS IN ENGLISH AAU IN 2010)	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept.	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACISL JOB GROUP: Constituent Dept.	20 13 0 2 1 0 1 1 0 1 0 EDUCATION PROFESSORIAL TEACHERE ED. LANG & COGN-ESL
NOMEN TOTAL MINORITY BLACK HISPANIC ISLANIPAC.ISL IOB GROUP: Constituent Dept. (list depts.)	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.)	# UU	WOMEN TOTAL MINORITY BLACK HISPANIC ASJANIPAC.ISL JOB GROUP: Constituent Dept. (Ist depts.)	21           12         1           4         0           1         0           2         0           1         0           2         0           1         0           2         0           1         0           EDUCATION         EDUCATION           PROFESSORIAL         Image: Constant of the state	WOME N TOTAL MINORITY BLACK HISPANC ASIANPAC ISL JOB GROUP. Constituent Dept. (Bisl depts.)	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAMPACISL JOB GROUP: Constituent Dept. 0[st depts]	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED. LANG & COGN-ESL 
VOMEN OTAL MINORTY LIACK ISPANIC OB GROUP- ansiluent Dept. (Ist depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASJANPAC.ISL JOB GROUP: Constituent Dept. (Ist depts.)	21           12         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED (EARLY CHILDHOOD ED)           LANG & COGN. (ENGLISH AS A           SECOND LANG, WAS IN ENGLISH           AAU IN 2010)           #         UU           16	WOMEN TOTAL MINORITY BLACK HISPANC ASIANPAC ISL. JOB GROUP: Constituent Dept. (Ist depts.) TOTAL	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL           #         UU           17	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACJSL JOB GROUP: Constituent Dept. dist depts.) TOTAL	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED. LANG & COGN-ESL # UU 18
VOMEN OTAL MINORTY LIACK ISPANIC OB GROUP- ansiluent Dept. (Ist depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept. (list depts.) (list depts.)	21           12         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED (EARLY CHILDHOOD ED)           LANG & COGN. (ENGLISH AS A           SECOND LANG, WAS IN ENGLISH           AAU IN 2010)           #         UU           16           12         0	WOME N TOTAL MINORITY BLACK HISPANC ASIANPAC ISL JOB GROUP. Constituent Dept. (Bisl depts.)	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL           #         UU           17           12         0	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAMPACISL JOB GROUP: Constituent Dept. 0[st depts]	20           13         0           2         1           0         1           1         0           EDUCATION   PROFESSORIAL TEACHER ED LANG & COGN-ESL
VOMEN TAL MINORITY LIACK IISPANIC OB GROUP: ionstituent Dept. (Ist depts.) OTAL OTAL		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASJANPAC.ISL JOB GROUP: Constituent Dept. (Ist depts.)	21           12         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED (EARLY CHILDHOOD ED)           LANG & COGN. (ENGLISH AS A           SECOND LANG, WAS IN ENGLISH           AAU IN 2010)           #         UU           16	WOMEN TOTAL MINORITY BLACK HISPANC ASIANPAC ISL. JOB GROUP: Constituent Dept. (Ist depts.) TOTAL	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL           #         UU           17	WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PACJSL JOB GROUP: Constituent Dept. dist depts.) TOTAL	20 13 0 2 1 0 1 1 0 EDUCATION PROFESSORIAL TEACHER ED. LANG & COGN-ESL # UU 18
VOMEN OTAL MINORTY LIACK INSPANIC SUBANPAC ISL OB GROUP. (61 depts.)		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.) TOTAL WOMEN		WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL JOB GROUP: Constituent Dept. (list depts.) (list depts.)	21           12         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED (EARLY CHILDHOOD ED)           LANG & COGN. (ENGLISH AS A           SECOND LANG, WAS IN ENGLISH           AAU IN 2010)           #         UU           16           12         0	WOMEN TOTAL MINORITY BLACK HISPANC ASIANPAC ISL. JOB GROUP: Constituent Dept. (Ist depts.) TOTAL WOMEN	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL           #         UU           17           12         0	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANPACISL JOB GROUP: Constituent Dept. (Ist depts.) TOTAL WOMEN	20           13         0           2         1           0         1           1         0           EDUCATION   PROFESSORIAL TEACHER ED LANG & COGN-ESL
VOMEN TAL MINORITY LIACK IISPANIC SIGNIPAC ISL OB GROUP: ansiltuent Dept. (Ist depts.) OTAL VOMEN OTAL MINORITY		WOMEN TOTAL MINORITY BLACK HISPANIC ASIAN/PAC.ISL JOB GROUP: Constituent Dept. (list depts.) TOTAL WOMEN TOTAL MINORITY		WOMEN TOTAL MINORITY BLACK HISPANIC ASIANIPAC ISL AGAU: JOB GROUP: Constituent Dept. (itst depts.) (itst depts.)	21           12         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED (EARLY CHILDHOOD ED)           LANG & COGN. (ENCLISH AS A           SECOND LANG, WAS IN ENCLISH           AAU IN 2010)           #         UU           16           12         0           4         1	WOMEN TOTAL MINORITY BLACK HISPANC ASIANPACISL AGROUP: Constituent Dept. (Gist depts.) TOTAL WOMEN TOTAL MINORITY	19           11         1           4         0           1         0           2         0           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN-ESL	WOMEN TOTAL MINORITY BLACK HISPANIC ASIANPACISL JOB GROUP: Constituent Dept. (Ist depts.) TOTAL WOMEN TOTAL MINORITY	20           13         0           2         1           0         1           1         0           EDUCATION           PROFESSORIAL           TEACHER ED.           LANG & COGN ESL

 # = Total number of individuals within unit
 AAU = Affirmative Action Unit

 UU = Underutilization
 Constituent Departments = List all Departments in AAU.

 JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

#### PROGRESS REPORT - HISTORICAL UNDERUTILIZATION FALL, 2009 - 2013

#### AFFIRMATIVE ACTION UNIT (AAU): This form is to be used if there have been changes in the Affirmative Action Unit or Constituent Depts. from 2009 to 2013.

