# EXECUTIVE ORDER 11246 AFFIRMATIVE ACTION PLAN (AAP) 

For<br>Hostos Community College<br>500 Grand Concourse Bronx, New York<br>Affirmative Action Program

September 1, 2013 - August 31, 2014

PARTS I-V: AAP FOR MINORITIES AND WOMEN

PART VI: AAP FOR COVERED VETERANS AND PERSONS WITH DISABILITIES

Contact:<br>Eugene B. Sohn, Esq.<br>Chief Diversity Officer<br>Hostos Community College<br>Room A-336<br>Telephone (718) 518-4284

A written copy of this Affirmative Action Plan is available for inspection by any employee or applicant for employment, during normal business hours, in the Office of Compliance and Diversity, located at 475 Grand Concourse, Room A-336. Interested persons should contact Chief Diversity Officer Eugene B. Sohn, Esq. at 718-518-4284 (tel.) or esohn@hostos.cuny.edu (email) for assistance.

## HOSTOS COMMUNITY COLLEGE <br> AFFIRMATIVE ACTION PLAN <br> TABLE OF CONTENTS

## I. INTRODUCTION

A. Description of College
B. History
C. Mission

## II. NON-DISCRIMINATION AND AFFIRMATIVE ACTION POLICIES

## III. DESIGNATION OF RESPONSIBILITY FOR IMPLEMENTATION

A. President
B. Chief Diversity/Affirmative Action Officer
C. Executive Officers, Academic Chairpersons, Managers and Supervisory Personnel
D. Diversity/Affirmative Action Committee

## IV. RESULTS OF STATISTICAL ANALYSES/AREAS OF CONCERN

A. Workforce Analysis
B. Job Group Summary
C. Determining Availability
D. Utilization Analysis/Comparison of Incumbency to Availability
E. Comparison of 2012 Goals to 2013 Utilization Analysis Results
F. Determining Adverse Impact

1. Analysis of Personnel Activity Table
2. Analysis of Applicant Data- Recruitment Documentation
3. Impact Ratio Analysis
G. Tenure Eligibility Survey
H. Analysis of Systemic Compensation

## V. ACTION - ORIENTED PROGRAMS

A. Implementation of Affirmative Action Program 2012-13

1. Goal Attainment
2. Initiatives and Activities
3. Dissemination of Non-Discrimination Policy and Programs
B. Response to Fall 2013 Underutilization
4. Placement Goals for $2013-2014$
5. Employment Practices: Recruitment, Selection and Advancement
C. Internal Audit and Reporting

## VI. COVERED VETERANS AND INDIVIDUALS WITH DISABILITIES

A. Review of Personnel Processes
B. Review of Physical and Mental Job Qualifications
C. Reasonable Accommodation to Physical and Mental Limitations
D. Harassment Prevention Procedures
E. External Dissemination of EEO Policy, Outreach and Positive Recruitment
F. Internal Dissemination of EEO Policy, Outreach and Positive Recruitment
G. Audit and Reporting System
H. Responsibility for AAP Implementation
I. Training to Ensure AAP Implementation
J. Compensation
K. Invitation to Self-Identify

## VII. APPENDICES

A. President's Annual Re-Affirmation Letter
B. Utilization Analysis Worksheets
C. Comparing Incumbency to Availability and Annual Placement Goals
D. Progress Report - Historical Underutilization 2009-2013
E. Personnel Activity Table/Applicant Data-Recruitment Documentation
F. Impact Ratio Analysis
G. Tenure Eligibility Survey
H. Fall 2013 Underutilization Summary
I. Organizational Chart
J. VETS 100 A

## NARRATIVE

## I. INTRODUCTION

This report is the annual update of the Affirmative Action Plan (AAP) required by federal regulations for women and federally designated racial/ethnic groups and covered veterans and persons with disabilities and covers the time periods:

Reporting year: July 1, 2012 - June 30, 2013 and
Program year: September 1, 2013 - August 31, 2014

## A. Description of College

Eugenio María de Hostos Community College ("the College"), a comprehensive two-year public institution, is the only dual-language college in the The City University of New York (CUNY) system and remains one of the few bi-lingual institutions in the United States. Hostos Community College, governed by the Board of Trustees of CUNY, serves the needs of its diverse students, who not only reside in the Bronx and Upper Manhattan but increasingly from all of New York City's boroughs.

Specifically established to redress the historical pattern of linguistic and national origin discrimination against residents who have limited English proficiency and/or have traditionally been denied access to higher education, the College offers Associate in Arts (A.A.) and Associate in Science (A.S.) degree programs that prepare students for transfers to four-year colleges upon graduation. Hostos Community College also offers Associate in Applied Science (A.A.S.) degree programs that prepare students for specific careers, as well as certificate programs in Administrative Assistant, Community Health, and Practical Nursing (LPN) studies.

Hostos Community College is accredited by the Middle States Association of Colleges and Schools and the Board of Regents of the University of the State of New York. Its career programs are accredited by the New York State Education Department, the Joint Review Committee on Education in Radiologic Technology, and the American Dental Association. The Allied Health programs are accredited by the appropriate agencies, including the Dental Association and the New York Department of Health. Hostos Community College is a member of the American Association of Community and Junior Colleges, the American Committee on Education, the Hispanic Association of Colleges and Universities, the American Education Research Association, the National Association for Bilingual Education, and other professional and learned organizations devoted to the advancement of education.

Hostos Community College is located at $149^{\text {th }}$ Street and the Grand Concourse in the Bronx. The College consists of several facilities. The building at 475 Grand Concourse houses several chemistry and biology laboratories, as well as administrative offices and academic classrooms. The Shirley J. Hinds Allied Health and Science Complex, dedicated in December of 1990, contains a modern library with an on-line bibliographic system, and state-of-the-art laboratories for the College’s programs in Radiologic Technology, Chemistry, Biology, Physics, and Medical Laboratory Technology. The Hostos Children’s Center, licensed by the State of New York, is
also located in this building.
The building at 500 Grand Concourse contains classrooms, academic and administrative offices, the administrative computing center, the Student Health Services Office, and the Dental Hygiene Program. In addition to numerous academic departments and student organizations and club offices, a collegiate-size swimming pool, two (2) theatres, and a museum-grade art gallery are part of the East Academic Complex that opened in 1994.

The most recent acquisition is the Savoy Manor building which was occupied in 1997. This building, located at 120 East $149^{\text {th }}$ Street, houses the Offices of the Registrar, Bursar, Admissions \& Recruitment, Business Office, and Counseling Center.

## B. History

On April 22, 1968, the then Board of Higher Education created Hostos Community College in response to the demands of Puerto Rican and Hispanic leaders who urged the establishment of a college to meet the needs of the South Bronx. In September 1970, the College admitted a charter class of 623 students at the site of a former factory at 475 Grand Concourse. By June of 1974, the enrollment had increased to over 2,000 students. To ease an increasing space shortage, the State Legislature passed a special bill to acquire the "500 Building" on the Grand Concourse across from the original site. On June 9, 1976, the State Legislature guaranteed the existence of the College with passage of the Landes Higher Education Act.

## C. Mission

Consistent with the mission of The City University of New York to provide access to higher education for all who seek it:

The mission of Eugenio María de Hostos Community College is to offer access to higher education leading to intellectual growth and socio-economic mobility through the development of linguistic, mathematical, technological, and critical thinking proficiencies needed for lifelong learning and for success in a variety of programs.

The College takes pride in its historical role in educating students from diverse ethnic, racial, cultural, and linguistic backgrounds. An integral part of fulfilling its mission is to provide transitional language instruction for all students learning English as a second language along with offerings to foster a multi-cultural environment for all students. Hostos Community College, in addition to offering degree programs, is determined to be a resource to the South Bronx and the other communities served by the College by providing continuing education and cultural events for the further development of the communities it serves.

## II. NON-DISCRIMINATION AND AFFIRMATIVE ACTION POLICIES*

It is the policy of Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, national or ethnic origin, religion, age, sex, sexual orientation, gender identity, marital status, disability, genetic predisposition or carrier status, alienage, citizenship, military or veteran status, or status as victim of domestic violence.

Sexual harassment, a form of sex discrimination, is prohibited under the University's Policy Against Sexual Harassment.

As a part of The City University of New York, a public university system, Hostos Community College adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others, Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, Section 402 of the Vietnam Era Veterans’ Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes", delineated in Executive Order 11246 include American Indian or Alaska Native, Asian, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander, and Women. Updated federal guidelines further expanded these protected classes to include two or more races.
*For the complete Policies and Procedures on Non-Discrimination and Sexual Harassment and the Affirmative Action Policy please visit:

## HTTP://WWW.CUNY.EDU/ABOUT/ADMINISTRATION/OFFICES/OHRM/POLICIESPROCEDURES.HTML.

## III. DESIGNATION OF RESPONSIBILITY FOR IMPLEMENTATION

To ensure effective implementation of this Affirmative Action Plan, the College has designated specific responsibilities to various personnel. The president, chief diversity officer, executive officers (provost, vice presidents, deans, administrators), directors, academic department chairpersons as well as managers and supervisors of administrative offices have undertaken the responsibilities described below.

## A. THE PRESIDENT

The president has the primary responsibility to provide leadership and oversee the implementation of the college's affirmative action policies, procedures and diversity programs as well as assuring compliance with all related federal, state, and city laws, rules and regulations as well as the policies of The City University of New York. This role includes, but is not limited to, the following duties:

1. Designate appropriate personnel with the responsibility for overseeing, administering, implementing, and monitoring the College's AAP, specifically, appointing a chief diversity officer (CDO), sexual harassment coordinator, 504/ADA coordinator and a title IX coordinator.
2. Ensure that personnel responsible for all AAP components are given the necessary authority, top management support, and staffing to successfully implement their assigned responsibilities.
3. Communicate his/her total involvement and commitment to equal employment opportunity programs including the issuance of an Annual Re-Affirmation Letter supporting affirmative action, diversity and equal opportunity. (See copy of President's Re-Affirmation Letter in VII. Appendix A.)
4. Submit annually to the Office of Recruitment and Diversity the Annual Report of Investigated Discrimination Complaints.

## B. CHIEF DIVERSITY OFFICER

The President has designated Eugene B. Sohn, Esq. to serve as the CDO. Mr. Sohn also serves as the College's Title IX Coordinator, Director of the Sexual Harassment Awareness and Intake Committee (SHAIC), and 504/ADA Coordinator. The Office of Compliance and Diversity is located at:

475 Grand Concourse (Building A), Room 336, email: esohn@hostos.cuny.edu, Telephone: 718-518-4284.

The CDO is responsible, as the president's designee, for the following:

1. Providing confidential consultation, investigation and resolution of all internal complaints of discrimination/harassment.
2. Disseminating annually to all employees the following: a) Policy on Equal Opportunity, Non-Discrimination, and Against Sexual Harassment (Non-Discrimination Policy); b) Affirmative Action Policy; and c) contact information of the CDO, sexual harassment coordinator, title IX coordinator and the 504/ADA coordinator.
3. Publicizing the policies widely and ensuring they are incorporated into the training curriculum for managers and supervisors and search committees.

## C. EXECUTIVE OFFICERS, ACADEMIC CHAIRPERSONS, MANAGERS AND SUPERVISORY PERSONNEL

All executive officers, academic chairpersons, managers, and other supervisory personnel are crucial to the success of the equal employment/affirmative action program. These officials ensure compliance with the college's affirmative action policy and help foster an inclusive environment.

Their specific responsibilities include:

1. Adhering to the College's Non-Discrimination Policy and Affirmative Action Policy.
2. Assisting the president and CDO in developing, maintaining, and successfully implementing the AAP.
3. Fostering an inclusive environment within their sphere of influence.

## D. DIVERSITY/AFFIRMATIVE ACTION COMMITTEE

The Diversity/Affirmative Action Committee is responsible for:

1. Advising the president of the College in formulating and implementing affirmative action policy on campus.
2. Reviewing proposed amendments to the College governance plan to assure compliance with the University's non-discrimination and affirmative action policies and procedures.
3. Developing and implementing strategic diversity plans.
4. Promoting educational programs to reflect pluralistic values and goals.
5. Submitting to the president a summary of its activities at the end of each academic year.

The members of the Diversity/AA Committee effective Fall, 2012 were:
Professor Julie Bencome (Chairperson)
Dental Hygiene Dept.
Professor Norma Peña De Llorenz Language and Cognition Dept.

Professor Riesa Toote
Nursing Dept.

Clinical Coordinator, Allied Health Dept.

## Professor Sonia Maldonado

Education Dept.
Professor Jose la Luz
Mathematics Dept.
Professor Minerva Santos
Language and Cognition Dept.
Professor Michael Cisco
English Dept.
Clara Albino
Corporal, Public Safety Department
Associate Dean Ana García-Reyes
Community Relations
Shirley Shevach
Director of Human Resources
Eugene Sohn, Esq.
Chief Diversity Officer

## IV. RESULTS OF STATISTICAL ANALYSES/AREAS OF CONCERN

The College monitors each phase of its selection process (i.e., hires, reclassifications, promotions, and terminations) by conducting several statistical analyses. The CDO takes the following steps: a) compiles and examines information about the placement of incumbents; b) conducts a utilization analysis using data the University Office of Recruitment and Diversity derives to compare incumbency to availability; and c) completes the impact ratio analyses.

The data used in the preparation of the Affirmative Action Plan is collected from the CUNYfirst Ethnicity and Gender Report. Only full-time employees with annual appointments (excluding substitute and visiting titles) are included in the analyses discussed below.

## A. WORKFORCE ANALYSIS

The workforce analysis provides an overview of the representation of women and minorities in the College's organizational units/departments. The analysis identifies the number of employees by gender and race/ethnicity in each job title within the organizational unit as reported on the CUNYfirst Ethnicity and Gender Report run on June 30, 2013. All job titles, including unit
supervisor, are listed from the lowest to highest paid within each department/unit. The Workforce Analysis Report is available, upon request, in the Office of Compliance and Diversity.

A review of the results of the workforce analysis, which depicts staffing patterns within the college, indicates that women are represented in all of the College's 50 organizational units/departments, with the exception of the Engineering Department and the Maintenance Department, where there no female incumbents. The Dean of Enrollment Management Office, which has a total of two (2) employees, does not have any minority employees. Women are concentrated in job titles with secretarial/clerical responsibilities (Secretarial and Clerical EEO-6 category; Professional/Non-Faculty EEO-6 category - Administration III AAU), performing administrative duties. Minorities are concentrated in the Public Safety and Custodial units (Service Maintenance EEO-6 category).

Within the academic/teaching departments, the representation of women and minorities with faculty status is widespread and substantial, and women are well represented in the Full Professor and Associate Professor ranks. The number of full-time Faculty (Professorial, Lecturer, and Instructor excluding substitutes) is 163 . Women represent $52.2 \%$ of the faculty in the professorial titles. Minorities represent $43.3 \%$ of the faculty with professorial rank. Women are concentrated in the Allied Health, Education, Language and Cognition, and Library Departments. Several academic departments do not have any female Associate or Full professors, including Education, Humanities, and Business. All academic departments have female and minority representation in the professorial ranks.

## B. Job Group Summary

The College's 534 full-time employees are grouped into 7 categories using the relevant EEO-6 Codes. These categories are divided into smaller subgroups called affirmative action units (AAUs), based on the duties as well as educational qualifications and skills required for job titles within the job categories. Each AAU has an individual utilization analysis worksheet (UAW), listing the job titles included in the subdivision. The UAW depicts the total group number as well as the numerical and percentage representation of Females, Total Minority, Blacks, Hispanics and Asians (See Appendix B).

Women and minorities represent a significant percentage of the College's employees. As of June 30, 2013, the College had a full-time, permanent workforce of 534 employees. The total number of protected ethnic/racial group members is 389 ( $72.8 \%$ ), and 270 (50.5\%) are women.

As indicated above, women and minorities comprise a significant percentage of the College’s workforce. Women are represented in all of the job group categories except in Skilled Crafts. Asian/Pacific Islanders are also not represented in the Skilled Crafts category. All protected ethnic/racial groups are represented in the other EEO-6 categories.

On June 30, 2013, women comprised 57.8\% of the senior level executive job group (Executive/Admin/Managerial - Admin I AAU). The representation of minorities in this AAU is $78.9 \%$. Women comprise $62.0 \%$ of the employees in the mid-level executive Higher Education Officer/Higher Education Associate group (Executive/Admin/Managerial - Admin II AAU) and
67.6\% of the Assistant to HEOs/HE Assistant group (Professional/Non-Faculty category). Minorities represent 75.8\% of the staff in Higher Education Officer/Higher Education Associate series titles and $80.8 \%$ of the Assistant to HEO/HE Assistant titles.

The number of full-time Faculty (Professorial, Lecturer, and Instructor) is 163. Women represent $52.2 \%$ of the faculty in the professorial titles. Minorities represent $43.3 \%$ of the faculty with professorial rank.

Based on analyses within the following job groups, areas of concern have been identified and are discussed below.