	2009	1	2010	1	2011	1	2012	1	2013
AAU:		AAU:		AAU:	HEALTH PROFESSIONS	AAU:	HEALTH PROFESSIONS	AAU:	HEALTH PROFESSIONS
JOB GROUP:		JOB GROUP:		JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL	JOB GROUP:	PROFESSORIAL
Constituent Dept.		Constituent Dept.		Constituent Dept.	DENTAL HYGIENE, NURSING,	Constituent Dept.	DENTAL HYGIENE, HEALTH ED,	Constituent Dept.	DENTAL HYGIENE, HEALTH ED,
(list depts.)		(list depts.)		(list depts.)	X-RAY TECH, GERONTOLGY*	(list depts.)	NURSING, RADIOLOGICAL	(list depts.)	NURSING, RADIOLOGICAL
					HEALTH ED*		TECH (AKA: X-RAY TECH)		TECH (AKA: X-RAY TECH)
					(WAS IN EDUCATION AAU IN 2010)				
	# UU	TOTAL	# UU	TOTAL	00	TOTAL	# UU 24		# UU 25
TOTAL					23 15 2		17 1	TOTAL	18 1
WOMEN		WOMEN TOTAL MINORITY		WOMEN TOTAL MINORITY	12 0	WOMEN TOTAL MINORITY	17 1	WOMEN TOTAL MINORITY	13 0
TOTAL MINORITY BLACK		BLACK		BLACK	4 0	BLACK	4 0	BLACK	4 0
HISPANIC		HISPANIC		HISPANIC	5 0	HISPANIC	6 0	HISPANIC	6 0
ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.	3 0	ASIAN/PAC.ISL.	3 0	ASIAN/PAC.ISL.	3 0
AAU:		AAU:		AAU:		AAU:		AAU:	
JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:	
Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.	
(list depts.)		(list depts.)		(list depts.)		(list depts.)		(list depts.)	
	# UU		# UU		# UU		# UU		# UU
TOTAL		TOTAL		TOTAL		TOTAL		TOTAL	
WOMEN		WOMEN		WOMEN		WOMEN		WOMEN	
TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY	
BLACK		BLACK		BLACK		BLACK		BLACK	
HISPANIC		HISPANIC		HISPANIC		HISPANIC		HISPANIC	
ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.	
AAU:		AAU:		AAU:		AAU:		AAU:	
JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:	
Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.	
(list depts.)		(list depts.)		(list depts.)		(list depts.)		(list depts.)	
	# UU		# UU		# UU		# UU		# UU
TOTAL	* 00	TOTAL	* 00	TOTAL	* 00	TOTAL	* 00	TOTAL	* 00
WOMEN		WOMEN		WOMEN		WOMEN		WOMEN	
TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY	
BLACK		BLACK		BLACK		BLACK		BLACK	
HISPANIC		HISPANIC		HISPANIC		HISPANIC		HISPANIC	
ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.	
				AAU:		AAU:		AAU:	
JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:		JOB GROUP:	
Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.		Constituent Dept.	
(list depts.)		(list depts.)		(list depts.)		(list depts.)		(list depts.)	
	# UU		# UU		# UU		# UU		# UU
TOTAL		TOTAL		TOTAL		TOTAL		TOTAL	
WOMEN		WOMEN		WOMEN		WOMEN		WOMEN	
TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY		TOTAL MINORITY	
BLACK		BLACK		BLACK		BLACK		BLACK	
ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.		ASIAN/PAC.ISL.	
			4.411 A.M. 11						
# = Total number of	individuals within unit		AAU = Affirmative Action Unit						

UU = Undertuitization Constituent Departments = List all Departments in AAU. JOB GROUP = Professorial: Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

# APPENDIX E – E1

# PERSONNEL ACTIVITY TABLE/APPLICANT DATA-RECRUITMENT DOCUMENTATION

#### APPENDIX E

#### 2013 PERSONNEL ACTIVITY TABLE (page 1 of 2)

#### COLLEGE: Eugenio Maria de Hostos Community College

#### Period Covered: 7/1/12 to 6/30/13

	TOTAL****		AFRICAN AM.		HISPAN LAT		ASIAN OR NAT. HAW. OR OTHER PAC. ISL.		AMER. IND./ ALASK. NAT.		TOTAL MINORITY***			WHI (including				TOTAL NON-MINORITY		'Y**	
	MALE	FEMALE	TOTAL	MALE	FEMALE	MALE	EMALE	MALE	EMALE	MALE	FEMALE	MALE	FEMALE	TOTAL	MALE	FEMALE	MALE FE	AALE	MALE	FEMALE	TOTAL
EXEC./ADMIN./MANAGERIAL	6	3	9	1	0	2	3	0	0	0	0	4	3	7	2	0	0	0	2	0	2
New Hires	-	5	-	1		5	0	0	•		~		-		2	1	0			-	
Terminations	5	1	6	1	0	1	Ŭ	1	0	0	0	3	0	3	_	1	0	0	2	1	3
Upgrades	1	0	1	0	0	1	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FACULTY	7	0	17	1			1	1	0				1	· ·	2	-		0		-	•
New Hires	7	8	15	1	0	3	1	1	0	0	0	5	1	6	-	/	0	0	2	7	9
Terminations	5	6	11	1	1	2	3	1	1	0	0	4	5	9	1	1	0	0	1	1	2
Upgrades	4	3	7	0	0	1	0	1	1	0	0	2	1	3	2	2	0	0	2	2	4
Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PROFESSIONAL/NON-FACULTY							1		-			_	1						-	1	-
New Hires	5	21	26	3	5	2	10	0	0	0	0	5	15	20	0	6	0	0	0	6	6
Terminations	1	6	7	0	1	1	5	0	0	0	0	1	6	7	0	0	0	0	0	0	0
Upgrades	0	0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers	0	1	1	0	0	0	0	0	1	0	0	0	1	1	0	0	0	0	0	0	0
SECRETARIAL/CLERICAL		_	-				_		-	-			-		- 1		I		_	Γ.	-
New Hires	1	3	4	0	0	1	2	0	0	0	0	1	2	3	0	1	0	0	0	1	1
Terminations	2	5	7	1	3	1	2	0	0	0	0	2	5	7	0	0	0	0	0	0	0
Upgrades	0	3	3	0	1	0	2	0	0	0	0	0	3	3	0	0	0	0	0	0	0
Transfers	0	1	1	0	0	0	1	0	0	0	0	0	1	1	0	0	0	0	0	0	0
TECHNICAL/PARAPROFESSIONAL			_						-				-	1	- 1	.1			-		-
New Hires	3	4	7	1	2	1	1	1	0	0	0	3	3	6	0	1	0	0	0	1	1
Terminations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrades	3	0	3	0	0	3	0	0	0	0	0	3	0	3	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SKILLED TRADES		-					- 1	- 1	-				-	-	- 1	- 1			-	-	-
New Hires	1	0	1	0	0	1	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0
Terminations	1	0	1	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	1	0	1
Upgrades	0	0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SERVICE MAINTENANCE				-	_			-	-	-				1							
New Hires	4	3	7	3	0	1	3	0	0	0	0	4	3	7	0	0	0	0	0	0	0
Terminations	5	9	14	3	2	2	7	0	0	0	0	5	9	14	0	0	0	0	0	0	0
Upgrades	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	1																				
New Hires	27	42	69	9	7	12	20	2	0	0	0	23	27	50	4	15	0	0	4	15	19
Terminations	19	27	46	6	7	7	17	2	1	0	0	15	25	40	4	2	0	0	4	2	6
	8	6	14	0	1	5	2	1	1	0	0	6	4	10	2	2	0	0	2	2	4
Upgrades	-			-													-				
Transfers	0	2	2	0	0	0	1	0	1	0	0	0	2	2	0	0	0	0	0	0	0

**TREMINDER:** \*Unknowns are subtracted from all totals. \*\*Total Non-Minority is equal to White including Italian American.

\*\*\*Total Minority is the sum of Black or African Am., Hispanic or Latino, Asian or Nat. Haw. or Other Pacific Islander and American Indian/Alaska Native. \*\*\*\*TOTAL is the sum of Total Minority and Total Non-Minority.

#### APPENDIX E-1

#### 2013 APPLICANT DATA - RECRUITMENT DOCUMENTATION (page 2 of 2)

#### COLLEGE: Eugenio Maria de Hostos Community College

#### Period Covered: 7/1/12 to 6/30/13

	TOTAL**** MALE FEMALE TOTAL MA			BLAC AFRIC		HISPANIC OR LATINO MALE FEMALE		ASIAN OR NAT. HAW. OR OTHER PAC. ISL.		AMER. IND./ ALASK. NAT.		TOTAL MINORITY*** MALE FEMALE TOTAL			WH (including	ITE Ital. Am.) FEMALE	UNKNOWN* MALE FEMALE	NO	TOTAL N-MINORIT FEMALE	Y** TOTAL
EXEC./ADMIN./MANAGERIAL	MALE	FEMALE	IOTAL	MALE	PEMALE	MALE	PEMALE	MALE	EMALE	MALE	PEMALE	MALE	PEMALE	IOTAL	MALE	PEMALE	MALE PEMALE	MALE	PEMALE	IOTAL
Applicants	373	223	596	129	95	94	72	25	14	2	0	250	181	431	123	42	89 19	123	42	165
Interviews	22	13	35	7	2	7	8	3	1	0	0	17	11	28	5	2	4 1	5	2	7
Offers	6	3	9	1	0	3	3	0	0	0	0	4	3	7	2	0	1 0	2	0	2
TOTAL WORKFORCE FROM EEO6	36	47	83	8	8	17	23	3	4	0	0	28	35	63	8	12	0 0	8	12	20
FACULTY		1																		•
Applicants	198	183	381	44	57	27	19	22	17	1	0	94	93	187	104	90	55 11	104	90	194
Interviews	29	34	63	4	6	6	5	3	1	1	0	14	12	26	15	22	11 0	15	22	37
Offers	8	10	18	1	0	4	2	1	0	0	0	6	2	8	2	8	0 0	2	8	10
TOTAL WORKFORCE FROM EEO6	78	85	163	6	13	23	24	7	6	0	0	36	43	79	42	42	0 0	42	42	84
PROFESSIONAL/NON-FACULTY		0.5	100		15	20			0			50	1.5			12				0.
Applicants	1019	1789	2808	365	723	308	580	106	118	11	9	790	1430	2220	229	359	336 69	229	359	588
Interviews	23	67	90	5	24	11	28	1	4	0	0	17	56	73	6	11	15 3	6	11	17
Offers	5	22	27	3	5	2	10	0	0	0	0	5	15	20	0	7	0 0	0	7	7
TOTAL WORKFORCE FROM EEO6	22	48	70	5	15	10	24	2	1	0	0	17	40	57	5	8	0 0	5	8	13
SECRETARIAL/CLERICAL								LL											-	_
Applicants	1	5	6	0	1	1	2	0	0	0	0	1	3	4	0	2	0 1	0	2	2
Interviews	1	5	6	0	1	1	2	0	0	0	0	1	3	4	0	2	0 1	0	2	2
Offers	1	3	4	0	0	1	2	0	0	0	0	1	2	3	0	1	0 0	0	1	1
TOTAL WORKFORCE FROM EEO6	6	55	61	2	15	4	36	0	1	0	0	6	52	58	0	3	0 0	0	3	3
TECHNICAL/PARAPROFESSIONAL											1									
Applicants	419	213	632	137	68	111	58	84	47	3	1	335	174	509	84	39	94 16	84	39	123
Interviews	27	21	48	10	3	9	7	5	4	0	0	24	14	38	3	7	6 1	3	7	10
Offers	3	4	7	1	2	1	1	1	0	0	0	3	3	6	0	1	0 0	0	1	1
TOTAL WORKFORCE FROM EEO6	33	19	52	6	3	20	12	4	1	0	0	30	16	46	3	3	0 0	3	3	6
SKILLED TRADES																				
Applicants	1	0	1	0	0	1	0	0	0	0	0	1	0	1	0	0	0 0	0	0	0
Interviews	1	0	1	0	0	1	0	0	0	0	0	1	0	1	0	0	0 0	0	0	0
Offers	1	0	1	0	0	1	0	0	0	0	0	1	0	1	0	0	0 0	0	0	0
TOTAL WORKFORCE FROM EEO6	26	0	26	3	0	6	0	0	0	1	0	10	0	10	16	0	0 0	16	0	16
SERVICE/MAINTENANCE																				
Applicants	11	11	22	5	7	4	3	1	1	1	0	11	11	22	0	0	5 0	0	0	0
Interviews	11	11	22	5	7	4	3	1	1	1	0	11	11	22	0	0	5 0	0	0	0
Offers	4	3	7	3	0	1	3	0	0	0	0	4	3	7	0	0	0 0	0	0	0
TOTAL WORKFORCE FROM EEO6	63	16	79	27	7	32	8	2	0	0	0	61	15	76	2	1	0 0	2	1	3
TOTAL																				
Applicants	2022	2424	4446	680	951	546	734	238	197	18	10	1482	1892	3374	540	532	579 116	540	532	1072
Interviews	114	151	265	31	43	39	53	13	11	2	0	85	1072	192	29	44	41 6	29	44	73
	28	45	73	9	43 7	13	21	2	0	0	0	24	28	52	4	17	$\frac{41}{1}$ 0	4	17	21
Offers	264	270	534	57	61	112	127	2 18	13	1	0	188	201	389	4 76	69		76	69	145
TOTAL WORKFORCE FROM EE06	204	270	534	5/	01	112	127	18	13	1	U	199	201	389	/0	69	UU	/0	69	145

\*Unknowns are subtracted from all totals. \*\*Total Non-Minority is equal to White including Italian American.