In the Professorial ranks (excluding Lecturers and Instructors), there are 7 AAU's that have no representation of women or a protected minority group:

1. In Education, Asians are not represented. The lack of representation reflects the low availability rate for this AAU. During this reporting period, the College had one (1) new hire, a white female. The College continues to make good faith efforts to recruit women and minorities in its faculty ranks. During the reporting period, job announcements were advertised in various periodicals and websites that have wide circulation, including the Chronicles of Higher Education and the CUNY and Hostos websites, and disseminated to various ethnic organizations, including the Asian American/Asian Research Institute (AAARI). The University also sends advertisements to wide-reaching sources such as HERC, Indeed.com, Monster.com, and Inside Higher Ed.
2. In Social Sciences, Asians are not represented. During this reporting period, the College had one (1) new hire, a black male. The College will continue to make good faith efforts to recruit women and minorities in its faculty ranks. As stated above, job advertisements are disseminated to periodicals and websites that have wide readership and to various ethnic organizations, including AAARI.
3. In English, Blacks are not represented, as there was a retirement of one (1) Black male during this reporting period. The lack of representation reflects the low availability rate for this group in this AAU. During this reporting period, the College had three (3) White new hires in this AAU, which reflects the high availability rate for this group.
4. In Agricultural and Life Sciences - Biology, Asians are not represented. The College did not have any new hires in this unit during the last reporting year. However, the College plans on hiring in the professorial title for this AAU in the upcoming reporting year. It will continue to make good faith efforts to recruit women and minorities in its faculty ranks.
5. In Fine, Applied Arts, and Media - Visual and Performing Arts, Asians and Blacks are not represented. The lack of representation reflects the low availability rate for both groups. As stated above, the College will continue to make continuous good faith efforts to recruit women and minorities in its faculty ranks.
6. In Physical Sciences, women and Blacks are not represented. There were no new hires for this AAU during the reporting year; however, the College plans on hiring in the professorial title for this AAU in the upcoming reporting year. It will continue to make good faith efforts to recruit women and minorities in its faculty ranks.
7. In Foreign Languages, Asians and Blacks are not represented. Both groups have low availability rates. Women are also not represented. The College had one (1) new hire (Hispanic male) last reporting period.

In the Secretarial and Clerical EEO-6 category/CUNY Administrative Assistant AAU, Asians are not represented, which reflects the relatively low availability rate for this group. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Skilled Crafts EEO-6 category, women and Asians are not represented. The lack of representation reflects the low availability rate for both groups. During this reporting period, the College hired one (1) Hispanic male. With regard to selecting employees in this category, in general, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic and women's organizations.

In the Service/Maintenance EEO-6 category/Custodial Assistant and Campus Public Safety Sergeant AAUs, Asians are not represented. In the Custodial Supervisory AAU, Blacks and Asians are not represented. Like the AAUs in the Skilled Crafts and Secretarial And Clerical EEO-6 categories, the College is limited to a list of candidates provided by the Civil Service Commission. The University posts notices of classified staff examinations and also distributes notices to various ethnic organizations.

## C. Determining Availability

"Availability" is an estimate of the proportion of each gender and racial/ethnic group available for employment at the College for a given job group in the relevant labor market during the AAP year. Availability indicates the approximate level at which each gender and racial/ethnic group could reasonably be expected to be represented in a job group.

In adherence to the federal regulations, the College used recent and discrete statistical information to derive availability figures. Because of the University's educational requirements, the availability data is calculated according to information about earned degrees conferred for faculty and executive/administrative/managerial groups. For this reporting year the information about degrees for these two categories is the most recent available data published in 2010. Population surveys (census) are used to calculate availability for the classified staff and professional non-faculty titles in particular CLTs in Administration IV.

Internal recruitment sources indicated on the CUNY Survey for Selected Titles are used and weighted for titles with promotable and transferrable (feeder) titles. The sources and process to determine the availability data for the two factor analysis is detailed in the Factor/Source Sheet section of the UAW (see Appendix B).

## D. UTILIZATION ANALYSIS/COMPARISON OF INCUMBENCY TO AVAILABILITY

The utilization analysis compares the percentages of employees by gender and race/ethnicity with the overall availability data for each AAU. The UAW of each AAU indicates the current utilization of incumbents by gender and race/ethnicity. The analysis disaggregates Blacks, Hispanics, and Asians from Total Minorities to identify the percentage representation of these protected racial/ethnic groups. American Indian or Alaska Native employees comprise less than two percent of the University workforce and local population, thus are not identified as a discrete group in the analysis, but are included in the Total Minority category.

The utilization analysis determines if any disparity between incumbency and availability exists for any of the protected groups. This disparity or underutilization is defined as any AAU in which fewer minorities or women are employed than would reasonably be expected given their availability in the relevant job market. The percentage difference between incumbency and availability is recorded in terms of whole persons, indicating how many women and members of protected racial/ethnic groups are underutilized. A placement goal is set when the underutilization of an AAU is one person or more.

The underutilization of females, Blacks, Hispanics and Asians displayed in the AAUs is displayed in the chart Comparing Incumbency to Availability and Annual Placement Goals in Appendix C.

## E. Comparison of 2012 Goals to 2013 Utilization analysis results

A comparison of the 2012 and 2013 utilization analyses identified changes in the numeric disparity in the AAUs by EEO-6 Categories. The Progress Report - Historical Underutilization in Appendix D displays underutilization from 2009 to 2013. The comparison indicates the attainment of 2012 goals by the reduction or elimination of underutilization or identifies lack of progress in achieving placement goals.

Within the EEO-6 categories, the difference in underutilization of racial/ethnic groups and women by AAU/job group is:

## Executive/Administrative/Managerial

Last reporting year (2012), the senior-level executive (Administration I) AAU had no underutilization. For this reporting year (2013), there was an increase in the underutilization of Asians to one (1) with the retirement of one (1) Asian in this EEO-6 category. The College had three (3) new hires during this reporting year: two (2) males and one (1) female; one is (1) black, one is (1) white, and one is (1) Hispanic.

Last reporting year (2012), the mid-level executive job group (Administration II) AAU had no
underutilization. For this reporting period (2013), there continues to be no underutilization in the Administration II AAU.

The affirmative action units of Administrative Superintendent of Buildings and Grounds, Computer Manager, and Security Director were too small to analyze.

## Faculty

The underutilization of Asian-Americans in the professorial ranks did not change from last reporting period. It remained at one (1) in the following AAUs: Agricultural and Life Sciences - Biological Sciences; Education; Fine, Applied Arts, and Media - Visual and Performing Arts; and Social Sciences.

With regard to the underutilization of Blacks in the professorial ranks, underutilization remains at two (2) in Education and increased to one (1) in English with the separation of one (1) Black faculty member who retired. There is no underutilization for Blacks in any other professorial AAU.

The underutilization of women in the English AAU was eliminated, as the College had three (3) new hires (3 females) during the reporting period. However, as noted in the preceding paragraph, the underutilization of Blacks increased from none to one (1).

Underutilization of women in the Social Sciences AAU remains at two (2) this year. During the reporting period, the College had two (2) new hires (1 female and 1 male). Although one (1) of the new hires was female, the underutilization remained unchanged.

Underutilization of two (2) women remains in the Physical Sciences. During this reporting period, there were no new hires in this AAU. However, there will be job searches conducted for the next reporting period.

Underutilization of women in the Foreign Languages AAUs increased from two (2) to three (3), as the College had one (1) new hire (male) and one (1) separation (female).

Underutilization of women in the Health Professions AAU decreased from two (2) to one (1) with the appointments of two (2) female Assistant Professors.

Underutilization of women in the Library AAU remained at one (1) for this reporting period, as there were no new hires in this AAU. It should be noted that, in this AAU, $71.4 \%$ of the faculty members with the professoriate title are women.

Underutilization of women remains at one (1) in the Fine, Applied Arts, and Media - Visual and Performing Arts AAU. This reporting year (2013), the College had one (1) new hire (male). It should be noted that, in 2010 and 2011, the College hired two (2) female Assistant Professors in this AAU.

There is no underutilization of Hispanics in the Professorial ranks.

## Professional/Non-Faculty

Last reporting year (2012), Asians were underutilized by two (2), and women were underutilized by one (1). This year (2013), the underutilization of women was eliminated; however, the underutilization of Asians increased to four (4). During the reporting year, the College had 26 new hires in this AAU ( 21 females; 8 Black, 12 Hispanic, 0 Asian). The College also had 7 separations in this AAU ( 6 females; 1 Black, 6 Hispanic, 0 Asian). The College made good faith efforts to recruit a diverse applicant pool, and Asians were represented in the applicant pool.

## Secretarial/Clerical

During the last reporting year (2012), in the CUNY Administrative Assistant AAU, there was underutilization of two (2) females and one (1) Asian. This year (2013), the underutilization of females was reduced to one (1) as the result of one (1) new hire (Hispanic female) who successfully completed the Classified Staff examination process. The underutilization of one (1) Asian remained.

This reporting period (2013), in the CUNY Office/Secretarial Assistant AAU, there is underutilization of one (1) Asian. Last year's report (2012) had the same figures.

This reporting period, underutilization analysis for the Mail/Message Services Worker AAU was not conducted because that AAU was too small to be analyzed.

## Technical/Paraprofessional

In the Computer Specialist AAU, the underutilization of one (1) Black from last year (2012) was eliminated in 2013 with the new hire of one (1) Black male. However, the underutilization of women increased from three (3) to four (4) with the new hires of two (2) men. The underutilization of one (1) Asian persists.

In the Accountant Assistant AAU, there was no underutilization in any of the categories. Of note, this AAU was not assessed for underutilization last reporting year (2012) because it was too small to analyze.

In the Administration IV - College Lab Technicians AAU, the underutilization of Asians increased from two (2) to three (3) with the new hire of one (1) white female.

This reporting period, underutilization analyses for the Accountant and Media Services/Print Shop AAUs were not conducted because those AAUs were too small to be analyzed.

## Skilled Crafts

This reporting period (2013), in the Skilled Crafts AAU, there is underutilization of one (1) female and one (1) Asian. Last year's report (2012) had the same figures.

## Service/Maintenance

For this reporting period (2013), in the Custodial Supervisor AAU, underutilization of one (1) female and one (1) Black persists. In the Custodial Assistant AAU, the underutilization of one (1) Asian persists. The underutilization of females increased from one (1) to three (3) with the separation of three (3) women.

In the Campus Safety Sergeant AAU, the underutilization of one (1) Asian persists.
The Campus Peace/Security Officer I AAU continues to have no underutilization in any category.

This reporting period, underutilization analyses for the Basic Crafts and Campus Peace/Security Officer Level 2 AAUs were not conducted because those AAU's were too small to be analyzed.

## F. Determining Adverse Impact

The Impact Ratio Analysis is based on the information presented in the Personnel Activity Table and Applicant Data Recruitment Documentation. The Impact Ratio Analysis, an evaluation of personnel transactions in each EEO-6 category, determines any disparities or adverse impact in the personnel actions. The personnel transactional data for minorities and non-minorities and for men and women is examined. The analysis indicates if an employment practice results in a negative consequence more often for members of protected groups than for other employees or applicants. In addition to CUNYfirst reports, a variety of sources provide information for the analysis, including the Offices of Human Resources, Academic Affairs, and Compliance and Diversity.

The Impact Ratio Analysis is divided into three areas:
Part One: The Hires Analysis reviews the hiring practices by comparing the number of hires to applicants;

Part Two: The Promotion Analysis examines the promotion, upgrades/re-classification and transfers by comparing the number of employees promoted to incumbents;

Part Three: The Termination Analysis calculates the attrition rate by comparing the number of terminations to incumbents.

The actions completed during the previous 12 months are summarized in the following documents:

1. Analysis of Personnel Activity Table
a. New Hires

The College hired 69 new full time employees; of these, 42 were women and 50 were minorities.

## b. Promotions/Upgrades

Of the seven (7) members of the professoriate who applied for promotion, seven (7) received an upgrade in rank. In the Higher Education Officer series one (1) employee was reclassified. There were three (3) promotions in the IT Job title series; and one (1) promotion in the CUNY Office Assistant job title and one (1) promotion in the CUNY Administrative Assistant job title.

Of the seven (7) members of the professoriate who applied for promotion and received an upgrade in rank, three (3) are female and three (3) are of minority descent. One (1) white male in the Allied Health - Radiological Tech unit (Health Professions AAU) was promoted from Associate Professor to Full Professor; one (1) Asian male in the Natural Sciences - Physical Sciences unit (Physical Sciences AAU) was promoted from Assistant Professor to Associate Professor; one (1) white male in the English Department (English AAU) was promoted from Assistant Professor to Associate Professor; one (1) White female and one (1) Hispanic male in the Natural Sciences - Biology unit (Agricultural Life Sciences AAU) were promoted from Assistant Professor to Associate Professor; one (1) Hispanic female in the Mathematics Department (Mathematics AAU) was promoted from Assistant Professor to Associate Professor; and one (1) white female in the Behavioral and Social Sciences Department (Social Sciences AAU) was promoted from Assistant Professor to Associate Professor. There were no applications for promotions in the professoriate ranks that were denied this reporting year.

In the Non-Faculty areas,

There was one (1) re-classifications in the HEO series: one (1) Hispanic male was re-classified from HE Assistant to HE Associate.

There were three (3) promotions in the IT Job title series: three (3) Hispanic males were promoted in the IT Assistant levels. In the CUNY Office Assistant job title, one (1) Hispanic female was promoted to CUNY Office Assistant 4. In the CUNY Administrative Assistant job title, one (1) black female was promoted to CUNY Administrative Assistant 2.

## c. Terminations/Separations

The number of employees separated from the workforce was 46 , including 27 women and 40 minorities.

The Termination Analysis showed no major concerns for any of the job groups. Total separations for the period were 46 employees, which equaled 19 males and 27 females. Females comprised $58.7 \%$ of the terminations. Minorities comprised 40 (86.9\%) of the total separations and Non-Minorities comprised 9 ( $13.3 \%$ ). However, when the analysis is compared to incumbents, the representation of protected group members among the terminations parallels their representation within the workforce.

The separations included 9 retirements; 27 voluntary separations; 9 involuntary separations; and 1 death. A review of the separations from service uncovered that many of these employees retired or took other positions.

## d. Transfers

The number of employees who transferred was two (2), including two (2) women, both of whom are from protected minority groups.

## 2. Analysis of Applicant Data-Recruitment Documentation

A review of this year's data-recruitment information reveals that College is recruiting, interviewing, and making job offers to a high percentage of women and protected groups. This reporting period, the College received 4446 total applications. Of the applicants, 2424 or 54.5\% were women and 3374 or $75.8 \%$ were from minority groups ( $36.6 \%$ Black, 28.7\% Hispanic, and 9.7\% Asian).

Of the 265 interviews that were conducted, 151 or $56.9 \%$ of the interviewees were women and 192 or $72.4 \%$ were from minority groups ( $27.9 \%$ Black, $34.7 \%$ Hispanic, and $9.0 \%$ Asian).

Of the 73 job offers that were given this reporting year, 45 or $61.6 \%$ were to women and 52 or $71.2 \%$ were to minorities ( 16 Black, 34 Hispanic, and 2 Asian). There are no disparities apparent in the number of offers made to female and minority candidates.

See Appendix E for Personnel Activity Table/Applicant Data-Recruitment Documentation.

## 3. Impact Ratio Analysis

The analysis indicated no adverse impact in any of the categories.
The female hiring rate this reporting year is $61.6 \%$. Females were the "Favored Group" in the following EEO-6 categories: Faculty, Professional/Non-Faculty, Secretarial/Clerical, Technical/Paraprofessional, and Service Maintenance. However, in the Skilled Trades EEO-6 category, there were no female applicants or hires.

The minority hiring rate this reporting year is $71.2 \%$. In the analysis of Non-Minority vs. Minority new hires, minorities were the "Favored Group" in the following EEO-6 categories: Executive/Administrative/Managerial, Professional/Non-Faculty, Secretarial/Clerical, Technical/Paraprofessional, Skilled Trades, and Service Maintenance.

With regard to promotions, females were the "Favored Group" in the Secretarial/Clerical EEO-6 category. Minorities were the "Favored Group" in the Secretarial/Clerical and Technical/Paraprofessional EEO-6 categories.

See Appendix F for the Impact Ratio Analysis.

## G. TENURE ELIGIBILITY SURVEY

A review of the tenure decisions compares employees eligible for tenure to those granted tenure or certificates of continuous employment. Members of the professoriate, college laboratory
technicians (CLTs), and lecturers receive tenure or certificates of continuous employment (CCE), respectively, if recommended by Departmental and College-wide Personnel and Budget (P\&B) Committees. The president presents the candidate for tenure or CCE to the Board of Trustees (BOT). If the BOT approves, the tenure status becomes effective on the first of September following approval. In some cases, faculty members may receive consideration for early tenure. See Appendix G for the Tenure Eligibility Survey.

A review of the tenure decisions effective September 1, 2012 reveals the following:
During the reporting period, four (4) Lecturers were presented for tenure; all were recommended and granted tenure by the Board of Trustees, effective September 1, 2012. The recipients included faculty from the following academic units: Mathematics Department (Mathematics AAU), Biology (Agricultural and Life Sciences AAU), Language and Cognition (Education AAU), and Humanities - Visual and Performing Arts unit (Fine, Applied Arts, and Media AAU). Of the four (4) Lecturers, one (1) is female and two (2) are Hispanic. During the reporting period, there were no faculty members from the Professorial ranks who were presented for tenure.

## H. ANALYSIS OF SYSTEMIC COMPENSATION

The University's Office of Recruitment and Diversity will periodically compare the mean salaries for men versus women and whites versus minorities. The analysis will identify differences in salary by amount (dollars) and percentages; any differences greater than $5 \%$ will be examined in greater detail.

## V. ACTION-ORIENTED PROGRAMS

The Action-Oriented Programs designed to address the underutilization of women and minorities and any adverse impact of the employment practices are discussed below. These Programs are carried-out throughout the AAP year. The College tailored its action-oriented programs to ensure these initiatives are specific to the problem(s) identified.