\*\*\*Total Minority is the sum of Black or African Am., Hispanic or Latino, Asian or Nat. Haw. or Other Pacific Islander and American Indian/Alaska Native. \*\*\*\*TOTAL is the sum of Total Minority and Total Non-Minority.

# APPENDIX F – F5

# **IMPACT RATIO ANALYSIS**

## IMPACT ANALYSIS WORKSHEETS

COLLEGE NAME:

#### Eugenio Maria de Hostos Community College FEMALES AND MINORITIES

APPENDIX F

#### HIRES ANALYSIS

#### Eugenio Maria de Hostos Community College

	JOB			MINC	DRITY					FEM	ALE						
	AREAS/			HIF	RES					HIF	RES			PER	CENTAGE C	F HIRES	
	CATEGORY	NON	MIN	M	IN	TO	TAL	MA	ALE .	FEM	ALE	TO	TAL	% of non-min hires	% of min hires	% of male hires	% of formals hirs
		APPL	HIRES	% of non-min hires	% or min nires	% of male hires	% of ternale hire										
#	TOTAL	1072	19	3374	50	4446	69	2022	27	2424	42	4446	69	1.8%	1.5%	1.3%	1.7%
1	Exec./Adm./Mngrl.	165	2	431	7	596	9	373	6	223	3	596	9	1.2%	1.6%	1.6%	1.3%
2	Faculty	194	9	187	6	381	15	198	7	183	8	381	15	4.6%	3.2%	3.5%	4.4%
3	Professional/Non-Fac.	588	6	2220	20	2808	26	1019	5	1789	21	2808	26	1.0%	0.9%	0.5%	1.2%
4	Secretarial/Clerical	2	1	4	3	6	4	1	1	5	3	6	4	50.0%	75.0%	100.0%	60.0%
5	Techn./Paraprofessional	123	1	509	6	632	7	419	3	213	4	632	7	0.8%	1.2%	0.7%	1.9%
6	Skilled Trades	0	0	1	1	1	1	1	1	0	0	1	1	0.0%	100.0%	100.0%	0.0%
7	Service/Maintenance	0	0	22	7	22	7	11	4	11	3	22	7	0.0%	31.8%	36.4%	27.3%
	TOTAL	1072	19	3374	50	4446	69	2022	27	2424	42	4446	69	2%	1%	1%	2%

							IF	RA WOR	KSHEE	T FOR N	ION-MIN	VS MI	N % OF HIRES					
September 27, 2013																		
JOB AREAS/	RATE	FOR	RATE	FOR		OVER	0	NLY IF IRA		0.8	* IRA LESS THAN DIF >=1 PERSON					FISHER 1	TEST	
CATEGORY	UNFAV.	GROUP	FAV. O	ROUP	IRA	ALL RATE	EXPECT	ACTL	DIF	STD DEV	** IRA LESS THAN STD DEV>=2	0.8 AND	FISHER'S VALUE	NON-MIN APPLICANTS	NON-MIN HIRED	MIN APPLICANTS	MIN HIRED	FISHER TEST RESULT NOTE
# A	E	3		C	D	E	F	G	н	1	J	к	L	м	N	0	Р	Q
1 Exec./Adm./Mngrl.	NON-MIN	1.2%	MINORITY	1.6%														
2 Faculty	MINORITY	3.2%	NON-MIN	4.6%	0.69	3.9%	7	6	1	0.72	•		N/A					
3 Professional/Non-Fac.	MINORITY	0.9%	NON-MIN	1.0%	0.88													
4 Secretarial/Clerical	NON-MIN	50.0%	MINORITY	75.0%														
5 Techn./Paraprofessional	NON-MIN	0.8%	MINORITY	1.2%														
6 Skilled Trades	NON-MIN	0.0%	MINORITY	100.0%														
7 Service/Maintenance	NON-MIN	0.0%	MINORITY	31.8%														
TOTAL							7	6	1		•							-

							IR	A WOR	KSHEE <sup>-</sup>	FOR M	IALE VS	FEMAL	E % OF HIRES					
September 27, 2013																		
JOB AREAS/	RATE	FOR	RATE	FOR		OVER	O	NLY IF IRA	UNDER	0.8	* IRA LESS THAN DIF >=1 PERSON					FISHER'S	TEST	
CATEGORY	UNFAV.	GROUP	FAV. O	GROUP	IRA	ALL RATE	EXPECT	ACTL	DIF	STD DEV	** IRA LESS THAN STD DEV>=2	10.8 AND	FISHER'S VALUE	male app	male hires	female app	female hires	FISHER TEST RESULT NOTE
# A	E	В		c	D	E	F	G	н	I	J	к	L	м	N	0	Р	Q
1 Exec./Adm./Mngrl.	FEMALE	1.3%	MALE	1.6%	0.84													
2 Faculty	MALE	3.5%	FEMALE	4.4%														
3 Professional/Non-Fac.	MALE	0.5%	FEMALE	1.2%														
4 Secretarial/Clerical	FEMALE	60.0%	MALE	100.0%	0.60	66.7%	3	3	0	0.77			0.667	1	1	5	3	NO SIGNIF. DIFF.
5 Techn./Paraprofessional	MALE	0.7%	FEMALE	1.9%														
6 Skilled Trades	FEMALE	0.0%	MALE	100.0%	0.00	100.0%	0	0	0	N/A								NO FEMALE APPLICANT
7 Service/Maintenance	FEMALE	27.3%	MALE	36.4%	0.75	31.8%	3	3	0	0.46			0.500	11	4	11	3	NO SIGNIF. DIFF.
TOTAL:							6	6	0									-