## A. Implementation of Action Program 2012-2013

The results-oriented activities to address underutilization during the past year (2012-2013) include:

The College continues to make efforts to recruit candidates from protected groups. During the reporting period, job announcements were advertised in various periodicals and websites that have wide circulation and readership, including the Chronicle of Higher Education and the CUNY and Hostos Community College websites. Job advertisements are also disseminated to various ethnic organizations, including the Asian American/Asian Research Institute (AAARI), Institute for Research on the African Diaspora in the Americas and the Caribbean (IRADAC), the John D. Calandra Italian-American Institute, and the National Puerto Rican Coalition, Inc, and advertised in other professional publications and list-serves. In addition, the College sends
all job announcements to the Bronx Outreach Specialist at the US Dept. of Veterans Affairs and the NYS Adult Career and Continuing Education Services - Vocation Rehabilitation unit (ACCESS - VR), an organization that assists people with disabilities. The University also sends advertisements to wide-reaching recruiting sources such as HERC, Indeed.com, Monster.com, and Inside Higher Ed.

In addition, during job searches, the Chief Diversity Officer (CDO) conducts a "charge" meeting in which search committee members are apprised of the College's commitment to diversity, pluralism, inclusion, and fostering a non-discriminatory working environment. The CDO also instructs the search committee to refrain from asking irrelevant interview questions relating to protected categories, including, but not limited to, race, national origin, ethnicity, sex, disability, and military status. The CDO is available for any questions the committee chair/members may have with respect to the search process. The College will continue to examine its recruitment practices so that there are diverse applicant pools for vacancy announcements.

The College also developed a five-year Faculty Diversity Strategic Plan which will be implemented beginning in the Fall 2013. The Plan focuses on continuously improving in three goal areas in the faculty ranks: (1) recruitment; (2) retention, and (3) climate.

Finally, Hostos' Office of Compliance and Diversity (OCD) continues to implement its Equal Employment Opportunity (EEO) training program designed to provide supervisors and employees with up-to-date federal, state, and local anti-discrimination laws and regulations, information about reasonable accommodations, and information regarding filing complaints. The EEO training sessions include discussions on the College's commitment to affirmative action, diversity, and non-discrimination. During the 2012-2013 reporting period, the OCD conducted 14 EEO training sessions for faculty and staff and trained all new employees hired in 2012. During the 2012 reporting period, the OCD trained approximately 120 supervisors. The OCD plans to have supervisors and managers trained in EEO matters for the upcoming reporting period.

## 1. Goal Attainment 2012-13: Addressing Underutilization

The College hired 69 employees into full time positions between July 1, 2012 and June 30, 2013 as depicted in the Personnel Activity Table. The impact of these appointments is included in the Comparison of the 2012 and 2013 Underutilization (IV. E.), which identifies the extent to which disparities between incumbency and availability in AAUs were eliminated, reduced or remained unchanged.

## 2. Initiatives and Activities

The following are programs the College has implemented to support faculty retention and advancement:

In keeping its commitment to retain the best faculty, Hostos’ Office of Faculty Development and Curriculum offers various opportunities and programs for professional development, including,
a. The Center for Teaching and Learning (CTL), which is dedicated to promoting academic achievement, leadership, and professional growth for faculty (and students) from diverse backgrounds. The Center assists faculty by providing support for teaching innovation, i.e. encouraging diverse teaching modes and integration of innovative techniques; supporting conference attendance; supporting faculty research initiatives (by offering assistance to locate funding sources, grant-writing workshops, etc.); and assisting faculty curriculum development and revision. The CTL encourages relationship, community, and team-building within disciplines and across divisions.

The sessions are designed as technical-assistance sessions that support faculty in the development of their ideas. Select CTL Professional Development sessions offered during Fall 2012- Spring 2013 semesters included:
-Cultural Workshop: Hostos Legacy Series: Integrating the Work of Eugenio Maria de Hostos into Curriculum with Prof. Orlando Hernandez, Modern Languages unit, Humanities Department

- Classroom Modifications for Veterans with Prof. Alisa Roost, Visual and Performing Arts unit, Humanities Department
-Celebrating Black History Month, 24th National African American Read-in with Prof. Cynthia Jones, English Department
-Celebrating Faculty Achievements: New Directions in Italian \& ItalianAmerican History -Book Talk with Prof. Ernest Ialongo (co-editor and co-author), Social Sciences unit, Behavioral and Social Sciences Department
b. Cultural-Academic Programs, administered by the Women's and Gender Studies Program, are events designed to generate increased interaction between faculty and students that focus on cultural issues and questions in order to heighten awareness and appreciation of differences to enhance teacher and learner perspectives and improve student learning outcomes.

The Women's and Gender Studies Program offered two cultural series open to faculty and students during AY 2012-2013:
-Women’s and Gender Studies Film Series, "Crossing Borders/Pushing
Boundaries," which featured movies including:
Whale Rider; Brokeback Mountain; and The Help
-Celebrating Women's History Month, which includes an Opening Ceremony and Awards Ceremony

Among the activities to promote diversity the College also held the following:

```
-African-American Faculty and Staff Meet and Greet, in celebration of African American History Month, February 2013
-Afro-Stretch Movement Workshop, February 2013
-Neurobiological Awareness Day, a discussion on Neurobiological Spectrum
```

In addition, the College also held numerous activities to promote diversity via the Hostos Center for the Arts \& Culture, the College's centerpiece for cultural activity. The Center consists of a museum-grade art gallery, a 367 -seat theater, and a 907 -seat concert hall. The Hostos Center for Arts and Culture has distinguished itself for showcasing the cultural traditions of the communities that the Center serves, by presenting premiere festivals and concert series.

The Hostos Center for Arts and Culture produces and presents dance, painting, sculpture, drama and literary arts, from folk traditions to the avant-garde. A typical season includes a visual arts exhibition; periodic festivals featuring different cultural traditions; the Hostos Repertory Company; and an individual artists’ program consisting of commissions and residencies. Other cultural activities include celebrations of Hispanic Heritage Month, Black History Month, Dominican Heritage Month, Puerto Rican Heritage Month, Women's History Month, Hanukkah, Kwanzaa, and Christmas via live music concerts, art and photography exhibits, dance concerts, film presentations, and lectures.

All series are open to the College community at no cost or at significant discounts, depending on the nature of the event. The 2012 - 2013 season included the following performances:

BomPlenazo 2012 - The biennial celebration of Afro-Puerto Rican culture featured four nights of concerts, dance performances as well as workshops on dancing, percussion and mask-making.

Song of Extinction - A play about a musically gifted boy who has a magical journey - from the Cambodian fields of his youth into the undiscovered country beyond.

Ebony Ecumenical Ensemble - In its $34^{\text {th }}$ Annual Concert, Release Your Song: Music of the African American Religious Experience. A Black History Month celebration concert of gospel music, spirituals and anthems. Directed by renowned musical director Bettye Franks Forbes.

Momma's Hip Hop Kitchen, Vol. 6 - The annual music, dance, spoken word, hiphop event showcasing women performers and activists in the world of Hip Hop.

## 3. Dissemination of Non-Discrimination Policy and Program

The Non-Discrimination Policy is available on the College's website, in the Office of Compliance and Diversity, on the OCD website, and provided at Equal Employment Opportunity (EEO) training sessions for managers and employees. The president's Re-Affirmation Letter is sent to all employees and students. The AAP is in the library, in the Office of Compliance and Diversity, and on the OCD website.

## B. Response to 2013 Underutilization

The College has established a placement goal whenever minority or female representation within an AAU was less than would reasonably be expected given the availability data. Corrective actions were developed only when the underutilization equaled at least one whole person.

## 1. Placement Goals for 2013-14

Placement goals to address female and minority underutilization are established by AAU equal to the current availability data for the job group. As the UAWs display, the utilization analysis disaggregates the groups within total minorities to identify underutilization of protected ethnic/racial classes. The College establishes placement goals for women, total minority and each racial/ethnic group underutilized. The goals match the availability data and are displayed in the chart Comparing Incumbency to Availability and Annual Placement Goals ( Appendix C).

Placement goals help guide recruitment activities and the College will observe good faith efforts to recruit a broad and inclusive pool of qualified applicants.

Placement goals help guide recruitment activities and the College will observe good faith efforts to recruit a broad and inclusive pool of qualified applicants. The College plans to hire in the following job groups in which underutilization currently exists:

Exec/Admin/Managerial - Administration Level I;
Exec/Admin/Managerial - Administration level 3;
Faculty (Professorial): Physical Sciences, Library, Education, Health Professions - Nursing, Health Professions - Dental Hygiene, Modern Languages, Social Sciences, English, and Foreign Languages.

## 2. Employment Practices: Recruitment, Selection, and Advancement

The placement goals to eliminate underutilization will be achieved through advertising and recruiting efforts that broaden the applicant pool and other results oriented campus initiatives. The College's employment practices conform to the bylaws of the Board of Trustees of The City University of New York, applicable collective bargaining agreements as well as Federal, State, and Local laws and regulations. The College's workforce is divided into a) the Instructional Staff, consisting of teaching and non-teaching employees; and b) the Classified Staff, whose employment is governed by the Rules and Regulations of the CUNY Classified Civil Service. A three member independent Civil Service Commission, appointed by the Board of Trustees, helps to ensure compliance with affirmative action and equal employment policies.

As part of the University's affirmative action program, procedures for the recruitment and appointment of members of the instructional staff have been developed. The College posts vacancies as prescribed by CUNY policies to ensure equal employment opportunities. The recruitment, selection, and advancement processes for the members of the Instructional Staff comply with CUNY's policies and procedures. Non-teaching instructional staff vacancies are typically posted for 30 days and openings for appointments to the faculty are posted for 60 days.

The PSC/CUNY Collective Bargaining Agreement expressly forbids promotions in the HEO series. The process for faculty promotions is outlined in BOT bylaws. There are promotional examinations offered to employees in select civil service titles.

The College has developed search and screening guidelines for personnel involved in the recruiting and hiring process. The Compliance and Diversity and Human Resources Offices monitor the recruitment and selection practices of all employees. Specifically, the CDO is responsible for ensuring that the following initiatives are undertaken or continue to be implemented:

1. Broadening recruitment efforts to reduce or eliminate underutilization.
2. Charging search committees to familiarize them with recruitment protocol.
3. Attending joint meeting between CDOs and the University Advisory Council on Diversity (UACD) to discuss issues of concern.
4. Attending informational sessions and training provided at monthly meetings of the Council of Chief Diversity Officers (CCDO).
5. Demonstrating compliance with University policy and procedures during UACD site visits.
6. Encouraging employees to participate in University-sponsored professional development programs.
7. Ensuring that all interviews, offers of employment and/or wage commitments are consistent with College policy.
8. Providing information and guidance on equal opportunity and non-discrimination matters for supervisors and employees.

## C. INTERNAL AUDIT AND REPORTING

The internal audit and reporting system is used as the basis for evaluating results-oriented programs and affirmative action efforts. The records are maintained in the CUNYfirst system to provide information for updating the Affirmative Action Plan. The president has designated responsibility for implementing the audit and reporting system of the AAP to the CDO who will:

1. Monitor the records of personnel activities, including new hires, transfers, promotions, and terminations.
2. Review personnel activities and the AAP with senior level officers.
3. Advise senior management of program effectiveness and provide recommendations to improve areas of concern.

## VI. COVERED VETERANS AND INDIVIDUALS WITH DISABILITIES

## A. REVIEW OF PERSONNEL PROCESSES

To ensure that all personnel activities are conducted in a job-related manner that provides and promotes equal employment opportunity for all known covered veterans and employees and applicants with disabilities, reviews are periodically made of the College's examination and selection methods to identify barriers to employment, training, and promotion and to ensure that all personnel activities are conducted in a manner which provides and promotes equal opportunity.

The College ensures that its personnel processes do not stereotype individuals with disabilities or veterans or otherwise limits their access to jobs for which they are qualified and that they are featured in college publications.

## B. REVIEW OF PHYSICAL AND MENTAL JOB QUALIFICATIONS

To ensure that all physical and mental qualifications and requirements are job-related and consistent with business necessity and promote equal employment opportunity for all covered veteran and employees and applicants with disabilities, reviews are periodically made of the College's physical and mental qualifications and requirements as they relate to employment, training, and promotion.

Schedule for Review: Any previously reviewed classification of positions will be reviewed again if there is a change in working conditions which affects the job's physical or mental requirements (e.g. new requirements or equipment.) As new job qualifications are established, the College will review the physical and mental job qualification to ensure that the qualifications do not screen out or tend to screen out qualified disabled individuals or protected veterans and that the qualifications are job related and consistent with business necessity and the safe performance of the job.

To the extent that physical or mental job qualification requirements screen out or tend to screen out qualified disabled individuals or protected veterans in the selection of current employees or applicants for employment or other changes in employment status such as promotion or training, the College assures that the requirements are related to the specific job(s) for which the individual is being considered. Both the Human Resources and Compliance and Diversity review job descriptions for vacant positions. Moreover, the University's Office of Human Relations Management conducts periodic analyses of the description of positions for which recruitment will be undertaken. This review compares the position vacancy notice with the established criteria. Any disparity with the essential functions of the job and the qualifications are brought to the attention of the college's Office of Human Resources.

## C. REASONABLE ACCOMMODATION TO PHYSICAL AND MENTAL LIMITATIONS

The College provides reasonable accommodations to physical and mental limitations of applicants and employees with disabilities or disabled veterans. The College makes reasonable accommodations under this condition to those individuals who have requested a reasonable accommodation. Under the University's Reasonable Accommodation Policy, the Human Resources Director is responsible for making arrangements to provide reasonable accommodations to applicants for employment, current employees and visitors. Anyone may request an accommodation by contacting the Human Resources Office.

To formally request an accommodation, individuals with disabilities should contact:
Name: Keisha Pottinger
Title: Human Resources Manager
Phone: 718-518-6652 Fax: 718-518-6621
Email: kpottinger@hostos.cuny.edu
Procedures for requesting an accommodation are detailed in Procedures for Implementing Reasonable Accommodation at The City University of New York, available at: http://www.cuny.edu/about/administration/offices/ohrm/policies-procedures/reasonableaccommodation.html.

The College also accommodates employees who serve in the armed forces with its liberal military leave policy, which includes granting leaves of absence to employees who participate in honor guards at the funeral of veterans.

## D. HARASSMENT PREVENTION PROCEDURES

The University has developed procedures to ensure that individuals with disabilities or veterans are not harassed. (See II. Non-Discrimination and Affirmative Action Policies). As specified in the University policy, the 504/ADA Coordinator, Eugene B. Sohn, is responsible for coordinating efforts to ensure access and non-discrimination for individuals with disabilities. To file a complaint, individuals should contact the 504/ADA Coordinator.

## E. EXTERNAL DISSEMINATION OF EEO POLICY, OUTREACH AND POSITIVE RECRUITMENT

Efforts to disseminate the Non-Discrimination Policy and conduct outreach and positive recruitment include the following:

1. Publishing the Non-Discrimination Policy in the New York Times by ORD.
2. Initiating and maintaining communication with organizations having special interests in the recruitment of and job accommodations for disabled veterans, other veterans, and individuals with disabilities.
3. Disseminating information concerning employment opportunities to media that reach disabled veterans, other veterans, and individuals with disabilities.
4. Informing recruiting sources, in writing and orally, of the Affirmative Action policy for disabled veterans, other veterans, and individuals with disabilities.

## F. INTERNAL DISSEMINATION OF EEO POLICY, OUTREACH AND POSITIVE RECRUITMENT

To foster positive support for the affirmative action program for covered veterans and individuals with disabilities, the College will implement or continue to implement the following internal dissemination of its policy and procedures:

1. Including the policies in the College's policy manual and other in-house publications.
2. Scheduling training sessions for employees involved in recruitment, selection, promotion.
3. Discussing the policies thoroughly in both employee orientation and management training programs.
4. Including articles on accomplishments of disabled veterans, other veterans, and workers with disabilities in College publications.
5. Posting the Reasonable Accommodation's policy on College bulletin boards, along with CUNY's Non-Discrimination Policy, which includes protection from harassment on the basis of disability.
6. Featuring persons with disabilities in handbooks or similar publications for employees.

## G. AUDIT AND REPORTING SYSTEM

The 504/ADA Coordinator is responsible for the College’s audit and reporting system that addresses the following:

1. Measures the effectiveness of the College's overall Affirmative Action Program and whether the College is in compliance with specific obligations.
2. Indicates the need for remedial action.
3. Determines whether there are any undue hurdles for individuals with disabilities and veterans regarding campus sponsored educational, training, recreational, and social activities.

In addition, the 504/ADA Coordinator works with the UACD if audits uncover issues. The campus Coordinators also receive regular guidance concerning reporting systems at the monthly CCDO meetings and the periodic 504/ADA Coordinators meeting.

## H. RESPONSIBILITY FOR AAP IMPLEMENTATION

As part of its efforts to ensure equal employment opportunity to disabled veterans, other veterans, and individuals with disabilities, the College has designated the following staff to support this endeavor:

Charles Uwa, Veterans Coordinator
Eugene Sohn, Chief Diversity Officer
Gabriella Burd, Dir. of Services for Students with Disabilities Office/Accessibility Resource Center

## 1. The President

The president is responsible for the implementation of the program and appoints the 504/ADA Coordinator to oversee that the College is in compliance.

## 2. The 504/ADA Coordinator

The president assigned the duties of the 504/ADA Coordinator to Chief Diversity Officer Eugene B. Sohn.

The responsibilities of the 504/ADA Coordinator include:

- Monitoring the college for 504/ADA compliance
- Resolving issues before they become potential grievances
- Making and informing applicants of final decision regarding disputed accommodations
- Collecting and maintaining information on number of accommodations requested and provided
- Ensuring pertinent records are stored securely and protected from damage or loss
- Ensuring medical documentation is kept confidential, used to evaluate accommodation requests, and shared only on a need- to- know basis.
- Providing training, if appropriate, to those who interact with individuals with disabilities.

3. 504/ADA Committee

The 504/ADA Committee serves as an advisory committee to the Coordinator.
The Committee is comprised of representatives from various divisions, departments, and programs, including individuals with disabilities.

The Committee members are composed of faculty members, staff members, and students who show an interest in promoting the awareness of disabilities-related issues. The members of the committee are:

Julie Trachman, Co-chair, Prof., Natural Sciences Dept.
Elyse Zucker, Co-chair, Prof., English Dept.
Carmen Mondesire-Alustiza, Prof./College Discovery Counselor
Ralph Schwartz, Prof., Natural Sciences Dept.
Alice Cunningham, Prof., Mathematics Dept.
Leigh Phillips, Prof., English Dept.
Alejandrina Pena, Staff Nurse
Jason Libfield, Student Leadership Coordinator
Azizi Seixas, Prof., Behavioral and Social Sciences Dept.
Susan Miceli, Counselor
Jessica Matties, Student (President of Abilities Awareness Club)
Joe Bermudez, Alumnus
Ex-officio: Mr. Eugene Sohn, Chief Diversity Officer
Ex-officio: Ms. Gabriella Burd, Dir. of Services for Students with Disabilities Office/ Accessibility Resource Center

## 4. College Officials

In their direct day-to-day contact with college employees, college officials assume certain responsibilities to help the College comply with disability regulations, including working with the Office of Human Resources to identify reasonable accommodations.

## I. TRAINING TO ENSURE AA IMPLEMENTATION

Employees involved with the recruitment, selection, promotion, disciplinary actions, training, and related processes of individuals with disabilities or veterans are acquainted with the College's Affirmative Action Program. The University Office of Recruitment and Diversity and Office of Professional Development and Learning Management provide training opportunities to help employees maximize their personal and workplace effectiveness, including Diversity Training courses.

The College also provides opportunities for employees to attend pertinent conferences to enhance their knowledge of disability issues.

## J. COMPENSATION

When offering employment or promotion to individuals covered by VI. - Covered Veterans and Persons with Disabilities, the amount of compensation offered is not reduced because of any disability income, pension or other benefit that the applicant or employee receives from another source.

## K. INVITATION TO SELF-IDENTIFY

Veterans applying for classified positions may self-identify pre-employment in order to receive a Veteran's Credit. Individuals with disabilities applying may self-identify when requesting reasonable accommodations. For all other positions, veterans and individuals with disabilities have an opportunity to self-identify once hired.

## APPENDIX A

## PRESIDENT'S REAFFIRMATION LETTER

To: Campus Community
From: Félix V. Matos Rodriguez, Ph.D.


President
Date: September 5, 2012
Re: Reaffirmation of Diversity/Equal Opportunity/Affirmative Action
The City University of New York and Hostos Community College are dedicated to maintaining an inclusive work and learning environment, and I write to strongly reaffirm Hostos' commitment, and my own commitment, to the principles of affirmative action, equal opportunity, and diversity.

It is the policy of The City University of New York and Hostos Community College to recruit, employ, retain, promote, and provide benefits to employees and to admit and provide services for students without regard to race, color, creed, national origin, ethnicity, ancestry, religion, age, sex, sexual orientation, gender identity, marital status, legally registered domestic partnership status, disability, predisposing genetic characteristics, alienage, citizenship, military or veteran status, or status as a victim of domestic violence. Sexual harassment, a form of sex discrimination, is also prohibited.

The City University of New York, as a public university system, adheres to federal, state, and city laws and regulations regarding non-discrimination and affirmative action including among others Section 1324b of the Immigration and Nationality Act (INA), Executive Order 11246, as amended, Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Sections 503 and 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, as amended, Section 402 of the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, as amended and the Age Discrimination Act of 1975, the New York State Human Rights Law and the New York City Human Rights Law. The "protected classes," as delineated in Executive Order 11246: (i.e. Black, Hispanic, Asian/Pacific Islander, American Indian/Alaskan Native and Women), were expanded on December 9, 1976 by the Chancellor of The City University of New York to include Italian-Americans. The U.S. Office of Management and Budget further expanded these protected classes in 2006 to include two or more races (not Hispanic or Latino) and replaced Asian/Pacific Islander, with Asian (not Hispanic or Latino) and Native Hawaiian (not Hispanic or Latino), Black was renamed as Black or African American (not Hispanic or Latino) and Hispanic was renamed Hispanic or Latino.

I have assigned the responsibility for the implementation and monitoring of our compliance program to Affirmative Action Officer Eugene B. Sohn, Esq., who will also serve as the 504/ADA Coordinator and Title IX Coordinator. The vice presidents, deans, directors, managers and supervisors share responsibility for ensuring our compliance with these policies and laws. The Affirmative Action Office is located in Room A-336 at 475 Grand Concourse, and the telephone number is (718) 518-4284.

I look forward to your energetic involvement in the affirmative/diversity programs, and thank you for your assistance and support as we continue in our efforts.

## APPENDICIES B - B24 <br> UTILIZATION ANALYSIS WORKSHEETS

## APPENDIX B - B1

## EXECUTIVE/ADMINISTRATIVE/MANAGERIAL FIRST/ MID LEVEL OFFICALS

## UTILIZATION ANALYSIS WORKSHEET <br> Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2013


[^0]
## FACTOR / SOURCE SHEET

FALL, 2013

## Executive/Senior Level Official and Managers

 ADMINISTRATION I:Executive Compensation PlanTitles
President
Senior Vice President / Vice President / Assistant Vice President
Associate Dean / Associate Administrator
Assistant Dean
Administrator

> CUNY Administration I Degree Weighting - Source: CUPS 062 as of April 16, 2012. (degrees held by employees in CUNY Administration I)
> Ph.D. $=50.6 \%$
> M.A. $=32.7 \%$
> B.A. $=13.9 \%$

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | ---: |
|  | National - Earned Degrees Conferred PHD, MA, BA - 2009-10* | 0.4 |
| Factor 2 | CUNY Survey 2011 - selected titles | 0.6 |

Factor 2 CUNY Survey 2011 - selected titles 0.6

* Note: US Dept of Education's Postsecondary Studies Division indicates 2008 is the latest data available as of 07/20/2012.

Factor 1: National Earned Degrees Conferred PHD, MA, BA - 2009-10*

|  |  |  | **Total | $\frac{\text { Black or }}{\text { African }}$ | Hispanic or | Asian or Nat. Haw. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Female | Minority | American | Latino | or Other Pac. IsI. |
|  |  | 56.1 | 24.8 | 10.1 | 6.3 | 7.6 |
| multiply by weight - | 0.4 | 22.4 | 9.9 | 4.0 | 2.5 | 3.0 |

Factor 2: CUNY Survey 2011 - selected titles:

|  |  | Female | **Total <br> Minority | Black or African American | $\frac{\text { Hispanic or }}{\text { Latino }}$ | $\frac{\text { Asian or Nat. Haw. }}{\text { or Other Pac. Isl. }}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HEO |  | 388 | 293 | 137 | 96 | 60 | 726 |
| Professor |  | 719 | 439 | 147 | 135 | 154 | 1,927 |
|  |  | 1,107 | 732 | 284 | 231 | 214 | 2,653 |
|  |  | 41.7 | 27.6 | 10.7 | 8.7 | 8.1 |  |
| multiply by weight - | 0.6 | 25.0 | 16.6 | 6.4 | 5.2 | 4.9 |  |
| OVERALL AVAILABILITY |  | 47.4 | 26.5 | 10.4 | 7.7 | 7.9 |  |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

| UTILIZATION ANALYSIS WORKSHEET Two Factor Availability |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | College: Eugenio Maria de Hostos Community College |  |  |  |  |  |  |  |
|  |  |  | Semester/Year: FALL, 2013 |  |  |  |  |  |  |  |
| AFFIRMATIVE ACTION UNIT: ADMINISTRATION II |  | Constituent Departments: |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> First/Mid Level Officials and Managers |  | Job Titles: <br> Higher Education Officer (HEO) <br> Higher Education Associate (HEA) |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> ADMINISTRATION II |  |  |  |  |  |  |  |  |  |  |
| FACTORS: <br> 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | Weighting | Females | **Total Minority | Black or African American | Hispanic or Latino | Asian or Nat. Haw. or Other Pac. Isl. |  |  |  |  |
|  | 0.40 | 23.0 | 10.7 | 3.9 | 3.2 | 3.2 |  |  |  |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable | 0.60 | 35.6 | 29.6 | 14.5 | 7.7 | 7.1 |  |  |  |  |
| GROUP TOTAL NO.: $\quad \mathbf{5 8}$ No. Male: $22 \quad$ No. Female: 36 |  | Females | **Total Minority | Black or African American | Hispanic or Latino | Asian or Nat. Haw. or Other Pac. Isl. |  |  |  |  |
| CURRENT UTILIZATION: |  | \# $\begin{aligned} & \text { \% } \\ & \%\end{aligned}$ | \# $\begin{aligned} & \text { \# } \\ & \%\end{aligned}$ | \# $\begin{aligned} & \# \\ & \%\end{aligned}$ | \# $\begin{aligned} & \text { \% } \\ & \%\end{aligned}$ | \% $\%$ \% $\begin{array}{r}\text { \% } \\$\cline { 2 - 2 }  \hline\end{array}  \hline \multicolumn{2}{\|l|}{OVERALL AVAILABILITY:} & $\% \quad 58.6$ | $\% \quad 40.3$ | \% 18.4 | \% 10.9 | $\% \quad 10.3$ |
| UNDERUTILIZATION: |  |  |  |  | \%\% <br> \# <br> UU |  |  |  |  |  |

[^1]First/Mid Level Officials and Managers
ADMINISTRATION II

Higher Education Officer (HEO)
Higher Education Associate (HEA)

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | ---: |
| Factor 1 | 4STATE - EDC - Bachelors 2009-10* | 0.4 |
| Factor 2 | CUNY Survey - selected titles -CUPS miniflat selected criteria | $\underline{0.6}$ |
|  |  | 1.0 |

* Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 07/20/12.

Factor 1: 4STATE - BA 2009-10*


Factor 2: Promotable, Transferable, Trainable employees within contractors organization. - CUNY Survey - selected titles. Selected criteria from April 16, 2012 CUPS miniflat file. HEasst. and aProf with Date of appt. to title prior to 4/16/2007.

|  |  | Female | **Total Minority | Black or <br> African <br> American | Hispanic or Latino | Asian or Nat. Haw. or Other Pac. Isl. | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HE asst. |  | 362 | 319 | 179 | 104 | 32 | 533 |
| Asst. Prof. |  | 440 | 349 | 148 | 70 | 128 | 820 |
| TOTAL |  | 802 | 668 | 327 | 174 | 160 | 1,353 |
|  |  | 59.3 | 49.4 | 24.2 | 12.9 | 11.8 |  |
| multiply by weight | 0.6 | 35.6 | 29.6 | 14.5 | 7.7 | 7.1 |  |
| OVERALL AVAILABILITY |  | 58.6 | 40.3 | 18.4 | 10.9 | 10.3 |  |

[^2]
## APPENDIX B2 - B11

FACULTY: PROFESSORIAL

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^3]
## FACTOR / SOURCE SHEET - PROFESSORIAL

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## Agricultural/Life Science

Natural Sciences-Biology

## Professoria

Professor; Associate Professor; and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10 *-4$ States and US Non- |  |

EDC- Ph.D. 2009-10 - 4States and US Non-1.0 4ST.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Biological and Biomedical Medicines

| Female | **Total <br> Minority | Black or African | $\underline{\text { American }}$ |
| :--- | ---: | ---: | ---: | ---: |

[^4]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |



[^5]
# FACTOR / SOURCE SHEET - PROFESSORIAL 

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## Education

## Education-Teacher Education

Language \& Cognition- English as a Second Language

Professorial

Professor; Associate Professor; and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- 1.0 <br>  4ST. |  |

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Education

|  | **Total | Black or African | Hispanic | Asian or Nat. Haw. or |
| :---: | :---: | :---: | :---: | :---: |
| Female | Minority | American | or Latino | Other Pac. Isl. |
| 67.8 | 28.5 | 18.1 | 5.4 | 4.3 |

[^6]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^7]
## FACTOR / SOURCE SHEET - PROFESSORIAL

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

English

English

## Professorial

Professor; Associate Professor; and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- <br>  <br> 4ST. |  |

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
English Language and Literature/Letters

| Female | **Total <br> Minority | Black or African | $\underline{\text { American }}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |

[^8]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

|  |  |  |  | College: Eugenio Maria de Hostos Community College |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Sem | ester/Year: |  | F | ALL | 2013 |  |  |
| AFFIRMATIVE ACTION UNIT: <br> Fine/Applied Arts/Media |  | CONSTITUENT DEPARTMENTS: <br> Humanities- Visual and Performing Arts |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> FACULTY |  | Job Titles: <br> Professor and Assistant Professor |  |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> PROFESSORIAL |  |  |  |  |  |  |  |  |  |  |  |
| FACTORS: | Weighting |  | males |  | **Total Minority | Black or African American |  | Hispanic or Latino |  | Asian or Nat. Haw. or Other Pac. IsI. |  |
| 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | 1.00 |  | 51.6 |  | 19.8 |  | 3.3 |  | 5.1 | 10.1 |  |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |  |
| GROUP TOTAL NO.: 7 |  |  |  |  |  |  |  |  |  |  |  |
| No. Male: 5 No. Female: |  | Females |  |  | **Total Minority | Black or African American |  | Hispanic or Latino |  | Asian or Nat. Haw. or Other Pac. Isl. |  |
| CURRENT UTILIZATION: |  |  | 28.6 |  | 1 14.3 |  | 0 0.0 |  | - 14 |  | 0 |
| OVERALL AVAILABILITY: |  | \% | 51.6 |  | 19.8 |  | 3.3 | \% | 5.1 |  | 10.1 |
| UNDERUTILIZATION: |  | \% $\begin{aligned} & \text { \% } \\ & \text { UU }\end{aligned}$ | $\begin{array}{r}23.0 \\ \hline 1.6 \\ \hline\end{array}$ |  | $\begin{array}{r}5.5 \\ \hline 0.4 \\ \hline\end{array}$ | \% $\begin{aligned} & \text { \% } \\ & \text { UU }\end{aligned}$ | $\begin{array}{r}3.3 \\ \hline 0.2 \\ \hline 0\end{array}$ |  | $\begin{array}{r}\text { NONE } \\ \hline 0.0 \\ \hline 0\end{array}$ |  | 10.1 0.7 1 |

[^9]
## FACTOR / SOURCE SHEET - PROFESSORIAL

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## FinelApplied Arts/Media

## Humanities- Visual/Performing Arts

## Professorial

Professor and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- 1.0 <br>  4ST. |  |

4ST.

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of $8 / 21 / 2012$.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Visual and Performing Arts

| Female | **Total <br> Minority | Black or African | $\underline{\text { American }}$ |
| ---: | ---: | ---: | ---: | ---: |

[^10]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^11]
## FACTOR / SOURCE SHEET - PROFESSORIAL

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## Foreign Languages

## Humanities-Modern Languages

## Professoria

Distinguished Professor; Professor; and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- 1.0 <br>  4ST. |  |

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Foreign Languages, Literatures, and Linguistics

|  | **otal | Black or African | Hispanic | Asian or Nat. Haw. or |
| :---: | :---: | :---: | :---: | :---: |
| Female | Minority | American | or Latino | Other Pac. IsI. |
| 60.3 | 22.7 | 2.5 | 13.5 | 5.9 |

[^12]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | ---: |
| Semester/Year: | FALL, 2013 |



[^13]
## Affirmative Action Unit:

Constituent Departments:

## Job Group:

Job Titles:

## Health Professions

Allied Health Sciences- Dental Hygiene<br>Allied Health Sciences- Nursing<br>Allied Health Sciences- Radiological Technology<br>Education-Health Education

Professorial

Professor; Associate Professor; and Assistant Professor.

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- |  |

## 4ST.

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Health Professions and Related Programs

|  | **Total | Black or African | Hispanic | Asian or Nat. Haw. or |
| :---: | :---: | :---: | :---: | :---: |
| Female | Minority | American | or Latino | Other Pac. IsI. |
| 75.0 | 21.9 | 8.2 | 4.8 | 7.9 |

[^14]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :---: |
| Semester/Year: $\quad$ FALL, 2013 |



[^15]
## LIBRARY

Professorial and Non-Professorial
JOB GROUP: ALL FACULTY ***
FACULTY Associate Professor, Assistant Professor, Instructor

## SOURCE

WEIGHTING
Factor 1: 4State Earned Degree Conferred (EDC)- M.A. and Ph.D. 2009-10* weighted at $50 \%$ and
1.0 National - USN4ST EDC M.A. and Ph.D. 2009-10* weighted at $50 \%$. Derived from NCESPostsecondary Studies Division.

* Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 07/20/2012.

Factor 1: 4State - Earned Degree Conferred (EDC) - M.A. and Ph.D. 2009-10* - Library Science.

|  | Female |  | Black or |  |  | Asian or Nat. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  | Minority | American | or Latino | Pac. IsI. |
| Ph.D. |  | 80.0 | 13.3 | 6.7 | 0.0 | 6.7 |
| 50\% weight | 0.5 | (40.0) | (6.7) | (3.4) | (0.0) | (3.4) |
| M.A. |  | 80.2 | 14.6 | 5.1 | 4.6 | 4.5 |
| 50\% weight | 0.5 | (40.1) | (7.3) | (2.6) | (2.3) | (2.3) |
| TOTAL |  | 80.1 | 14.0 | 6.0 | 2.3 | 5.7 |
| weight at . 20 |  | 16.0 | 2.8 | 1.2 | 0.5 | 1.1 |

National - USN4ST (EDC) - M.A. and Ph.D. 2009-10* - Library Science.