#### PROMOTION ANALYSIS

#### Eugenio Maria de Hostos Community College

	JOB			MINC	DRITY					FEM	IALE						
	AREAS/			PROM	OTION					PROM	IOTION			PERC	CENTAGE OF PR	OMOTION	
	CATEGORY	NON	I MIN	М	IN	TO	TAL	MA	ALE	FEN	IALE	TO	TAL		% of min	% OF MEN	% OF FEMALE
		INCUMBENT	PROMOTED	% of non-min PROMOTED	promoted	promoted	promoted										
#	TOTAL	145	4	389	10	534	14	264	8	270	6	534	14	3%	3%	3%	2%
1	Exec./Adm./Mngrl.	20	0	63	1	83	1	36	1	47	0	83	1	0%	2%	3%	0%
2	Faculty	84	4	79	3	163	7	78	4	85	3	163	7	5%	4%	5%	4%
3	Professional/Non-Fac.	13	0	57	0	70	0	22	0	48	0	70	0	0%	0%	0%	0%
4	Secretarial/Clerical	3	0	58	3	61	3	6	0	55	3	61	3	0%	5%	0%	5%
5	Techn./Paraprofessional	6	0	46	3	52	3	33	3	19	0	52	3	0%	7%	9%	0%
6	Skilled Trades	16	0	10	0	26	0	26	0	0	0	26	0	0%	0%	0%	0%
7	Service/Maintenance	3	0	76	0	79	0	63	0	16	0	79	0	0%	0%	0%	0%
	TOTAL	145	4	389	10	534	14	264	8	270	6	534	14	3%	3%	3%	2%

#### IRA WORKSHEET FOR NON-MIN VS MIN % OF PROMOTION

September 27, 2013																		
JOB AREAS/	RATE	FOR	RATE	FOR		OVER	OI	NLY IF IRA	UNDER	0.8	* IRA LESS THAN 0.8 AND DIF >=1 PERSON					FISHER	TEST	
CATEGORY	UNFAV	. GROUP	FAV. C	GROUP	IRA	ALL RATE	EXPECT	ACTL	DIF	STD DEV	** IRA LESS THAN 0.8 AND STD DEV>=2		FISHER'S VALUE	NON-MIN INCUM	NON-MIN PRMT	MIN INCUM	MIN PRMT	FISHER TEST RESULT NOTE
# A		В	c	3	D	E	F	G	н	1	JI	к	L	м	0	P	Q	Q
1 Exec./Adm./Mngrl.	NON-MIN	0.00%	MINORITY	1.59%														
2 Faculty	MINORITY	3.80%	NON-MIN	4.76%	0.80	4.29%	3	3	0	0.30			N/A					
3 Professional/Non-Fac.	N/A		N/A															
4 Secretarial/Clerical	NON-MIN	0.00%	MINORITY	5.17%														
5 Techn./Paraprofessional	NON-MIN	0.00%	MINORITY	6.52%														
6 Skilled Trades	N/A		N/A															
7 Service/Maintenance	N/A		N/A									_						
TOTAL							3	3	0					-				

September 27, 2013							IRA V	VORKSH	IEET FC	OR MAL	E VS FE	MALE %		N				
JOB AREAS/	RATE	FOR	RATE	E FOR		OVER	0	NLY IF IRA		0.8	* IRA LESS THAN DIF >=1 PERSON					FISHER '	TEST	
CATEGORY	UNFAV	. GROUP	FAV.	GROUP	IRA	ALL RATE	EXPECT	ACTL	DIF	STD DEV	** IRA LESS THAN STD DEV>=2	10.8 AND	FISHER'S VALUE	male incum	male prmt	female incum	female prmt	FISHER TEST RESULT NOTE
# A		3		C	D	E	F	G	н	I	J	к	L	М	N	0	Р	Q
Exec./Adm./Mngrl.	FEMALE	0.0%	MALE	2.8%	0.000	1.2%	0	0	0	1.15			N/A			1		
Faculty	FEMALE	3.5%	MALE	5.1%	0.688	4.3%	3	3	0	0.50			N/A					
Professional/Non-Fac.	N/A		N/A															
Secretarial/Clerical	MALE	0.0%	FEMALE	5.5%														
Techn./Paraprofessional	FEMALE	0.0%	MALE	9.1%	0.000	5.8%	1	0	1	1.35	*		0.247	33	3	19	0	NO SIGNIF. DIFF.
Skilled Trades	N/A		N/A															
Service/Maintenance	N/A		N/A															
TOTAL							4	3	1					•				

#### TERMINATION ANALYSIS

#### Eugenio Maria de Hostos Community College

	JOB AREAS/				ORITY NATION						IALE						
	CATEGORY	NON	MIN	м	IN	TO	TAL	MA	ALE .	FEM	IALE	TO	TAL	PERC	ENTAGE OF TEF	MINATION	
		INCUMBENT	TERMINATED	INCUMBENT	TERMINATED	INCUMBENT	TERMINATED	INCUMBENT	TERMINATED	INCUMBENT	TERMINATED	INCUMBENT	TERMINATED	% of non-min TERMINATED	% of min TERMINATED	% OF MEN TERMINATED	% OF FEMALE TERMINATED
#	TOTAL	145	6	389	40	534	46	264	19	270	27	534	46	4%	10%	7%	10%
1	Exec./Adm./Mngrl.	20	3	63	3	83	6	36	5	47	1	83	6	15%	5%	14%	2%
2	Faculty	84	2	79	9	163	11	78	5	85	6	163	11	2%	11%	6%	7%
3	Professional/Non-Fac.	13	0	57	7	70	7	22	1	48	6	70	7	0%	12%	5%	13%
4	Secretarial/Clerical	3	0	58	7	61	7	6	2	55	5	61	7	0%	12%	33%	9%
5	Techn./Paraprofessional	6	0	46	0	52	0	33	0	19	0	52	0	0%	0%	0%	0%
6	Skilled Trades	16	1	10	0	26	1	26	1	0	0	26	1	6%	0%	4%	0%
7	Service/Maintenance	3	0	76	14	79	14	63	5	16	9	79	14	0%	18%	8%	56%
	TOTAL	145	6	389	40	534	46	264	19	270	27	534	46	4%	10%	7%	10%

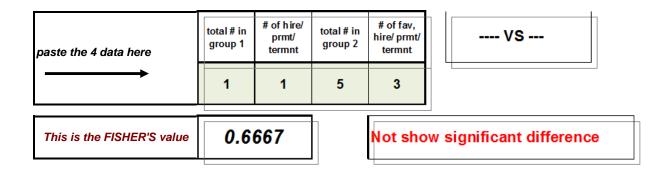
								IRA W	ORKSH	IEET FO	or Non	-MIN VS	MIN %	OF TERMINATIO	N				
Septe	ember 27, 2013																		
	JOB AREAS/	RATE	FOR	RATE	FOR		OVER	OI	NLY IF IRA		0.8	* IRA LESS THAN DIF >=1 PERSON					FISHER 1	TEST	
	CATEGORY	UNFAV	. GROUP	FAV. (	GROUP	IRA	ALL RATE	EXPECT	ACTL	DIF	STD DEV	** IRA LESS THAN STD DEV>=2	10.8 AND	FISHER'S VALUE	min incumb	min terminated	non-min incumb	non-min terminated	FISHER TEST RESULT NOTE
#	Α	-	В		C	D	E	F	G	н	1	J	к	L	М	N	0	Р	Q
1 Ex	ec./Adm./Mngrl.	NON-MIN	15.0%	MINORITY	4.8%														
2 <b>Fa</b>	culty	MINORITY	11.4%	NON-MIN	2.4%	0.209	6.7%	5	9	4	2.29	*	**	N/A					
3 <b>Pro</b>	ofessional/Non-Fac.	MINORITY	12.3%	NON-MIN	0.0%	0.000	10.0%	5	7	2	1.33	*		N/A					
4 Se	cretarial/Clerical	MINORITY	12.1%	NON-MIN	0.0%	0.000	11.5%	6	7	1	0.64	*		N/A					
5 <b>Te</b>	chn./Paraprofessional	N/A		N/A															
6 <b>Sk</b>	illed Trades	NON-MIN	6.3%	MINORITY	0.0%														
7 Se	rvice/Maintenance	MINORITY	18.4%	NON-MIN	0.0%	0.000	17.7%	13	14	1	0.82	*		N/A					
	TOTAL							29	37	8									

							IRA W	ORKSH	EET FO	R MALE	VS FEM	MALE %	OF TERMINATIO	NC				
September 27, 2013																		
JOB											"IRA LESS THAN	0.8 AND						
AREAS/	RATE	FOR	RATE	FOR		OVER	0	NLY IF IRA	UNDER	0.8	DIF >=1 PERSON	1				FISHER	TEST	
CATEGORY	LINEAV	GROUP	FAV	GROUP		ALL	EXPECT	ACTL	DIF	STD	** IRA LESS THAN	0.8 AND	FISHER'S	fomale incumb	female terminated	male incumb	male terminated	FISHER TEST RESULT
			1.40.		IRA	RATE	EXI LOI	AULE	51	DEV	STD DEV>=2		VALUE	Temale mounts	remare terminated	malemicamb	male terminated	NOTE
# A	E	3		c	D	E	F	G	н	1	J	к	L	м	N	0	Р	Q
1 Exec./Adm./Mngrl.	MALE	13.9%	FEMALE	2.1%														
2 Faculty	FEMALE	7.1%	MALE	6.4%	0.908													
3 Professional/Non-Fac.	FEMALE	12.5%	MALE	4.5%	0.364	10.0%	4	6	2	1.030	*		N/A					
4 Secretarial/Clerical	MALE	33.3%	FEMALE	9.1%														
5 Techn./Paraprofessional	N/A		N/A															
6 Skilled Trades	MALE	3.8%	FEMALE	0.0%														
7 Service/Maintenance	FEMALE	56.3%	MALE	7.9%	0.141	17.7%	2	9	7	4.520	*	**	N/A					
TOTAL							6	15	9									

#### APPENDIX F-2

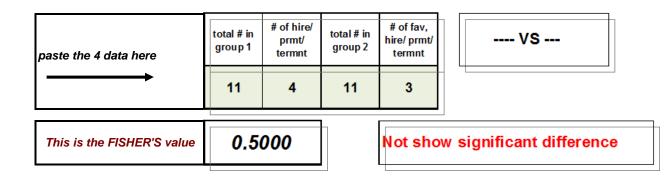
PART C

**APPENDIX F-3** 

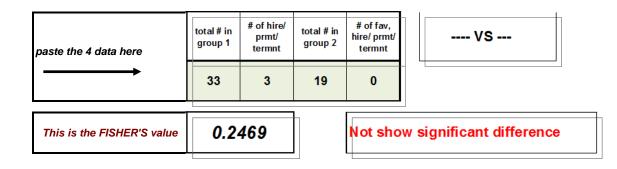


SECRETARIAL/CLERICAL- MALE V. FEMALE % OF HIRES

**APPENDIX F-4** 



SERVICE/MAINTENANCE - MALE V. FEMALE % OF HIRES



TECHNICAL/PARAPROFESSIONAL-MALE V. FEMALE % OF PROMOTION

# APPENDIX G – G4

# **TENURE ELIGIBILITY SURVEY**

#### COLLEGE: Eugenio María de Hostos Community College **COLLEGE TOTALS:** 5

## Eligible for Tenure, Effective:September 1, 2012

			Total ex	Wł	nite	Bla	ack	Pue Ric		Hisp	anic		ian/ . Isl.		. Ind./ . Nat.		lian rican
	TOTAL	М	F	М	F	М	F	М	F	М	F	М	F	М	F	м	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	4	3	1	1	1			1		1							
CLT's																	
TOTAL	4	3	1	1	1			1		1							

Number Recommended for Tenure, Effective: September 1, 2012

			Total ex	W	nite	Bla	ack	Pue Ric		Hisp	anic		ian/ . Isl.		r. Ind./ Nat.		lian erican
	TOTAL	М	F	М	F	М	F	М	F	М	F	М	F	М	F	м	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	4	3	1	1	1			1		1							
CLT's																	
TOTAL	4	3	1	1	1			1		1							

COLLEGE:	Eugenio Ma	aría de H	lostos Co	ommunit	y College	e	_			DEPAR	TMENT	Langu	lage and	d Cognitio	on		
							Eligible	for Tenu	re, Effec	tive:	Septen	nber 1, 2	012		-		
			-Total ex	w	hite	В	ack		erto can	Hisp	anic	-	ian/ Isl.	_	r. Ind./ Nat.		lian rican
	TOTAL	м	F	м	F	М	F	м	F	М	F	м	F	М	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1		1		1												
CLT's																	
TOTAL	1		1		1												

Number Recommended for Tenure, Effective: Septem

September 1, 2012

			Total						erto		_		ian/		. Ind./		lian
		S	ex	W	nite	BI	ack	Rie	can	Hisp	banic	Pac	. Isl.	Alsk	. Nat.	Ame	erican
	TOTAL	М	F	М	F	М	F	м	F	М	F	м	F	м	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1		1		1												
CLT's																	
TOTAL	1		1		1												