[^16]${ }^{* * *}$ Action taken to combine all faculty titles in this job group is based on the review of the internal population. (e.g. 89\% of persons in the Instructor rank and $94 \%$ of persons in the Lecturer rank hold the MA degree).

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^17]
# FACTOR / SOURCE SHEET - PROFESSORIAL 

## Affirmative Action Unit:

## Constituent Departments:

## Job Group:

## Job Titles:

Mathematics and Computer Science

Business - Computer Science
Mathematics

## Professorial

Professor; Associate Professor; and Assistant Professor

FACTORS SOURCES WEIGHT
Factor 1 EDC- Ph.D. 2009-10* - 4States and US Non4ST.

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Mathematics and Statistics (Weighted at 85.7 \%)
Computer and Information Sciences and Support Services (Weighted at 14.3 \%

|  | **Total | Black or African | Hispanic | Asian or Nat. Haw. or |
| :---: | :---: | :---: | :---: | :---: |
| Female | Minority | American | or Latino | Other Pac. Isl. |
| 28.1 | 19.6 | 3.5 | 3.5 | 12.0 |

[^18]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability


[^19]
## FACTOR / SOURCE SHEET - PROFESSORIAL

## Affirmative Action Unit:

## Constituent Departments:

Job Group:

Job Titles:

## Physical Sciences

## Natural Sciences- Physical Science

Professorial

Associate Professor and Assistant Professor

| FACTORS | SOURCES | WEIGHT |
| :--- | :--- | :--- |
| Factor 1 | EDC- Ph.D. $2009-10^{*}-4$ States and US Non- 1.0 <br>  4ST. |  | 4ST.

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of 8/21/2012.

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*
Physical Sciences

| Female | **Total <br> Minority | Black or African | Hmerican | $\underline{\text { or Latino }}$ |
| ---: | ---: | ---: | ---: | ---: |

[^20]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

## College: Eugenio Maria de Hostos Community College <br> Semester/Year: FALL, 2013



[^21]
## Affirmative Action Unit:

## Constituent Departments:

Behavioral and Social Sciences -

## Social Sciences

Behavioral and Social Sciences Behavioral Sciences

## Job Group:

## Job Titles:

| $\frac{\text { FACTORS }}{\text { Factor } 1}$ | SOURCES <br> EDC- Ph.D. $2009-10^{*}-4$ States and US Non- |
| :--- | :--- |
|  | 4ST. |
|  | * Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest |
|  |  |
|  |  |

Factor 1: 4States (CT,NJ, NY, PA) and USNon-4ST - EDC - Ph.D. 2009-10*

## Social Sciences

| Female | $* \times$ Total <br> Minority | Black or African | $\underline{\text { American }}$ |
| ---: | ---: | ---: | ---: | ---: |$\quad$| Hispanic |
| :--- |$\quad$| Asian or Nat. Haw. or |
| ---: |
| 50.0 |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.


## APPENDIX B12 - B13

FACULTY: LECTURERS

## UTILIZATION ANALYSIS WORKSHEET

Semester/Year: $\quad$ FALL, 2013


[^22]
## FACTOR / SOURCE SHEET - LECTURER

FALL, 2013

| Affirmative Action Unit: | Education |
| :--- | :--- |
| Constituent Departments: | College Discovery <br> Counseling Center <br> Language and Cognition-English as a Second Language |

## Job Group:

## LECTURER

## Job Titles:

Lecturer

| FACTORS | SOURCES | WEIGHTING |
| :--- | :--- | :---: |
| Factor | EDC - BA. 2009-10* - 4State weighted at | 1.0 |
|  | $50 \%$ and US Non-4ST weighted at $50 \%$. |  |

* Note: US Dept. of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of $8 / 21 / 2012$.

Factor 1: EDC - BA. 2009-10* 4States (CT,NJ,NY,PA) and US Non-4ST.

## Education

|  | ${ }^{*}$ Total | Black or African | Hispanic | Asian or Nat. Haw. |
| :---: | :---: | :---: | :---: | :---: |
| Female | Minority | American | or Latino | or Other Pac. Is. |
| 80.1 | 14.4 | 5.7 | 5.8 | 2.0 |

[^23]
## UTILIZATION ANALYSIS WORKSHEET

Semester/Year: $\quad$ FALL, 2013


[^24]
## FACTOR/SOURCE SHEET - LECTURER

FALL, 2013

## Affirmative Action Unit: <br> English

## Constituent Departments:

English

## Job Group:

## LECTURER

## Job Titles:

## Lecturer

| FACTORS |  | SOURCES |
| :--- | :--- | :---: |
| Factor |  | EDC - BA. 2009-10* -4 State weighted at |

Factor 1: EDC - BA. 2009-10* 4States (CT,NJ,NY,PA) and US Non-4ST.

## English

| Female | **Total <br> Minority | Black or African | Hispanic | Asian or Nat. Haw. |
| ---: | ---: | ---: | ---: | ---: |
| 68.5 | 21.0 | 7.8 | 7.3 | 4.9 |

[^25]|  | BACHELOR's degree conferred by Title IV participating institutions 2009-2010 <br> Reported data only - This listing does not include US Service Schools, Non-Resident Aliens and Unknowns are excluded from all totals. Total Minority includes: Black, Hispanic or Latino, Asian/Native Hawaiin/Other Pacific Islander, American Indian Alaska Native, and Two or More Races. Data for 4 States = CT, NJ, NY \& PA(considered as 4ST) is weighted at $50 \%$ and USn4ST is weighted at 50\%. |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FEMALE | **Total Minority | $\begin{array}{r} \text { BLACK } \\ \mathrm{NON}-\mathrm{HISP} \end{array}$ | $\frac{\text { Hispanic or }}{\text { Latino }}$ | $\begin{array}{r} \text { ASIAN } / \\ \hline \text { PAC. ISL. } \end{array}$ | $\begin{aligned} & \text { AM.IND./I } \\ & \text { AL.NAT. } \end{aligned}$ |
| Agriculture, Agriculture Operations and Related Sc |  | 52.2\% | 13.9\% | 4.1\% | 5.0\% | 4.0\% | 0.5\% |
| Architecture and Related Services |  | 43.6\% | 29.1\% | 5.3\% | 11.9\% | 10.6\% | 0.5\% |
| Area, Ethnic, Cultural, Gender, and Group Studies |  | 69.3\% | 42.3\% | 14.5\% | 13.6\% | 11.9\% | 1.5\% |
| Biological and Biomedical Sciences |  | 59.5\% | 34.0\% | 7.9\% | 6.8\% | 18.1\% | 0.5\% |
| Business, Management, Marketing, Support Services |  | 48.4\% | 29.8\% | 11.6\% | 8.7\% | 8.6\% | 0.5\% |
| Communication, Journalism, and Related Programs |  | 64.0\% | 23.6\% | 10.4\% | 7.9\% | 4.4\% | 0.5\% |
| Communications Technologies/Technicians Support Se |  | 34.4\% | 25.7\% | 9.5\% | 9.7\% | 5.7\% | 0.4\% |
| Computer and Information Sciences and Support Serv |  | 17.1\% | 29.7\% | 11.0\% | 7.9\% | 9.7\% | 0.5\% |
| Construction Trades |  | 4.2\% | 6.6\% | 0.8\% | 1.9\% | 2.3\% | 0.8\% |
| Education |  | 80.1\% | 14.4\% | 5.7\% | 5.8\% | 2.0\% | 0.6\% |
| Engineering |  | 18.7\% | 27.1\% | 4.7\% | 6.8\% | 14.5\% | 0.5\% |
| Engineering Technologies and Engineering-related F |  | 9.6\% | 21.5\% | 8.7\% | 6.8\% | 4.9\% | 0.6\% |
| English Language and Literature/Letters |  | 68.5\% | 21.0\% | 7.8\% | 7.3\% | 4.9\% | 0.5\% |
| Family and Consumer Sciences/Human Sciences |  | 89.3\% | 24.8\% | 10.2\% | 7.6\% | 5.9\% | 0.6\% |
| Foreign Languages, Literatures, and Linguistics |  | 71.9\% | 29.2\% | 4.1\% | 17.8\% | 6.2\% | 0.4\% |
| Health Professions and Related Programs |  | 85.2\% | 27.9\% | 12.5\% | 6.6\% | 7.9\% | 0.5\% |
| History |  | 41.1\% | 17.1\% | 4.6\% | 7.6\% | 3.7\% | 0.7\% |
| Homeland Security, Law Enforcement, Firefighting, |  | 47.1\% | 37.5\% | 18.7\% | 14.3\% | 3.3\% | 0.7\% |
| Legal Professions and Studies |  | 69.2\% | 39.7\% | 20.5\% | 12.1\% | 6.0\% | 0.7\% |
| Liberal Arts and Sciences, General Studies and Hum |  | 62.8\% | 31.0\% | 16.0\% | 9.6\% | 3.8\% | 0.9\% |
| Library Science |  | 87.0\% | 9.2\% | 2.6\% | 4.0\% | 1.4\% | 0.0\% |
| Mathematics and Statistics |  | 45.4\% | 23.4\% | 5.2\% | 6.1\% | 11.3\% | 0.4\% |
| Mechanic and Repair Technologies/Technicians |  | 2.1\% | 18.3\% | 4.8\% | 7.6\% | 5.9\% | 0.0\% |
| Multi/Interdisciplinary Studies |  | 61.2\% | 28.0\% | 9.4\% | 9.9\% | 7.6\% | 0.7\% |
| Natural Resources and Conservation |  | 47.5\% | 12.8\% | 2.0\% | 4.6\% | 4.8\% | 0.8\% |
| Parks, Recreation, Leisure and Fitness Studies |  | 44.9\% | 19.0\% | 8.6\% | 5.7\% | 3.7\% | 0.6\% |
| Personal and Culinary Services |  | 52.2\% | 23.7\% | 11.3\% | 7.1\% | 3.4\% | 0.9\% |
| Philosophy and Religious Studies |  | 39.0\% | 21.8\% | 7.4\% | 7.3\% | 6.0\% | 0.6\% |
| Physical Sciences |  | 41.2\% | 22.4\% | 5.1\% | 5.1\% | 11.1\% | 0.5\% |
| Precision Production |  | 17.4\% | 13.0\% | 0.0\% | 2.2\% | 10.9\% | 0.0\% |
| Psychology |  | 77.6\% | 31.0\% | 12.1\% | 10.9\% | 6.8\% | 0.6\% |
| Public Administration and Social Service Professio |  | 81.8\% | 41.5\% | 23.9\% | 12.4\% | 3.4\% | 1.0\% |
| Science Technologies/Technicians |  | 53.1\% | 27.8\% | 4.6\% | 16.7\% | 4.8\% | 1.0\% |
| Social Sciences |  | 52.1\% | 32.1\% | 11.1\% | 10.4\% | 9.3\% | 0.6\% |
| Theology and Religious Vocations |  | 27.8\% | 11.1\% | 5.2\% | 3.2\% | 1.8\% | 0.5\% |
| Transportation and Materials Moving |  | 13.0\% | 33.9\% | 11.2\% | 14.7\% | 6.7\% | 0.4\% |
| Visual and Performing Arts |  | 61.0\% | 22.0\% | 6.3\% | 7.8\% | 6.8\% | 0.6\% |
| TOTAL ALL FIELDS |  | 57.5\% | 27.3\% | 10.1\% | 8.5\% | 7.5\% | 0.6\% |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

## APPENDIX B-14

## PROFESSIONAL/NON FACULTY



[^26]
## ADMINISTRATION III:

Higher Education assistant (HEa)
Assistant to Higher Education Officer (aHEO)

FACTORS
Factor 1 4STATES EDC - Bachelors 2009-10*
WEIGHT

Factor 1 0.7
Factor 2 CUNY Survey - selected titles \& criteria-Source April 16, 2012 Access miniflat fils $\quad 0.3$

Note: US Dept of Education's Postsecondary Studies Division indicates 2010 is the latest data available as of $7 / 20 / 12$.

Factor 1: 4STATES EDC Bachelors 2009-10*


Factor 2: CUNY - Promotable, Transferable, Trainable employees within contractors organization. - CUNY Survey - selected titles. Selected criteria from April 16, 2012 CUPS Access miniflat file.

|  | Female | **Total <br> Minority | $\frac{\text { Black or African }}{\text { American }}$ | $\begin{aligned} & \frac{\text { Hispanic }}{\text { or Latino }} \\ & \hline \end{aligned}$ | $\frac{\frac{\text { Asian or Nat. }}{\text { Haw. or Other }}}{\text { Pac. Isl. }}$ | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College Asst. (holding BA degree or higher in title only) | 411 | 381 | 181 | 106 | 93 | 690 |
| Gittlesons (holding BA degree or higher in title only) | 317 | 244 | 141 | 60 | 40 | 354 |
|  | 728 | 625 | 322 | 166 | 133 | 1,044 |
|  | 69.7 | 59.9 | 30.8 | 15.9 | 12.7 |  |
| multiply by weight - 0.3 | 20.9 | 18.0 | 9.2 | 4.8 | 3.8 |  |
| OVERALL AVAILABILITY | 61.1 | 36.7 | 16.1 | 10.5 | 9.5 |  |

[^27]APPENDIX B15 - B16 SECRETARIAL/CLERICAL

## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |  |



[^28]FALL, 2013

## CUNY ADMINISTRATIVE ASSISTANT

Secretarial and Clerica

CUNY ADMINISTRATIVE CUNY Administrative Assistants ASSISTANT

| SOURCE |  | WEIGHTING |
| :--- | :--- | :--- |
| Factor 1: | N/A | 0.0 |
| Factor 2: | CUNY Survey Fall 2010 - The CUNY Administrative Assistant title is strictly promotional from <br> the Permanent CUNY Office Assistant (level 3 or above) and Mail Message Services Worker <br> titles. The Spring 2010 Survey with selected titles closely approximates the pool of candidates <br> eligible for the position. | 1.0 |


|  |  | Black or |  | Asian or Nat |
| :---: | :---: | :---: | :---: | :---: |
|  | **Total | African | Hispanic | Haw. or Other |
| Female | Minority | American | or Latino | Pac. Is. |
| 93.2 | 68.3 | 36.9 | 25.4 | 5.8 |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: | Eugenio Maria de Hostos Community College |
| :--- | :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |  |



[^29]
# CUNY OFFICE/SECRETARIAL ASSISTANT 

Secretarial and Clerical

## CUNY OFFICE/SECRETARIAL ASSISTANT:

CUNY Office/Secretarial Assistant (all levels)

\begin{abstract}
SOURCE
Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, Secretaries, and Administrative Assistants (570); Word Processors and Typists (582); and Office Administrative Support Workers, all other (593).

|  | Black or |  | Asian or |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nat. Haw. |
|  | **Total | African | Hispanic | or Other |
| Female | Minority | American | or Latino | Pac. Isl. |
| 92.8 | 31.8 | 14.7 | 13.0 | 3.6 |

WEIGHTING

[^30]
## APPENDIX B17 - B19

## TECHNICAL/PARAPROFESSIONAL

## UTILIZATION ANALYSIS WORKSHEET <br> Two Factor Availability

NOTE: Please weight depending on the number of employees in fields.
College: Eugenio Maria de Hostos Community College Semester/Year: FALL, 2013


[^31]
## ADMINISTRATION IV: College Laboratory Technician Series

## ADMINISTRATION IV: (titles listed below)

ONLY list titles that apply to College and delete this line

Senior College Laboratory Technician (Sr. CLT)
College Laboratory Technician (CLT)

Overall Availability Data for the following main areas/fields are provided in the TAB: ADM 4 Factors AD F2010

$$
\begin{array}{ll}
\text { a. } & * M \text { Health Technologist \& Technicians } \\
\text { b. } & * M \text { Engineering \& Related Technologists \& Technicians } \\
\text { c. } & * M \text { Science Technicians } \\
\text { d. } & * \text { M Computer Technicians } \\
\text { e. } & * \text { M Broadcasting Equipment / Communications Technicians } \\
\text { f. } & * M \text { Business \& Management / Service Occupations } \\
* & \text { The overall availability data must be weighted by the number of employees in the area/field. } \\
\wedge \wedge & \text { Allocation of employees in the area/field are based on the type of work that is done. Example: A CLT who sets up the lab for the Chemistry } \\
\text { class would be allocated to the area of Science. A CLT setting up the VCRs or stage is allocated to the area of Broadcasting/Communications. }
\end{array}
$$

This section requires numbers to be entered onto the cells which indicate " ENTER ".
If there are NO employees, please enter the number zero (0).
The workforce numbers entered here will automatically be loaded on the TAB: ADM 4 UAW F2010 worksheet.
Please input Workforce numbers (\# of technicians in area/field) in cells H 23 to $\mathbf{H} 28$.
In cells N29, N31, N33, N35, N37, N39, enter Workforce numbers by Gender and Ethnicity. Cells N29 and N31 will be highlighted in RED if total does not equal cell H29


This section computes the weighted Overall Availability (OA) for each area with the percentage of employees and totals the OA for all areas/fields. The information in the cells of the dotted bordered box will automatically be used for calculating the underutilization on ADM 4 UAW F2010 worksheet.