# **TENURE ELIGIBILITY SURVEY**

COLLEGE:	Eugenio Ma	aría de H	lostos C	ommunit	y Colleg	е	_			DEPAR	TMENT	Mathe	ematics				_
							Eligible	for Tenu	ire, Effec	tive:	Septen	nber 1, 2	012		-		
			-Total		hite	ы			erto	Ular			ian/		r. Ind./		lian
	TOTAL	M	ex F	M	hite F	M	ack F	M	can F	M	anic F	M	. Isl. F	M	. Nat. F	M	erican F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1								1							
CLT's																	
TOTAL	1	1								1							

Number Recommended for Tenure, Effective: September 1, 2012

NOTE: Please record Early Tenure in Parenthesis: example ( )

			Total ex	w	nite	Bla	ack		erto can	Hisp	anic		ian/ . Isl.		. Ind./ . Nat.		lian erican
	TOTAL	М	F	М	F	М	F	М	F	м	F	М	F	М	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1								1							
CLT's																	
TOTAL	1	1								1							

COLLEGE:	Eugenio María de Hostos Community College	DEPARTMENT	Humanities - Visual & Performing Arts

Eligible for Tenure, Effective: September 1, 2012

			Total ex	Wł	nite	Bla	ack		erto can	Hisp	anic		ian/ Isl.		. Ind./ . Nat.		lian rican
	TOTAL	М	F	М	F	м	F	м	F	м	F	м	F	М	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1						1									
CLT's																	
TOTAL	1	1						1									

 Number Recommended for Tenure, Effective:
 September 1, 2012

			Total ex	Wł	nite	Bl	ack		erto can	Hisp	anic		ian/ . Isl.		. Ind./ . Nat.		lian erican
	TOTAL	М	F	м	F	М	F	М	F	м	F	М	F	м	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1						1									
CLT's																	
TOTAL	1	1						1									

#### COLLEGE: Eugenio María de Hostos Community College

**DEPARTMENT** Natural Sciences - Biology

Eligible for Tenure, Effective: September 1, 2012

			Total ex	Wh	ite	Bla	ack		erto can	Hisp	anic		ian/ . Isl.		. Ind./ . Nat.		lian erican
	TOTAL	м	F	М	F	м	F	м	F	м	F	м	F	М	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1		1													
CLT's																	
TOTAL	1	1		1													

Number Recommended for Tenure, Effective: September 1, 2012

			Total ex	Wh	ite	Bl	ack		erto can	Hisp	anic		ian/ . Isl.		. Ind./ . Nat.		lian rican
	TOTAL	М	F	М	F	М	F	м	F	м	F	М	F	м	F	М	F
Professor																	
Associate Prof.																	
Assistant Prof.																	
Lecturer (CCE)	1	1		1													
CLT's																	
TOTAL	1	1		1													

# **APPENDIX H**

# FALL 2013 UNDERUTILIZATION SUMMARY

# Fall 2013 Underutilization Summary: Results of Utilization Analysis by Affirmative Action Unit Comparison of Incumbents to Availability Data (Professorial\* Only)

	COLLEGE:		Eugenio Maria de Hostos Community College											Total # Professoria	ite	136	
								PART A:						-			
		Total		FEMALE	S		Total Mino	rities		Black	s	Hi	ispanics / L	atinos(as)	Asi	an/Pacific	Islanders
	Departments/ Affirmative Action Unit (AAU) with Underutilization (UU)	Incumbents in AAU	#UU	% Overall Availability	NR (No Representation)	#UU	% Overall Availability	NR (No Representation)	#UU	% Overall Availability	NR (No Representation)	#UU	% Overall Availability	NR (No Representation)	#UU	% Overall Availability	NR (No Representation)
1	Agricultural/Life Science	9	х			х			х			х			1	13.3%	NR
2	Education	18	х			1	28.5%		2	18.1%		х			1	4.3%	NR
3	English	20	х			1	13.9%		1	4.9%	NR	х			х		
4	Fine/Applied Arts/Media	7	2	51.6%		х			х	3.3%	NR	х			1	10.1%	NR
5	Foreign Languages	5	3	60.3%	NR	х			х	2.5%	NR	х			х	5.9%	NR
6	Health Professions	18	1	75.0%		х			х			х			х		
7	Physical Science	5	2	34.0%	NR	х			х	3.3%	NR	х			х		
8	Social Sciences	11	2	50.0%		х			х			х			1	7.7%	NR
9																	
10																	
11																	
12																	
13																	
14																	
15																	
16																	
17																	
18																	
19																	
20																	
	TOTAL		10		2	2		0	3		4	0		0	4		5

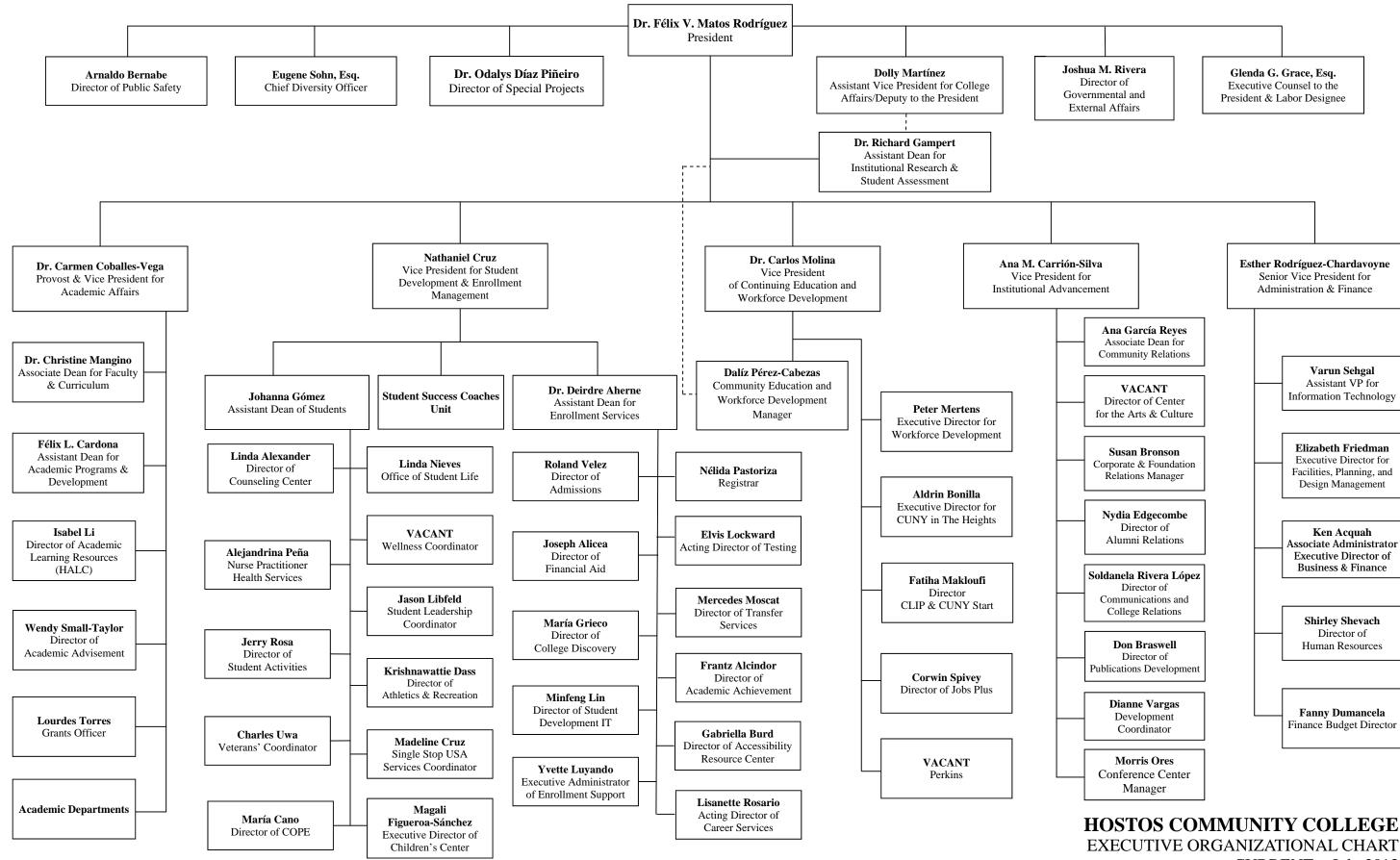
\*Professorial = Einstein Professor, Distinguished Professor, Professor, Associate Professor, and Assistant Professor (including all EOC titles as appropriate)

PART	B:
# of UU AAUs	Total # of AAUs
8	10

		P	ART C:	
		ITALIAN	AMERICANS	
	TOTAL	#UU	% Overall Availability	NR (No Representation)
Professorial	8	1	6.9%	

# **APPENDIX I**

# ORGANIZATIONAL CHART



# CURRENT - July 2013

# **APPENDIX J**

**VETS 100 A** 

#### APPENDIX A TO PART 61-300 - FEDERAL CONTRACTOR VETERANS' EMPLOYMENT **REPORT VETS-100A**

## FEDERAL CONTRACTOR VETERANS' EMPLOYMENT REPORT VETS-100A

(For covered contracts entered into or modified on or after December 1, 2003.)

Expires: 04/30/2014

Persons are not required to respond to this collection of information unless it displays a valid OMB number

RETURN COMPLETED REPORT TO:

VETS-100 Submission VETERANS' EMPLOYMENT AND TRAINING SERVICE (VETS) Service Center In care of: Department of Labor National Contact Center (DOL-NCC) (Suite 200) 14120 Newbrook Drive Chantilly, VA 20151

	TYPE OF REPORTING ORGANIZATION (Check one or both,	TYPE OF FORM (Check only one)
ATTN: Human Resource/EEO Department	as applicable)  Prime Contractor  Subcontractor	Single Establishment     Multiple Establishment-Headquarters     Multiple Establishment-Hiring Location     Multiple Establishment-State Consolidated     (specify number of locations)(MSC)

COMPANY IDENTIFICATION INFORMATION (Omit items preprint	ed above-ADD Company Contact Ir	formation Below							
COMPANY No:	TWELVE MONTH PERIOD ENDING					2	0	1	2
			мм	D	D	Υ	Y	Y	Y
NAME OF PARENT COMPANY:	ADDRESS (NUMBER AND STREET):								
CITY:	COUNTY:	STATE:		ZIł	РC	OD	E:		
NAME OF COMPANY CONTACT:	ELEPHONE FOR CONTACT: EMAIL:								

NAME OF HIRING LOCATION:	ADDRESS (NUMBER AND STREET):						
CITY:	COUNTY: STATE: ZIP CODE:						

	NAICS:         DUNS:         -         -         EMPLOYER ID (IRS TAX No.)         -	
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#### INFORMATION ON EMPLOYEES

REPORT ALL PERMANENT FULL-TIME OR PART-TIME EMPLOYEES AND NEW HIRES WHO ARE VETERANS, AS DEFINED ON REVERSE. DATA ON NUMBER OF EMPLOYEES IS TO BE ENTERED IN COLUMN L, M, N, O, AND P, LINES 1-10. DATA ON NEW HIRES IS TO BE ENTERED IN COLUMNS Q, R, S, T, AND U. ENTRIES IN COLUMNS Q THROUGH U, LINES 1-10, AND COLUMNS L, M, N, O, AND P. ENTER THE MAXIMUM AND MINIMUM NUMBER OF EMPLOYEES. INSTRUCTIONS ARE FOUND ON THE REVERSE OF THIS FORM.										
	NUMBER OF EMPLOYEES			NEW HIRES (PREVIOUS 12 MONTHS)						
JOB CATEGORIES	DISABLED VETERANS (L)	OTHER PROTECTED VETERANS (M)	ARMED FORCES SERVICE MEDAL VETERANS (N)	RECENTLY SEPARATED VETERANS (O)	TOTAL EMPLOYEES, BOTH VETERANS AND NON-VETERANS (P)	DISABLED VETERANS (Q)	OTHER PROTECED VETERANS (R)	ARMED FORCES SERVICE MEDAL VETERANS (S)	RECENTLY SEPARATED VETERANS (T)	TOTAL NEW HIRES, BOTH VETERANS AND NON-VETERANS (U)
EXECUTIVE/SENIOR LEVEL OFFICIALS AND MANAGERS	1									
FIRST/MID LEVEL OFFICIALS AND MANAGERS	2									
PROFESSIONALS	3									
TECHNICIANS	4									
SALES WORKERS	5									
ADMINISTRATIVE SUPPORT WORKERS	6									
CRAFT WORKERS	7									
OPERATIVES	8									
LABORERS/HELPERS	9									
SERVICE WORKERS	10									
TOTAL	1									

Report the total maximum and minimum number of permanent employees during the period covered by this report.

Maximum Number Minimum Number