| Weighted Overall Availability of the areas by \% of employees | \% of technicians in area/field | Female | **Total <br> Minority | $\begin{array}{r} \frac{\text { Black or }}{\text { African }} \\ \text { American } \end{array}$ | $\begin{aligned} & \begin{array}{l} \text { Hispanic } \\ \text { or Latino } \end{array} \end{aligned}$ | $\frac{\frac{\text { Asian or Nat. }}{\text { Haw. or Other }}}{\text { Pac. IsI. }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Health Numbers in this area are computed with the weight | 21\% | 11.4 | 13.2 | 6.3 | 2.9 | 3.3 |
| Engineering and the Occupation. The TOTAL OA is populated on | 0\% | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Science <br> the UAW sheet and the UU is automatically | 29\% | 15.3 | 15.2 | 4.9 | 5.5 | 3.8 |
| Computers computed. | 0\% | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Broadcasting/Communications | 21\% | 3.5 | 8.3 | 3.6 | 3.0 | 1.2 |
| Bus.\& Mngmnt / Serv. Occupations | 29\% | 6.9 | 12.2 | 1.6 | 1.3 | 9.3 |
| TOTAL OVERALL AVAILABILITY (OA) |  | 37.1 | 48.9 | 16.4 | 12.7 | 17.6 |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

FALL, 2013
NOTE: The Overall Availability is used by weighting these Areas/Fields by the number of employees that the college has.
(Worksheet TAB ADM 4 Factors allows for computation of employees by entering the college workforce numbers and computes the TOTAL Overall Availability for Administration IV)

| FACTORS | SOURCES | WEIGHT |
| :---: | :---: | :---: |
| Factor 1 | New York City US Census 2000 (select occupations) | 1.0 |
| Factor 2 | EDC 4States (CT, NJ, NY, \& PA) 2009-10 |  |


${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio de Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |


| AFFIRMATIVE ACTION UNIT: <br> COMPUTER SPECIALISTS |  | Constituent Departments: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| EEO CATEGORY: <br> Technical/Paraprofessional |  | Job Titles: <br> IT Senior Associate <br> IT Associate <br> IT Assistant <br> IT Support Assistant |  |  |  |  |  |  |  |  |
| JOB GROUP: <br> COMPUTER SPECIALISTS |  |  |  |  |  |  |  |  |  |  |
| FACTORS: <br> 1. \% availability of Minorities/Females with requisite skills in immediate labor areas. | Weighting | Females |  | **Total <br> Minority |  | Black or African American |  | Hispanic or Latino |  | Nat. Haw. or Pac. Isl. |
|  | 1.00 | 29.6 |  | 36.3 |  | 9.1 |  | 7.1 |  | 19.9 |
| 2. \% of Minorities/Females promotable, transferable, or trainable |  |  |  |  |  |  |  |  |  |  |
| Group total no.: 26 |  |  |  |  |  |  |  |  |  |  |
| No. Male $\qquad$ No. Female: $\qquad$ |  | Females |  | **Total Minority |  | Black or African American |  | Hispanic or Latino |  | Nat. Haw. or Pac. Isl. |
| CURRENT UTILIZATION: |  | $\begin{array}{lr} \# & 4 \\ & 15.4 \\ \hline \end{array}$ |  | $\begin{array}{r} 23 \\ \hline 88.5 \\ \hline \end{array}$ |  | $\begin{array}{r} 2 \\ \hline 7.7 \\ \hline \end{array}$ |  | $\begin{array}{r} 17 \\ \hline 65.4 \\ \hline \end{array}$ |  | $\frac{4}{15.4}$ |
| OVERALL AVAILABILITY: |  | \% 29.6 | \% | 36.3 | \% | 9.1 | \% | 7.1 | \% | 19.9 |
| UNDERUTILIZATION: |  | ${ }^{\%} \begin{array}{lr} \% & 14.3 \\ \hline & 3.71 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { NONE } \\ \hline 0.00 \\ \hline 0 \end{array}$ |  | $\begin{array}{r} 1.4 \\ \hline 0.36 \\ \hline 0 \\ \hline \end{array}$ |  | $\begin{array}{r} \text { NONE } \\ \hline 0.00 \\ \hline 0 \end{array}$ | \% | $\begin{array}{r} \frac{4.5}{1.16} \\ \hline 1 \end{array}$ |

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

## COMPUTER SPECIALISTS

Technical/Paraprofessional

## COMPUTER SPECIALIST:

IT Senior Associate<br>IT Associate<br>IT Assistant<br>IT Support Assistant

SOURCE
Factor 1: U.S. 2000 Census - NY, NJ, CT, PA - CMSA - Computer Scientist Systems Analyst (100); Computer
WEIGHTING

Programmer (101); Computer Software Engineers (102); Computer Support Specialists (104);
Database Administrator (106); Network \& Computer Systems Administrators (110); Network Systems
\& Data Communication Analysts (111); Computer Hardware Engineers (140); Computer Operators (580); and Computer Control Programmers and Operators (790).

|  | Black or |  | Asian or |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nat. Haw. |
|  | **Total | African | $\underline{\text { Hispanic }}$ | or Other |
| Female | Minority | American | or Latino | Pac. Is. |
| $\underline{29.6}$ | 36.3 | 9.1 | 7.1 | 19.9 |

[^32]
## UTILIZATION ANALYSIS WORKSHEET

## Two Factor Availability

College: Eugenio Maria de Hostos Community College
Semester/Year:
FALL, 2013

**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. IIl., and Am. Ind.IAl. Natives and Two or More Races.

FALL, 2013

## ACCOUNTANTS - ACCOUNTANT ASSISTANT

Technical/Paraprofessional

## ACCOUNTANT:

ACCOUNTING ASSISTANT:
Finance Accountant Assistant
Assistant Purchasing Agent

| SOURCE | WEIGHTING |  |
| :---: | ---: | ---: |
| Factor 1: | 2000 U.S. Census - NY, NJ, CT, PA - CMSA, "Accountants and Auditors <br> (code 80) and Purchasing Managers (15) | 1.0 |


|  | Black or |  | Asian or |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nat. Haw. |
|  | **Total | African | Hispanic | or Other |
| Female | Minority | American | or Latino | Pac. Isl. |
| 45.5 | 30.8 | 10.6 | 7.1 | 12.8 |

[^33]APPENDIX B-20
SKILLED CRAFTS

UTILIZATION ANALYSIS WORKSHEET
Two Factor Availability
College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2013


INCLUDES ONE AMERICANINDIAN
**Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind.IAl. Natives and Two or More Races.

## SKILLED TRADES/CRAFTS

Skilled Crafts
SKILLED
TRADES/CRAFTS;

| Carpenter | Maintenance Worker |
| :--- | :--- |
| Laborer | Oiler |
| Electrician | Painter |
| Electrician Helper | Plumber |
| High Pressure Plant Tender | Plumber Helper |
| Locksmith | Stationary Engineer |
| Thermostat Repairer |  |

SOURCE
WEIGHTING
Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA (selected occupations).

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "Stationary Engineer\& Boiler Operator" (861), "Carpenters" (623), "Electricians" (635), "Painters, Construction Maintenance" (642), "Plumber" (644), "Machinist" (803), "Construction Manager" (22), Automotive Service Technicians \& Mechanics" (720), "Elevator Installer \& Repairer" (670), "Roofer" (651), "Cement Mason, Concrete Finishers \& Terrazzo Worker" (625), "Locksmith" (754), "Plasters and Stucco Mason" (646), "Laborer" (626), "Maintenance and Repairer Workers, General" (734), and "Maintenance Workers, Machinery" (735).

|  | Black or |  |  | Asian or Nat. |
| :---: | :---: | :---: | :---: | :---: |
|  | **Total | African | Hispanic | Haw. or Other |
| Female | Minority | American | or Latino | Pac. Is. |
| $\underline{2.7}$ | 36.2 | 11.3 | $\underline{20.9}$ | 3.6 |

## APPENDIX B-21 - B-24

SERVICE/MAINTENANCE

## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability
College: Eugenio Maria de Hostos Community College
Semester/Year: FALL, 2013


[^34]
# CAMPUS PUBLIC SAFETY SERGEANT 

formerly - Campus Peace/Security Officer Level 3

Service/Maintenance

CAMPUS PUBLIC SAFETY SERGEANT Campus Public Safety Sergeant

| SOURCE |  |
| :--- | :---: |
| Factor 1: | N/A |
| Factor 2: | CUNY Permanent Campus Peace Officer Level 1 and 2 |

Factor 2: CUNY Permanent Campus Peace Officer Level 1 and 2 with a selected Date of Appointment to Title closely approximates those candidates eligible to apply for the exam. The Campus Public Safety Sergeant list was established on November 12, 2008 from the test given on August 23, 2008, therefore, those from the Spring 2008 CUPS miniflat file was used to select those eligible to take the exam. Source: miniflat file April 15, 2008.

|  | Black or |  | Asian or |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Nat. Haw. |
|  | **Total | African | Hispanic | or Other |
| Female | Minority | American | or Latino | Pac. IsI. |
| $\underline{23.6}$ | 88.7 | 56.1 | $\underline{24.3}$ | 7.8 |

[^35]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |



[^36]
## CAMPUS PEACE/SECURITY OFFICER LEVEL 1

## Service/Maintenance

Campus Peace/Security Officer Level 1
Campus Security Assistant

| SOURCE |  | WEIGHTING |
| :--- | :--- | :---: |
| Factor 1: | 2000 U.S. Census EEO Occupation Groups - Residence Geography, New York | 1.0 |
|  | City -Protective Services Workers. |  |


|  | Black or |  |  | Asian or Nat. |
| :---: | :---: | :---: | :---: | :---: |
|  | **Total | African | Hispanic | Haw. or Other |
| Female | Minority | American | or Latino | Pac. Is. |
| $\underline{23.7}$ | 66.1 | 40.2 | $\underline{22.0}$ | 3.5 |

[^37]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

| College: $\quad$ Eugenio Maria de Hostos Community College |
| :--- | :--- |
| Semester/Year: $\quad$ FALL, 2013 |



[^38]
## CUSTODIAL SUPERVISORY

## Service/Maintenance

## CUSTODIAL

SUPERVISORY:

Custodial Principal Supervisor<br>Custodial Assistant Principal Supervisor<br>Custodial Senior Supervisor<br>Custodial Supervisor

SOURCE
WEIGHTING
Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "First Line Supervisors/Managers of Housekeeping/Janitorial Workers (420)

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "First Line Supervisors/Managers of Housekeeping/Janitorial Workers (420)

|  |  | Black or |  | Asian or Nat. |
| :---: | :---: | :---: | :---: | :---: |
|  | *Total | African | Hispanic | Haw. or Other |
| Female | Minority | American | Or Latino | Pac. IsI. |
| 28.6 | 53.9 | 18.8 | 32.8 | 2.1 |

[^39]
## UTILIZATION ANALYSIS WORKSHEET

Two Factor Availability

> College: Eugenio Maria de Hostos Community College Semester/Year: FALL, 2013

${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

## FALL, 2013

## CUSTODIAL ASSISTANT

Service/Maintenance

CUSTODIAL ASSISTANT:
Custodial Assistan

SOURCE

Factor 1: 2000 U.S. Census, NY, NJ, CT, PA - CMSA, "Janitors and Building Cleaners" (422)
1.0

|  |  | Black or |  | Asian or Nat. |
| :---: | :---: | :---: | :---: | :---: |
|  | ** Total | African | Hispanic | Haw. or Other |
| Female | Minority | American | or Latino | Pac. Is. |
| 23.1 | 63.2 | 20.5 | 39.8 | 2.5 |

[^40]
## APPENDIX C-C1

COMPARING INCUMBENCY TO AVAILABILTY AND ANNUAL PLACEMENT GOALS
*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis. TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. IsI.

*Note - If the AAU / Job Group has UU for a specific protected minority group, indicate the ethnic category and number in parenthesis. TM=Total Minority; B=Black; H=Hispanic; API=Asian or Nat. Haw. or Other Pac. IsI.


## APPENDIX D - D4

## HISTORICAL UNDERUTILIZATION/PROGRESS REPORT

This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013

| AAU: ADMINISTRATION 1 |  | 2009 | TOTAL | WOMEN |  | total MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/ <br> PAC.ISL. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \# |  |  |  |  |  | uu |  |  |  | uu |
| job Group: | ADMINISTRATION 1 |  | 14 | 8 | 0 | 11 | 0 | 1 | 1 | 8 | 0 | 2 | 0 |
| Constituent Dept. | PRESIDENT, SEN. VICE PRESIDENT, VP, |  | 2010 | 16 | 9 | 0 | 12 | 0 | 1 | 1 | 9 | 0 | 2 | 0 |
|  | ASST. VP, ADMINISTRATOR, ASSOC. DEAN, | 2011 | 17 | 11 | 0 | 14 | 0 | 2 | 0 | 10 | 0 | 2 | 0 |
|  | ASSOC. ADMINISTRATOR, ASST. DEAN | 2012 | 17 | 11 | 0 | 14 | 0 | 2 | 0 | 10 | 0 | 2 | 0 |
|  |  | 2013 | 19 | 11 | 0 | 15 | 0 | 3 | 0 | 11 | 0 | 1 | 1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AAU: ADMINISTRATION 2 |  |  | $\frac{\text { TOTAL }}{\#}$ | WOMEN |  | TOTAL MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/ <br> PAC.ISL. |  |
| Job Group: | ADMINISTRATION 2 | 2009 | 47 | 28 | 0 | 34 | 0 | 9 | 0 | 20 | 0 | 5 | 0 |
| Constituent Dept. | HIGHER EDUCATION OFFICER (HEO) | 2010 | 49 | 27 | 1 | 35 | 0 | 10 | 0 | 20 | 0 | 5 | 0 |
|  | HIGHER EDUCATION ASSOCIATE (HEA) | 2011 | 49 | 29 | 0 | 36 | 0 | 10 | 0 | 21 | 0 | 5 | 0 |
|  |  | 2012 | 57 | 34 | 0 | 42 | 0 | 13 | 0 | 23 | 0 | 6 | 0 |
|  |  | 2013 | 58 | 36 | 0 | 44 | 0 | 12 | 0 | 26 | 0 | 6 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AAU: ADMINISTRATION 3 |  |  | TOTAL | WOMEN |  | TOTAL MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/PAC.ISL. |  |
|  |  |  | \# |  |  |  |  |  | uu |  |  |  | uu |
| Job Group: | ADMINISTRATION 3 | 2009 | 43 | 26 | 0 | 34 | 0 | 7 | 0 | 25 | 0 | 2 | 2 |
| Constituent Dept. | HIGHER EDUCATION ASSISTANT (Hea) | 2010 | 54 | 34 | 0 | 44 | 0 | 11 | 0 | 30 | 0 | 3 | 2 |
|  | ASST. TO HEO (Aheo) | 2011 | 48 | 30 | 0 | 40 | 0 | 10 | 0 | 27 | 0 | 3 | 2 |
|  |  | 2012 | 51 | 31 | 1 | 43 | 0 | 13 | 0 | 27 | 0 | 3 | 2 |
|  |  | 2013 | 68 | 46 | 0 | 55 | 0 | 20 | 0 | 32 | 0 | 3 | 4 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AAU: ADMINISTRATION 4 |  |  | $\frac{\text { TOTAL }}{\#}$ | WOMEN |  | TOTAL MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/ <br> PAC.ISL. |  |
| job Group: | ADMINISTRATION 4 | 2009 |  |  |  |  | 0 | 3 | 0 | 9 | 0 | 0 | 2 |
| Constituent Dept. | SEN. COLLEGE LABORATORY TECHNICIAN | 2010 | 15 | 6 | 0 | 12 | 0 | 2 | 0 | 10 | 0 | 0 | 3 |
|  | COLLEGE LABORATORY TECHNICIAN | 2011 | 13 | 5 | 0 | 11 | 0 | 2 | 0 | 9 | 0 | 0 | 2 |
|  |  | 2012 | 13 | 5 | 0 | 11 | 0 | 2 | 0 | 9 | 0 | 0 | 2 |
|  |  | 2013 | 14 | 6 | 0 | 11 | 0 | 2 | 0 | 9 | 0 | 0 | 3 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AAU: ACC | UNTANTS- ACCOUNTANT ASSISTANT |  | $\frac{\text { TOTAL }}{\#}$ | WOMEN |  | TOTAL MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/ <br> PAC.ISL. |  |
| Job Group: | FINANCE ACCOUNTANT ASSISTANT | 2009 |  | 5 | 0 | 6 |  | 0 | 1 |  |  | 2 | 0 |
| Constituent Dept. | FINANCE ACCOUNTANT ASSISTANT | 2010 |  |  |  |  |  |  |  |  |  |  |  |
|  | ASSISTANT PURCHASING AGENT | 2011 |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 2012 |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 2013 | 8 | 7 | 0 | 8 | 0 | 2 | 0 | 5 | 0 | 1 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| AAU: CAMPUS PEACE/SECURITY OFFICER LVL 1 |  |  | TOTAL | WOMEN |  | TOTAL MINORITY |  | BLACK |  | HISPANIC |  | ASIAN/ <br> PAC.ISL. |  |
|  |  |  | \# |  |  |  | uu |  |  |  | uu |  | uu |
| Job GROUP: <br> Constituent Dept. | CAMPUS PEACE/SECURITY OFFICER LVL 1 | 2009 | 26 | 6 | 0 | 24 | 0 | 10 | 1 | 12 | 0 | 2 | 0 |
|  | CAMPUS PEACE/SECURITY OFFICER LVL 1 | 2010 | 27 | 6 | 0 | 23 | 0 | 12 | 0 | 9 | 0 | 2 | 0 |
| Constituent Dept. | CAMPUS SECURITY ASSISTANT | 2011 | 23 | 5 | 1 | 20 | 0 | 12 | 0 | 6 | 0 | 2 | 0 |
|  |  | 2012 | 32 | 10 | 0 | 29 | 0 | 17 | 0 | 10 | 0 | 2 | 0 |
|  |  | 2013 | 29 | 7 | 0 | 26 | 0 | 15 | 0 | 9 | 0 | 2 | 0 |

[^41]
## PROGRESS REPORT - HISTORICAL UNDERUTILIZATION <br> FALL, 2009-2013

This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013


[^42]
## PROGRESS REPORT - HISTORICAL UNDERUTILIZATION

FALL, 2009-2013
This form is to be used if there have been NO changes in the Affirmative Action Unit or Constituent Departments from 2009 to 2013.


## PROGRESS REPORT - HISTORICAL UNDERUTILIZATION <br> FALL, 2009-2013



PROGRESS REPORT - HISTORICAL UNDERUTILIZATION
FALL, 2009-2013


APPENDIX E - E1

## PERSONNEL ACTIVITY TABLE/APPLICANT DATA-RECRUITMENT DOCUMENTATION



REMINER:
*Unnowns are subtracted from all totals.
**Total Non-Minority is equal to White including Italian American.
${ }_{* * * * * T O T A L ~ M i n o r i t y ~ i s ~ t h e ~ s u m ~ o f ~ B l a c k ~ o r ~ A f r i c a n ~ A m ., ~ H i s p a n i c ~ o r ~ L a t i n o, ~ A s i a n ~ o r ~ N a t . ~ H a w . ~ o r ~ O t h e r ~ P a c i f i c ~ I s l a n d e r ~ a n d ~ A m e r i c a n ~ I n d i a n / A l a s k a ~ N a t i v e . ~}^{\text {* }}$ ****TOTAL is the sum of Total Minority and Total Non-Minority.

2013 APPLICANT DATA - RECRUITMENT DOCUMENTATION (page 2 of 2)

|  | Eugenio Maria de Hostos Community College |  |  |  |  |  |  |  |  | /12 to 6/30/13 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL**** |  |  | BLACK OR AFRICAN AM. |  | HISPANIC OR LATINO |  | ASIAN OR NAT. HAW. OR OTHER PAC. ISL. |  | AMER. IND./ ALASK. NAT |  | TOTAL MINORITY*** |  |  | wHITE <br> (including Ital. Am.) |  | UNKNOWN* |  | TOTAL NON-MINORITY** |  |  |
|  | MALE | frmale | тotal | MALE | Emale | Male | frmale | Male | Frmale | Male | fremale | Male | Emale | toral | MALE | fremale | MALE | frmale | MALE | Female | Torat |
| EXEC/ADMIN/MANAGERIAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 373 | 223 | 596 | 129 | 95 | 94 | 72 | 25 | 14 | 2 | 0 | 250 | 181 | 431 | 123 | 42 | 89 | 19 | 123 | 42 | 165 |
| Interviews | 22 | 13 | 35 | 7 | 2 | 7 | 8 | 3 | 1 | 0 | 0 | 17 | 11 | 28 | 5 | 2 | 4 | 1 | 5 | 2 | 7 |
| Offers | 6 | 3 | 9 | 1 | 0 | 3 | 3 | 0 | 0 | 0 | 0 | 4 | 3 | 7 | 2 | 0 | 1 | 0 | 2 | 0 | 2 |
| TOTAL WORKFORCE PROMEO6 | 36 | 47 | 83 | 8 | 8 | 17 | 23 | 3 | 4 | 0 | 0 | 28 | 35 | 63 | 8 | 12 | 0 | 0 | 8 | 12 | 20 |
| FACULTY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 198 | 183 | 381 | 44 | 57 | 27 | 19 | 22 | 17 | 1 | 0 | 94 | 93 | 187 | 104 | 90 | 55 | 11 | 104 | 90 | 194 |
| Interviews | 29 | 34 | 63 | 4 | 6 | 6 | 5 | 3 | 1 | 1 | 0 | 14 | 12 | 26 | 15 | 22 | 11 | 0 | 15 | 22 | 37 |
| Offers | 8 | 10 | 18 | 1 | 0 | 4 | 2 | 1 | 0 | 0 | 0 | 6 | 2 | 8 | 2 | 8 | 0 | 0 | 2 | 8 | 10 |
| TOTAL WORKFORCE PROMEEO6 | 78 | 85 | 163 | 6 | 13 | 23 | 24 | 7 | 6 | 0 | 0 | 36 | 43 | 79 | 42 | 42 | 0 | 0 | 42 | 42 | 84 |
| PROFESSIONAL ${ }^{\text {ON-FACULTY }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 1019 | 1789 | 2808 | 365 | 723 | 308 | 580 | 106 | 118 | 11 | 9 | 790 | 1430 | 2220 | 229 | 359 | 336 | 69 | 229 | 359 | 588 |
| Interviews | 23 | 67 | 90 | 5 | 24 | 11 | 28 | 1 | 4 | 0 | 0 | 17 | 56 | 73 | 6 | 11 | 15 | 3 | 6 | 11 | 17 |
| Offers | 5 | 22 | 27 | 3 | 5 | 2 | 10 | 0 | 0 | 0 | 0 | 5 | 15 | 20 | 0 | 7 | 0 | 0 | 0 | 7 | 7 |
| TOTAL WORK-ORCE PROMEEO6 | 22 | 48 | 70 | 5 | 15 | 10 | 24 | 2 | 1 | 0 | 0 | 17 | 40 | 57 | 5 | 8 | 0 | 0 | 5 | 8 | 13 |
| SECRETARIAL/CLERICAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 1 | 5 | 6 | 0 | 1 | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 3 | 4 | 0 | 2 | 0 | 1 | 0 | 2 | 2 |
| Interviews | 1 | 5 | 6 | 0 | 1 | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 3 | 4 | 0 | 2 | 0 | 1 | 0 | 2 | 2 |
| Offers | 1 | 3 | 4 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 2 | 3 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| TOTAL WORKFORCE PROMEEO6 | 6 | 55 | 61 | 2 | 15 | 4 | 36 | 0 | 1 | 0 | 0 | 6 | 52 | 58 | 0 | 3 | 0 | 0 | 0 | 3 | 3 |
| TECHNICAL/PARAPROFESSIONAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 419 | 213 | 632 | 137 | 68 | 111 | 58 | 84 | 47 | 3 | 1 | 335 | 174 | 509 | 84 | 39 | 94 | 16 | 84 | 39 | 123 |
| Interviews | 27 | 21 | 48 | 10 | 3 | 9 | 7 | 5 | 4 | 0 | 0 | 24 | 14 | 38 | 3 | 7 | 6 | 1 | 3 | 7 | 10 |
| Offers | 3 | 4 | 7 | 1 | 2 | 1 | 1 | 1 | 0 | 0 | 0 | 3 | 3 | 6 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| TOTAL WORKFORCE PROMEEO6 | 33 | 19 | 52 | 6 | 3 | 20 | 12 | 4 | 1 | 0 | 0 | 30 | 16 | 46 | 3 | 3 | 0 | 0 | 3 | 3 | 6 |
| SKILLED TRADES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interviews | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Offers | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL WORKFORCE PROMEEO6 | 26 | 0 | 26 | 3 | 0 | 6 | 0 | 0 | 0 | 1 | 0 | 10 | 0 | 10 | 16 | 0 | 0 | 0 | 16 | 0 | 16 |
| SERVICEMAINTENANCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 11 | 11 | 22 | 5 | 7 | 4 | 3 | 1 | 1 | 1 | 0 | 11 | 11 | 22 | 0 | 0 | 5 | 0 | 0 | 0 | 0 |
| Interviews | 11 | 11 | 22 | 5 | 7 | 4 | 3 | 1 | 1 | 1 | 0 | 11 | 11 | 22 | 0 | 0 | 5 | 0 | 0 | 0 | 0 |
| Offers | 4 | 3 | 7 | 3 | 0 | 1 | 3 | 0 | 0 | 0 | 0 | 4 | 3 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL WORKFORCE PROM EEO6 | 63 | 16 | 79 | 27 | 7 | 32 | 8 | 2 | 0 | 0 | 0 | 61 | 15 | 76 | 2 | 1 | 0 | 0 | 2 | 1 | 3 |
| тотal |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Applicants | 2022 | 2424 | 4446 | 680 | 951 | 546 | 734 | 238 | 197 | 18 | 10 | 1482 | 1892 | 3374 | 540 | 532 | 579 | 116 | 540 | 532 | 1072 |
| Interviews | 114 | 151 | 265 | 31 | 43 | 39 | 53 | 13 | 11 | 2 | 0 | 85 | 107 | 192 | 29 | 44 | 41 | 6 | 29 | 44 | 73 |
| Offers | 28 | 45 | 73 | 9 | 7 | 13 | 21 | 2 | 0 | 0 | 0 | 24 | 28 | 52 | 4 | 17 | 1 | 0 | 4 | 17 | 21 |
| TOTAL WORKFORCE ROMEO6 | 264 | 270 | 534 | 57 | 61 | 112 | 127 | 18 | 13 | 1 | 0 | 188 | 201 | 389 | 76 | 69 | 0 | 0 | 76 | 69 | 145 |

Reminder:
Total Nns are subtracted from all totals.
**Total Non-Minority is equal to White including Italian American
***TOTAL is the sum of Total Minority and Total Non-Minority .
${ }^{* * *}$ TOTAL is the sum of Total Minority and Total Non-Minority

## APPENDIX F - F5 <br> IMPACT RATIO ANALYSIS

IMPACT ANALYSIS WORKSHEETS
COLLEGE NAME:
Eugenio Maria de Hostos Community College

| HIRES ANALYSIS | Eugenio Maria de Hostos Community College | PART A |
| :---: | :---: | :---: |


| $\begin{gathered} \text { JOB } \\ \text { AREASI } \\ \text { CATEGORY } \end{gathered}$ |  | MINORITY <br> HIRES |  |  |  |  |  | FEMALE <br> HIRES |  |  |  |  |  | PERCENTAGE OF HIRES |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | NON MIN |  | MIN |  | TOTAL |  | MALE |  | FEMALE |  | TOTAL |  | \% of non-min hires | \% of min hires | \% of male hires | \% of female hires |
|  |  | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES | APPL | HIRES |  |  |  |  |
| \# | TOTAL | 1072 | 19 | 3374 | 50 | 4446 | 69 | 2022 | 27 | 2424 | 42 | 4446 | 69 | 1.8\% | 1.5\% | 1.3\% | 1.7\% |
| 1 | Exec./Adm./Mngrl. | 165 | 2 | 431 | 7 | 596 | 9 | 373 | 6 | 223 | 3 | 596 | 9 | 1.2\% | 1.6\% | 1.6\% | 1.3\% |
| 2 | Faculty | 194 | 9 | 187 | 6 | 381 | 15 | 198 | 7 | 183 | 8 | 381 | 15 | 4.6\% | 3.2\% | 3.5\% | 4.4\% |
| 3 | Professional/Non-Fac. | 588 | 6 | 2220 | 20 | 2808 | 26 | 1019 | 5 | 1789 | 21 | 2808 | 26 | 1.0\% | 0.9\% | 0.5\% | 1.2\% |
| 4 | Secretarial/clerical | 2 | 1 | 4 | 3 | 6 | 4 | 1 | 1 | 5 | 3 | 6 | 4 | 50.0\% | 75.0\% | 100.0\% | 60.0\% |
| 5 | Techn./Paraprofessional | 123 | 1 | 509 | 6 | 632 | 7 | 419 | 3 | 213 | 4 | 632 | 7 | 0.8\% | 1.2\% | 0.7\% | 1.9\% |
| 6 | Skilled Trades | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 1 | 1 | 0.0\% | 100.0\% | 100.0\% | 0.0\% |
| 7 | Service/Maintenance | 0 | 0 | 22 | 7 | 22 | 7 | 11 | 4 | 11 | 3 | 22 | 7 | 0.0\% | 31.8\% | 36.4\% | 27.3\% |
|  | total | 1072 | 19 | 3374 | 50 | 4446 | 69 | 2022 | 27 | 2424 | 42 | 4446 | 69 | 2\% | 1\% | 1\% | 2\% |



| September 27,2013 IRA WORKSHEET FOR MALE VS FEMALE \% OF HIR |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JOBAREASICATEGORY |  | RATE FOR <br> UNFAV. GROUP |  | RATE FOR <br> FAV. GROUP |  | IRA | $\begin{gathered} \text { OVER } \\ \text { ALL } \\ \text { RATE } \\ \hline \end{gathered}$ | ONLY IF IRA UNDER 0.8 |  |  |  |  |  | FISHER'S TEST |  |  |  |  |  |
|  |  |  | ACtL |  |  | DIF |  | STD <br> DEV | $\begin{gathered} \hline \text { FISHER'S } \\ \text { VALUE } \end{gathered}$$L$ | male app | male hires |  |  | temale app | female hires | FISHER TEST RESULT$\qquad$ NOTE |
| \# | A |  |  |  |  |  |  |  |  | 6 | H | I | J | K | M |  | N | - | P |
| 1 | Exec./Adm./Mngrl. | female | 1.3\% | MALE | 1.6\% |  | 0.84 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | male | 3.5\% | female | 4.4\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Professional/Non-Fac. | MaLE | 0.5\% | female | 1.2\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 | Secretarial/Clerical | female | 60.0\% | MALE | 100.0\% | 0.60 | 66.7\% | 3 | 3 | 0 | 0.77 |  |  | 0.667 | 1 | 1 | 5 | 3 | NO SIGNIF. DIFF. |
| 5 | Techn./Paraprofessional | MALE | 0.7\% | female | 1.9\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Skilled Trades | female | 0.0\% | MALE | 100.0\% | 0.00 | 100.0\% | 0 | 0 | 0 | N/A |  |  |  |  |  |  |  | NO FEMALE APPLICANT |
| 7 | Service/Maintenance | female | 27.3\% | maLE | 36.4\% | 0.75 | 31.8\% |  | 3 | 0 | 0.46 |  |  | 0.500 | 11 | 4 | 11 | 3 | NO SIGNIF. DIFF. |
|  | Total: |  |  |  |  |  |  | 6 | 6 | 0 |  |  |  |  |  |  |  |  |  |




| IRA WORKSHEET FOR MALE VS FEMALE \% OF PROMOTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September 27, 2013 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JOBAREASICATEGORY | RATE FOR |  | RATE FOR |  | IRA | over <br> ALL Rate | ONLY IF IRA UNDER 0.8 |  |  |  |  |  | FISHER TEST |  |  |  |  |  |
|  | UNFAV. GROUP |  | FAV. GROUP |  |  |  | EXPECT | ACTL | DIF | $\begin{aligned} & \text { STD } \\ & \text { DEV } \end{aligned}$ |  |  | FISHER'S VALUE | male incum | male prmt | female incum | female prmt | FISHER TEST RESULT <br> NOTE |
| - ${ }^{*}$ |  |  |  |  | D | E | F | ${ }_{6}$ | H | 1 | J | K | L | M | N | $\bigcirc$ | P | $\bigcirc$ |
| 1 Exec./Adm./Mngrl. | female | 0.0\% | male | 2.8\% | 0.000 | 1.2\% | 0 | 0 | 0 | 1.15 |  |  | N/A |  |  |  |  |  |
| 2 Faculty | female | 3.5\% | male | 5.1\% | 0.688 | 4.3\% | 3 | 3 | 0 | 0.50 |  |  | N/A |  |  |  |  |  |
| ${ }_{3}{ }^{2}$ Professional/Non-Fac. | N/A |  | N/A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 Secretarial/Clerical | male | 0.0\% | female | 5.5\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 Techn./Paraprofessional | female | 0.0\% | Male | 9.1\% | 0.000 | 5.8\% | 1 | 0 | 1 | 1.35 | * |  | 0.247 | 33 | 3 | 19 | 0 | NO SIGNIF. DIFF. |
| 6 Skilled Trades | N/A |  | N/A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 Service/Maintenance | N/A |  | N/A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  | 4 | 3 | 1 |  |  |  |  |  |  |  |  |  |


| JOB  <br> AREASI  <br>   <br> MINORIT  <br> TERMINATIO  |  |  |  |  |  |  |  | FEMALE <br> TERMINATION |  |  |  |  |  | Percentage of termination |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CATEGORY | NON MIN |  | min |  | TOTAL |  | MALE |  | FEMALE |  | TOTAL |  |  |  |  |  |
|  |  | mambeat | temmante | manbent | temmated | mambeat | termunte | mambent | termunted | manbent | temmated | maneent | termunte | \% of non-min TERMINATED | $\begin{gathered} \% \text { of } \min \\ \text { TERMINATED } \end{gathered}$ | \% OF MEN TERMINATED | \% OF FEMALE TERMINATED |
| \# | TOTAL | 145 | 6 | 389 | 40 | 534 | 46 | 264 | 19 | 270 | 27 | 534 | 46 | 4\% | 10\% | 7\% | 10\% |
| 1 | Exec./Adm./Mngrı. | 20 | 3 | 63 | 3 | 83 | 6 | 36 | 5 | 47 | 1 | 83 | 6 | 15\% | 5\% | 14\% | 2\% |
| 2 | Faculty | 84 | 2 | 79 | 9 | 163 | 11 | 78 | 5 | 85 | 6 | 163 | 11 | 2\% | 11\% | 6\% | 7\% |
| 3 | Professional/Non-Fac. | 13 | 0 | 57 | 7 | 70 | 7 | 22 | 1 | 48 | 6 | 70 | 7 | 0\% | 12\% | 5\% | 13\% |
| 4 | Secretaria/Clerical | 3 | 0 | 58 | 7 | 61 | 7 | 6 | 2 | 55 | 5 | 61 | 7 | 0\% | 12\% | 33\% | 9\% |
| 5 | Techn./Paraprofessional | 6 | 0 | 46 | 0 | 52 | 0 | 33 | 0 | 19 | 0 | 52 | 0 | 0\% | 0\% | 0\% | 0\% |
| 6 | Skilled Trades | 16 | 1 | 10 | 0 | 26 | 1 | 26 | 1 | 0 | 0 | 26 | 1 | 6\% | 0\% | 4\% | 0\% |
| 7 | Service/Maintenance | 3 | 0 | 76 | 14 | 79 | 14 | 63 | 5 | 16 | 9 | 79 | 14 | 0\% | 18\% | 8\% | 56\% |
|  | total | 145 | 6 | 389 | 40 | 534 | 46 | 264 | 19 | 270 | 27 | 534 | 46 | 4\% | 10\% | 7\% | 10\% |


| IRA WORKSHEET FOR NON-MIN VS MIN \% OF TERMINATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September 27, 2013 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JOBAREASICATEGORY |  | RATE FOR <br> UNFAV. GROUP |  | RATE FOR <br> FAV. GROUP |  | IRA | over <br> aLL <br> rate | ONLY IF IRA UNDER 0.8 |  |  |  |  |  | FISHER TEST |  |  |  |  |  |
|  |  | EXPECT | ACTL |  |  | dif |  | $\begin{aligned} & \text { STD } \\ & \text { DEV } \end{aligned}$ | FISHER'S VALUE | min incumb | min terminated |  |  | non-min incumb | $\begin{aligned} & \text { non-min } \\ & \text { terminated } \end{aligned}$ | $\begin{gathered} \text { FISHER TEST RESULT } \\ \text { NOTE } \end{gathered}$ |
| \# | A |  |  |  |  |  |  |  | D | E | F | $\checkmark$ | H | 1 | + | к | L | M | N | 0 | P | $\bigcirc$ |
| 1 | Exec./Adm./Mngrl. | Non-min | 15.0\% | minoritr | 4.8\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | Mnvoritr | 11.4\% | Non-min | 2.4\% | 0.209 | 6.7\% | 5 | 9 | 4 | 2.29 | * | * | N/A |  |  |  |  |  |
| 3 | Professional/Non-Fac. | minoritr | 12.3\% | nov-min | 0.0\% | 0.000 | 10.0\% | 5 | 7 | 2 | 1.33 | * |  | N/A |  |  |  |  |  |
| 4 | Secretarial/Clerical | minoritr | 12.1\% | Nov-min | 0.0\% | 0.000 | 11.5\% | 6 | 7 | 1 | 0.64 | * |  | N/A |  |  |  |  |  |
| 5 | Techn./Paraprofessional | NA |  | N/A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Skilled Trades | nov.min | 6.3\% | minoritr | 0.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Service/Maintenance | minoritr | 18.4\% | nov-min | 0.0\% | 0.000 | 17.7\% | 13 | 14 | 1 | 0.82 | * |  | N/A |  |  |  |  |  |
|  | TOTAL |  |  |  |  |  |  | 29 | 37 | 8 |  |  |  |  |  |  |  |  |  |


| September 272013 IRA WORKSHEET FOR MALE VS FEMALE \% OF TERMINATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September 27, 2013 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $\mathrm{JOB}$ AREASI |  |  |  |  |  | $\begin{gathered} \text { over } \\ \text { ALL } \\ \text { RATE } \end{gathered}$ |  |  |  |  |  |  | FISHER TEST |  |  |  |  |  |
|  | CATEGORY |  |  |  |  |  |  | EXPECT | Actı | Dif | $\begin{aligned} & \hline \text { STD } \\ & \text { DEV } \\ & \hline \end{aligned}$ |  |  | FISHER'S VaLuE | female incumb | female terminated | male incumb | male terminated | FISHER TEST RESULT <br> NOTE <br> . |
| \# | ${ }^{\text {a }}$ A |  |  |  |  |  |  | F | 6 | H | 1 |  | K |  | M | N | 0 | P |  |
| 1 | Exec./Adm./Mngrl. | male | 13.9\% | female | 2.1\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Faculty | female | 7.1\% | male | 6.4\% | 0.908 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Professional/Non-Fac. | female | 12.5\% | MALE | 4.5\% | 0.364 | 10.0\% | 4 | 6 | 2 | 1.030 | * |  | N/A |  |  |  |  |  |
| 4 | SecretarialClerical | MALE | 33.3\% | female | 9.1\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Techn./Paraprofessional | N/A |  | N/ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Skilled Trades | male | 3.8\% | female | 0.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Service/Maintenance | female | 56.3\% | male | 7.9\% | 0.141 | 17.7\% | 2 | 9 | 7 | 4.520 | * | * | N/A |  |  |  |  |  |
|  | TOTAL |  |  |  |  |  |  | 6 | 15 |  |  |  |  |  |  |  |  |  |  |



SECRETARIAL/CLERICAL- MALE V. FEMALE \% OF HIRES


SERVICE/MAINTENANCE - MALE V. FEMALE \% OF
HIRES


TECHNICAL/PARAPROFESSIONAL-
MALE V. FEMALE \% OF PROMOTION

## APPENDIX G - G4

## TENURE ELIGIBILITY SURVEY

## TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio María de Hostos Community College COLLEGE TOTALS 5

Eligible for Tenure, Effective:September 1, 2012

|  |  | $\begin{aligned} & \text { Sub-Total } \\ & \text { Sex } \end{aligned}$ |  | White |  | Black |  | Puerto |  | Hispanic |  | Asian/ Pac. Isl. |  | Amer. Ind.I Alsk. Nat. |  | Italian American |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 4 | 3 | 1 | 1 | 1 |  |  | 1 |  | 1 |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 4 | 3 | 1 | 1 | 1 |  |  | 1 |  | 1 |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2012

NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | $\begin{gathered} \hline \text { Sub-Total } \\ \text { Sex } \end{gathered}$ |  | White |  | Black |  | Puerto Rican |  | Hispanic |  | Asian/ |  | Amer. Ind.I Alsk. Nat. |  | $\begin{gathered} \text { Italian } \\ \text { American } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 4 | 3 | 1 | 1 | 1 |  |  | 1 |  | 1 |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total | 4 | 3 | 1 | 1 | 1 |  |  | 1 |  | 1 |  |  |  |  |  |  |  |

Eligible for Tenure, Effective: September 1, 2012

|  | TOTAL | $\begin{aligned} & \text { Sub-Total } \\ & \text { Sex } \end{aligned}$ |  | White |  | Black |  | Puerto Rican |  | Hispanic |  | Asian/ Pac. Isl. |  | Amer. Ind.I Alsk. Nat. |  | Italian American |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2012
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | Sub-Total Sex |  | White |  | Black |  | Puerto Rican |  | Hispanic |  | Asian/ Pac. Isl. |  | Amer. Ind.I Alsk. Nat. |  | Italian American |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 |  | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |

TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio María de Hostos Community College
DEPARTMENT Mathematics
Eligible for Tenure, Effective: September 1, 2012


Number Recommended for Tenure, Effective:
September 1, 2012
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  |  | $\begin{array}{r} \text { Sub- } \\ \mathrm{S} \end{array}$ |  |  |  |  |  |  |  | Hisp |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |

TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio María de Hostos Community College DEPARTMENT Humanities - Visual \& Performing Arts
Eligible for Tenure, Effective: September 1, 2012


Number Recommended for Tenure, Effective:
September 1, 2012
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  | TOTAL | $\begin{aligned} & \hline \text { Sub-Total } \\ & \text { Sex } \\ & \hline \end{aligned}$ |  | White |  | Black |  | Puerto Rican |  | Hispanic |  | Asian/ Pac. IsI. |  | Amer. Ind.I Alsk. Nat. |  | $\begin{gathered} \text { Italian } \\ \text { American } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |

TENURE ELIGIBILITY SURVEY

COLLEGE: Eugenio María de Hostos Community College
DEPARTMENT Natural Sciences - Biology
Eligible for Tenure, Effective: September 1, 2012

|  | TOTAL | $\begin{gathered} \hline \text { Sub-Total } \\ \text { Sex } \\ \hline \end{gathered}$ |  | White |  | Black |  | Puerto Rican |  | Hispanic |  | Asian/ Pac. Isl. |  | Amer. Ind./ Alsk. Nat. |  | Italian American |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |

Number Recommended for Tenure, Effective:
September 1, 2012
NOTE: Please record Early Tenure in Parenthesis: example ( )

|  |  | $\begin{array}{r} \text { Sub- } \\ \mathrm{S} \end{array}$ |  | Wh |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | M | F | M | F | M | F | M | F | M | F | M | F | M | F | M | F |
| Professor |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Associate Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Assistant Prof. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lecturer (CCE) | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CLT's |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL | 1 | 1 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |

## APPENDIX H

FALL 2013 UNDERUTILIZATION SUMMARY

Fall 2013 Underutilization Summary: Results of Utilization Analysis by Affirmative Action Unit Comparison of Incumbents to Availability Data (Professorial* Only)

COLLEGE: $\qquad$ Eugenio Maria de Hostos Community College
Total \# Professoriate 136

|  | PART A: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Departments/ <br> Affirmative Action Unit (AAU) with Underutilization (UU) | Total Incumbents in AAU | FEMALES |  |  | Total Minorities |  |  | Blacks |  |  | Hispanics / Latinos(as) |  |  | Asian/Pacific Islanders |  |  |
|  |  |  | \#U |  | NR <br> (No Representation) | \#U |  | NR (No Representation) | \#U | Overal Availability | NR <br> (No Representation) | \#U | Overal Availability | NR <br> (No Representation) | \#UU | Overal Availability | NR <br> (No Representation) |
| 1 | Agricultural/Life Science | 9 | x |  |  | x |  |  | x |  |  | x |  |  | 1 | 13.3\% | NR |
| 2 | Education | 18 | x |  |  | 1 | 28.5\% |  | 2 | 18.1\% |  | x |  |  | 1 | 4.3\% | NR |
| 3 | English | 20 | x |  |  | 1 | 13.9\% |  | 1 | 4.9\% | NR | x |  |  | x |  |  |
| 4 | Fine/Applied Arts/Media | 7 | 2 | 51.6\% |  | x |  |  | x | 3.3\% | NR | x |  |  | 1 | 10.1\% | NR |
| 5 | Foreign Languages | 5 | 3 | 60.3\% | NR | x |  |  | x | 2.5\% | NR | x |  |  | x | 5.9\% | NR |
| 6 | Health Professions | 18 | 1 | 75.0\% |  | x |  |  | x |  |  | x |  |  | x |  |  |
| 7 | Physical Science | 5 | 2 | 34.0\% | NR | x |  |  | x | 3.3\% | NR | x |  |  | x |  |  |
| 8 | Social Sciences | 11 | 2 | 50.0\% |  | x |  |  | x |  |  | x |  |  | 1 | 7.7\% | NR |
| 9 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 12 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 13 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 14 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 17 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 18 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 19 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | otal |  | 10 |  | 2 | 2 |  | 0 | 3 |  | 4 | 0 |  | 0 | 4 |  | 5 |

*Professorial = Einstein Professor, Distinguished Professor, Professor, Associate Professor, and Assistant Professor (including all EOC titles as appropriate)


## APPENDIXI

## ORGANIZATIONAL CHART



## APPENDIX J

VETS 100 A

## APPENDIX A TO PART 61-300 - FEDERAL CONTRACTOR VETERANS' EMPLOYMENT <br> REPORT VETS-100A

## FEDERAL CONTRACTOR VETERANS' EMPLOYMENT REPORT VETS-100A

(For covered contracts entered into or modified on or after December 1, 2003.)

OMB NO: 1293-0005

Expires: 04/30/2014
Persons are not required to respond to this collection of information unless it displays a valid OMB number

RETURN COMPLETED REPORT TO:
VETS-100 Submission
VETERANS' EMPLOYMENT AND TRAINING SERVICE (VETS)
Service Center
In care of: Department of Labor National Contact Center (DOL-NCC) (Suite 200) 14120 Newbrook Drive
Chantilly, VA 20151

## ATTN: Human Resource/EEO Department

| TYPE OF REPORTING | TYPE OF FORM (Check only one) |  |
| :--- | :---: | :--- |
| ORGANIZATION (Check one or both, |  | Single Establishment |
| as applicable) | $\square$ | Multiple Establishment-Headquarters |
|  | $\square$ | Mrime Contractor |
| $\square$ | $\square$ | Multiple Establishment-Hiring Location <br> Multiple Establishment-State Consolidated <br> (specify number of locations) |

COMPANY IDENTIFICATION INFORMATION (Omit items preprinted above-ADD Company Contact Information Below)


| NAME OF HIRING LOCATION: |  |  |  |
| :--- | :--- | :--- | :--- |
| Eugenio Maria de Hostos Community College | 500 Grand Concourse |  |  |
| CITY: | COUNTY: |  |  |
| Bronx | Bronx | STATE: | ZIP CODE: |


| NAICs: |  |  |  |  |  |  | DUNS: | 0 | 7 | - | 8 | 3 | 0 | - | 9 | 3 | 5 | 2 | EMPLOYERID <br> $($ IRS TAXNO. $)$ | 1 | 3 | - | 6 | 4 | 0 | 0 | 4 | 3 | 4 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

INFORMATION ON EMPLOYEES

|  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NUMBER OF EMPLOYEES |  |  |  |  | NEW HIRES (PREVIOUS 12 MONTHS) |  |  |  |  |
| $\begin{gathered} \text { JOB } \\ \text { CATEGORIES } \end{gathered}$ | $\begin{gathered} \text { DISABLED } \\ \text { VETERANS } \\ (\mathrm{L}) \\ \hline \end{gathered}$ | $\begin{aligned} & \hline \text { OTHER } \\ & \text { PROTECTED } \\ & \text { VETERANS } \\ & \text { (M) } \end{aligned}$ | $\begin{array}{c\|} \hline \text { ARMED FORCES } \\ \text { SERVICE MEDAL } \\ \text { VETERANS } \\ (\mathrm{N}) \\ \hline \end{array}$ |  | TOTAL EMPLOYEES, <br> BOTH VETERANS AND <br> NON-VETERANS <br> (P) | $\begin{gathered} \text { DISABLED } \\ \text { VETERANS } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { OTHER } \\ & \text { PRTEEED } \\ & \text { VETERANS } \\ & \hline \end{aligned}$ | ARMED FORCES SERVICE MEDAL VETERANS VER $(\mathrm{S})$ |  | TOTAL NEW HIRES, <br> BOTH VETERANS AND <br> NON-VETERANS <br> $(\mathrm{U})$ |
| EXECUTIVE/SENIOR MANAGERS | 0 | 0 | 0 | 0 | 17 | 0 | 0 | 0 | 0 | 6 |
| FIRSTMMD LEVEL <br> OFFTMLCE AND <br> MANAGERS | 0 | 3 | 0 | 0 | 53 | 0 | 0 | 0 | 0 | 9 |
| PROEESSIONALS | 0 | 3 | 0 | 0 | 221 | 0 | 1 | 0 | 0 | 18 |
| TECHNCIANS | 0 | 1 | 0 | 0 | 13 | 0 | 0 | 0 | 0 | 0 |
| Sales workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ADMINISTRATIVE SUPPORT WORKERS 6 | 0 | 1 | 0 | 0 | 96 | 0 | 0 | 0 | 0 | 6 |
| Craft workers | 0 | 3 | 0 | 0 | 20 | 0 | 0 | 0 | 0 | 1 |
| Operatves | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Laborershelipers | 0 | 1 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 1 |
| SERYCE Workers 10 | 0 | 6 | 0 | 0 | 83 | 0 | 1 | 0 | 0 | 12 |
| total $\quad 11$ | 0 | 18 | 0 | 0 | 511 | 0 | 2 | 0 | 0 | 53 |

Report the total maximum and minimum number of permanent employees during the period covered by this report.


[^0]:    ${ }^{\star \star}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^1]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^2]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^3]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^4]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^5]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^6]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^7]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^8]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^9]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^10]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^11]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^12]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^13]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^14]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^15]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^16]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. IsI., and Am. Ind./AI. Natives and Two or More Races.

[^17]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^18]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^19]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^20]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^21]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^22]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^23]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^24]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^25]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^26]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^27]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^28]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^29]:    **Total Minority includes Blacks, Hispanics, Asian/Pacific Islanders, and Am. Ind./AI. Natives,

[^30]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^31]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^32]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^33]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races.

[^34]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^35]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind.IAI. Natives and Two or More Races

[^36]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races.

[^37]:    ${ }^{* *}$ Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./Al. Natives and Two or More Races

[^38]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^39]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind./AI. Natives and Two or More Races

[^40]:    **Total Minority includes Black or African American, Hispanic or Latino, Asian or Nat. Haw. or Other Pac. Isl., and Am. Ind.IAl. Natives and Two or More Races,

[^41]:    \# = Total number of individuals within unit AAU = Affirmative Action Unit
    UU = Underutilization
    Constituent Departments $=$ List all Departments in AAU .
    JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

[^42]:    \# = Total number of individuals within unit AAU = Affirmative Action Unit
    UU = Underutilization Constituent Departments $=$ List all Departments in AAU.
    JOB GROUP = Professorial; Non-Professorial-Instructor; Non-Professorial-Lecturer; Administration Groups; and Classified Groups

